

# **Process R&D investment and social dilemmas**

**Michal Ramsza1 · Adam Karbowski<sup>2</sup>  [·](http://orcid.org/0000-0002-8725-1616) Tadeusz Platkowski3**

Received: 11 August 2020 / Revised: 12 April 2021 / Accepted: 16 April 2021 / Published online: 26 April 2021 © The Author(s) 2021

### **Abstract**

We consider a coopetitive game model of frms' behavior in process R&D with entry cost. We compare the competitive behavior of frms in R&D with the R&D coopetition scenario. In R&D coopetition, frms engage in a bargaining process to reach a binding R&D agreement. We find that R&D competition can lead to a prisoner's dilemma or a chicken game between market rivals. The possibility of entering a binding R&D agreement resolves the above social dilemmas associated with the frms' competitive behavior. In turn, under R&D coopetition, for a medium level of R&D entry cost, firms may enter a trust dilemma, but it is a beneficial scenario in comparison with the corresponding R&D competition outcome.

**Keywords** R&D investment · Bargaining · Competition · Coopetition · Social dilemmas

**JEL Classifcation** D02 · D21 · O3

 $\boxtimes$  Adam Karbowski akarbo1@sgh.waw.pl

> Michal Ramsza michal.ramsza@gmail.com

Tadeusz Platkowski tplatk@mimuw.edu.pl

- <sup>1</sup> Department of Mathematics and Mathematical Economics, SGH Warsaw School of Economics, Al. Niepodleglos̀ci 162, 02‑554 Warsaw, Poland
- <sup>2</sup> Department of Business Economics, Collegium of World Economy, SGH Warsaw School of Economics, Al. Niepodleglos̀ci 162, 02‑554 Warsaw, Poland
- <sup>3</sup> Faculty of Mathematics, Informatics and Mechanics, University of Warsaw, ul. Banacha 2, 02‑097 Warsaw, Poland

### **1 Introduction**

R&D coopetition (cooperation in R&D between market rivals) is used in various industries, cf., e.g., Bouncken and Fredrich ([2016](#page-20-0)), Cygler et al. ([2018](#page-20-1)), Jakobsen [\(2020](#page-20-2)), to achieve technological synergies and cost reductions, among other benefts (see, e.g., Ritala and Sainio ([2014\)](#page-20-3) or Conti and Marini ([2019](#page-20-4))). Interestingly, R&D coopetition can also extricate frms from disadvantageous social dilemmas, as we further show in this article. The present paper contributes to the relevant innovation literature by considering R&D behavior of frms from various social dilemma viewpoints (prisoner's dilemma, chicken game, and trust dilemma). The particularly interesting contribution of our article extends the well-known finding discussed by Amir et al.  $(2011)$  $(2011)$  $(2011)$ . The latter authors show that under spillover levels not too high and relatively low R&D costs, Cournot frms are caught in the prisoner's dilemma for their R&D investment decisions. As we show, this result can be developed when the R&D fxed entry costs are introduced into the analysis. To be specifc, if the entry costs are greater than 70 per cent and smaller than 100 per cent of the initial marginal costs, our results qualitatively difer and extend the findings discussed by Amir et al. ([2011](#page-20-5)).

As we noted, economists have already investigated the R&D behavior of frms from the social dilemma perspective. However, in the previous works, this perspective was used in a rather limited way, sometimes only as a by-product of a standard economic analysis. We set out to exploit the social dilemma perspec‑ tive in firms' R&D in a broader way compared with the relevant innovation literature reviewed below. Lambertini and Rossini ([1998\)](#page-20-6) showed that frms may compete in undiferentiated products due to a prisoner's dilemma generated by externalities afecting R&D in product innovation. Amir et al. ([2011](#page-20-5)) considered a standard duopoly two-stage game of process R&D and quantity competition. They showed that competing frms are caught in a prisoner's dilemma for their R&D decisions whenever technological spillovers in the industry are low and costs of conducting R&D are not too high. Such a prisoner's dilemma underlies the creation of an R&D-avoiding cartel. Burr et al. ([2013](#page-20-7)) extended the result that duopoly firms end up in a prisoner's dilemma for their R&D decisions, whenever technological spillovers and R&D costs are relatively low. In particular, they showed that incentives faced towards R&D cartel are maximal for the case of zero spillovers, which is when the prisoner's dilemma has the largest scope.

In the present paper, we identify not only prisoner's dilemma, but also two other fundamental social dilemmas—chicken game and trust dilemma—in frms' R&D investment decisions. We further show that in each of the distinct dilemmas, a possibility to enter a binding R&D agreement and start R&D coopetition changes a competitive outcome to a more desirable one. In general, we show that disadvantageous social dilemmas associated with the frms' competitive behav‑ ior are mitigated by  $R&D$  coopetition. The latter result is in line with the relevant innovation literature, where the beneficial role of R&D agreements has been already identifed. For example, Conti and Marini ([2019](#page-20-4)) show that interfrm R&D agreements can effectively enhance enterprise gains from the internalization of industrial knowledge spillovers.

Since social dilemmas are crucial to our paper, let us briefy diferentiate between the basic types of social dilemmas. In the prisoner's dilemma game, players face two social incentives, i.e., the gain for those who exploit cooperative partners (greed), and the loss for cooperators who are exploited by non-cooperative partners (fear), see (Płatkowski [2017\)](#page-20-8). A near-cousin of the prisoner's dilemma game, trust dilemma (assurance game), cf. (Kiyonari et al. [2000\)](#page-20-9), is characterized by a diferent social tension than prisoner's dilemma. In the trust dilemma only fear is present. Finally, a chicken game is a social dilemma in which only greed is present.

We introduce the social dilemma perspective into the broader literature on strategic behavior of frms in R&D which in turn is a straightforward continuation of the debate initiated by Schumpeter [\(1942](#page-20-10)) on the relationship between industry structure and incentives to undertake R&D. In the relevant following literature, cf., e.g., Spence [\(1984](#page-21-0)), Katz ([1986\)](#page-20-11), d'Aspremont and Jacquemin [\(1988](#page-20-12)), Kamien et al. [\(1992](#page-20-13)), Kamien and Zang [\(2000](#page-20-14)), Amir et al. ([2011\)](#page-20-5), Burr et al. ([2013\)](#page-20-7), Bourreau et al. ([2016\)](#page-20-15), Capuano and Grassi [\(2019](#page-20-16)), the behavior of frms in R&D is modeled by non-cooperative games (see also Cosandier et al. [2017](#page-20-17) or Amir et al. [2019](#page-20-18)), in which enterprises, first, simultaneously and independently decide about their R&D investments (these decisions afect the total manufacturing costs of each enterprise), and, further, compete in the fnal product market according to a given (quantity or price) competition model. To be specifc, our paper is directly related to works by Amir et al. ([2011\)](#page-20-5) and Burr et al. [\(2013](#page-20-7)), but we introduce the broader social dilemma perspective into the analysis.

In the present paper, we identify and discuss various types of social dilemma in strategic R&D behavior of enterprises. The analysis of frms' R&D behavior from the social dilemma perspective can be particularly useful for strategic managers and innovation policy makers. The frst group can exploit the presented fndings for the purposes of optimal decision making in the strategic contexts. The second group can use the discussed results to design a policy which resolves or overcomes identifed social dilemmas.

The article proceeds as follows. The model of firms' behavior in R&D is presented in the next section. The following section shows the frms' strategic games occurring under R&D competition and R&D coopetition. The last section presents and discusses obtained results, and in particular elaborates upon social dilemmas identifed in strategic behavior of enterprises.

#### **2 Model**

We consider two scenarios of frms' R&D strategic behavior. In both scenarios, frms choose whether to invest in an R&D process, then they decide on the size of R&D investments, and ultimately compete in a final product market through quantities produced. Both scenarios are modeled with three-stage games. This sequential approach follows the relevant literature, and in particular the seminal papers by d'Aspremont and Jacquemin [\(1988](#page-20-12)) and Kamien et al. [\(1992](#page-20-13)) as well as their excellent extensions by Amir et al. ([2011\)](#page-20-5) and Burr et al. [\(2013](#page-20-7)). We add one (our frst) stage to the standard R&D investment game, when frms can decide to bear an R&D fixed entry cost or resign from investing in process innovation. The subsequent stages are similar to those considered in the cited literature, i.e., in the second stage frms determine the investment levels, and the last stage is devoted to output setting. The R&D investments made by frms reduce the costs of production (hence, we talk about process innovation). The R&D investments of all firms affect the individual frm cost function (in this sense, knowledge spillovers occur).

We stress that diferently from the models mentioned in the introduction, in our model, there is an entry cost. This cost is interpreted as a cost of fixed assets, including, e.g., land, buildings, and infrastructure. These costs are further referred to as initial investment. In the second stage of a game, frms decide on sizes of R&D investments which are interpreted as a cost of current assets and intangible assets, including patents, and the skills or talents of a workforce. In short, those assets are crucial to carrying out the actual research. In the last stage of the game, frms compete in the fnal good market in a Cournot duopoly (frms set their production outputs).

There are two scenarios considered. The frst scenario is the standard competitive scenario, in which frms decide on entering R&D, sizes of R&D investments and production levels in a competitive way. In particular, the R&D investment levels are set independently and simultaneously. This scenario is similar to the game proposed in Burr et al. [\(2013](#page-20-7)). In the second scenario (R&D coopetition), frms may choose to enter a binding agreement in the R&D stage of the game. If the contract is signed, costs of tangible and intangible assets and all innovations are shared. Under R&D contract, the  $R&D$  investment levels are set by firms according to the Kalai–Smoro– dinsky bargaining rules.

It is assumed that there are two firms, indexed by  $i = 1$  and  $i = 2$ . Firms produce quantities  $q_i \geq 0$ ,  $i = 1, 2$ . The inverse demand for the product is given as a linear price function  $p(Q) = a - Q$ , where  $Q = q_1 + q_2$  and  $a \ge 0$  is a demand intercept. The entry cost is denoted by  $b > 0$ , while R&D investments are denoted by  $x_1 \ge 0$ and  $x_2 \geq 0$ .

It is usual to model R&D investments and spillovers through results of an R&D. For example, in Kamien et al. [\(1992](#page-20-13)), Amir et al. [\(2011](#page-20-5)) or Burr et al. ([2013\)](#page-20-7), the marginal cost is modeled as  $c_i - x_i - \beta x_{-i}$ , where  $x_i$  is cost reduction level decided by a firm and  $\beta$  is a parameter controlling the degree of spillovers (for a discussion, see, e.g., Cohen and Levinthal  $(1990)$  $(1990)$ ). The initial marginal cost is denoted by  $c_i$ .

In the proposed model, in a scenario without binding agreements, the total cost is given as

$$
c_i(q_i, x_i, x_{-i}, l_i) = c \cdot K(x_i) \cdot \left(1 - \beta \left(1 - K(x_{-i})\right)\right) \cdot q_i + x_i + b \cdot l_i,
$$

where  $-i$  denotes the other firm, and for simplicity it is assumed that  $c_i = c$ ,  $i = 1, 2$ . A function *K* models the infuence of R&D investments on the marginal production cost and is discussed later in detail. The general idea is that *K* takes an amount of R&D investments and returns a level of cost reduction. Parameter  $\beta$  controls a level of spillovers, but diferently from the previous literature, it works on innovations rather than investments. If  $\beta = 0$ , there are no spillovers. If  $\beta = 1$ , all innovations benefit all firms. The rest of total cost is related to investments, where  $l_i = 0$  means that a firm decides to not invest in fixed assets and  $l_i = 1$  means the opposite. As mentioned before,  $x_i \geq 0$ ,  $i = 1, 2$  denote costs of intangible assets. It is assumed that  $l_i = 0$  implies  $x_i = 0$ , but it is possible to have  $l_i = 1$  and  $x_i = 0$ , that is, a firm may invest in a laboratory, but decide to not carry out any research.

In a scenario with a possibility to enter a binding agreement related to R&D, the total cost difers signifcantly. In this case all investments are shared (knowl‑ edge sharing between cooperating partners occurs), and so are innovations. This situation is only possible when both frms decide to engage in an R&D and sign a contract. In this situation total cost reads

$$
c_i(q_i, x_1, x_2, 1) = c \cdot K(x_1 + x_2) \cdot q_i + x_i + \frac{b}{2}.
$$

The cost of fixed assets is shared equally, because we assume that firms are symmet ric. Since R&D investments are now decided within a contract, a bargaining problem is used. As is common, we employ the Kalai–Smorodinsky bargaining solution to determine  $x_i$ ,  $i = 1, 2$ .

We assume that the function  $K$  is of the following form

$$
K(x) = \begin{cases} e^{-\lambda x} & \text{for } x \ge 0, \\ 0 & \text{for } x < 0. \end{cases}
$$

The basic interpretation of this function is such that with no investments  $x = 0$  there is no cost reduction, because  $K(0) = 1$ . The function decreases asymptotically to 0, that is, cost reduction increases to 100% as investments increase to infnity.

To simplify the analysis, a symmetric model is assumed from the start. On top of that it is also assumed that  $a > 0$ ,  $c > 0$  and  $\lambda > 0$ . Two additional properties are assumed.

<span id="page-4-0"></span>**Assumption 1** We assume that it is proftable for frms to produce positive amount of good regardless of the R&D investments. Mathematically, we assume that  $a > \psi \cdot c$  for  $\psi > 0$  large enough.

<span id="page-4-1"></span>**Assumption 2** We assume that the innovation process is efficient enough so that it is proftable for frms to have positive R&D investments, even without the possibility of entering a binding contract, given that  $b = 0$ . Mathematically, we assume that  $\lambda$  is large enough.  $\Box$ 

Assumption [1](#page-4-0) guarantees existence of an equilibrium on a fnal product market with positive levels of production regardless of the amount of R&D investments. The technical meaning of this assumption becomes clear when examining frst order optimality conditions for quantities produced at an equilibrium on the fnal product market.

Assumption [2](#page-4-1) is a condition regarding efficiency of  $R&D$  process. For higher values of  $\lambda$ , cost reductions are higher given the same level of R&D investments  $x_i$ ,  $i = 1, 2$ .

In what follows, it is assumed that there are no spillovers in competitive case, that is  $\beta = 0$ . Thus, the relevant cost functions read

$$
c_i(q_i, x_i, l_i) = c \cdot K(x_i) \cdot q_i + x_i + b \cdot l_i
$$

outside of a contract and

$$
c_i(q_i, x_1, x_2, 1) = c \cdot K(x_1 + x_2) \cdot q_i + x_i + \frac{b}{2}
$$

within a contract (spillovers via knowledge sharing occur). Profts are given, with a slight abuse of notation, as

$$
\pi_i(q_1, q_2, x_1, x_2) = (a - (q_1 + q_2)) \cdot q_i - c_i(q_i, x_i, x_{-i}, l_i)
$$

for  $i = 1, 2$ .

### **3 Firms' strategic games**

To efficiently analyze the game defined above, it is transformed into a strategic form game with only two strategies  $l_i \in \{0, 1\}$  for each firm. The payoffs in that game are derived through solving for best strategies in the next two stages of the threestage game using backward induction. This is done for all possible profles of initial investments  $(l_1, l_2)$  in a series of propositions.

The easiest case to analyze is where both firm decide to not make initial investments, that is, a profile  $(l_1, l_2) = (0, 0)$  is selected. The following proposition gives payofs of frms for this profle of strategies.

**Proposition 1** *Given assumption*  [1](#page-4-0), *when both frms withdraw from initial R&D investments, that is*  $l_i = 0$ ,  $i = 1, 2$ , *firms' payoffs read* 

<span id="page-5-0"></span>
$$
\pi_1(0,0) = \frac{1}{9}(a-c)^2 = \pi_2(0,0).
$$
 (1)

*These payofs result from a unique and positive equilibrium*.◻

The more delicate issue concerns the case where one frm withdraws from initial investment, but the other does not, that is, we deal with a profile  $(l_1, l_2) = (1, 0)$  or  $(l_1, l_2) = (0, 1)$ . The following proposition gives firms' payoffs in these cases.

**Proposition 2** *Given assumptions*  [1](#page-4-0) *and* [2](#page-4-1), *when one frm withdraws from initial investment, while the other does not, that is*  $l_i = 0$  *and*  $l_{-i} = 1$ *,*  $i = 1, 2$ *, firms' payoffs read*

<span id="page-6-1"></span>
$$
\pi_1(1,0) = \frac{\lambda((a+c)^2 - 18b) - 18\log\left(\frac{2}{9}c(\lambda(a+c) + \gamma)\right) + \gamma(a+c) - 9}{18\lambda},
$$
  

$$
\pi_2(1,0) = \frac{(2(a-2c)(\lambda(a+c) + \gamma) + 9)^2}{36(\lambda(a+c) + \gamma)^2},
$$
 (2)

where  $\gamma = \sqrt{\lambda(\lambda(a+c)^2 - 18)}$ . Payoffs at the profile  $(l_1, l_2) = (0, 1)$  are symmetric. *In both cases, payofs result from unique and positive equilibria at the fnal product market and positive R&D investments.* ◻

The last case is concerned with the profile  $(l_1, l_2) = (1, 1)$ . The following proposition gives frms' payofs in this case.

**Proposition 3** *Given assumptions* [1](#page-4-0) *and* [2,](#page-4-1) *when both frms make initial investments, that is when*  $(l_1, l_2) = (1, 1)$ *, firms' payoffs read* 

$$
\pi_1(1,1) = \frac{-36 \log \left(-\frac{2c}{\sqrt{a^2 - \frac{9}{\lambda}} - a}\right) + 2a^2 \lambda + 2a \sqrt{\lambda(a^2 \lambda - 9)} - 36b\lambda - 9}{36\lambda} = \pi_2(1,1). \tag{3}
$$

*The above payofs result from unique and positive equilibria at the fnal product market and positive R&D investments*.◻

Summarizing, the strategic game that frms face is given as the following game *G*



where  $\pi_i(0, 0)$ ,  $\pi_i(1, 0)$ ,  $\pi_i(0, 1)$  $\pi_i(0, 1)$  and  $\pi_i(1, 1)$  are given by formulas (1)–[\(3](#page-6-0)). Game *G* is symmetric and so we can only deal with a payoff matrix (with a certain abuse of notation)

<span id="page-6-0"></span>
$$
G = \begin{pmatrix} \pi_1(0,0) & \pi_1(0,1) \\ \pi_1(1,0) & \pi_1(1,1) \end{pmatrix}.
$$

As mentioned above, there is a possibility to introduce an institution of a binding R&D agreement. Firms may sign such a contract only when they decide to invest in R&D, that is when  $(l_1, l_2) = (1, 1)$ . The following proposition gives firms' payoffs when they decide to sign a contract.

**Proposition 4** *Given assumptions* [1](#page-4-0) *and* [2,](#page-4-1) *when both frms enter a binding R&D agreement, frms' payofs read*

<span id="page-7-0"></span>
$$
\pi_1^c = -\frac{\log\left(\frac{2}{9}c\sqrt{a^2\lambda^2 - 9\lambda} + \frac{2ac\lambda}{9}\right)}{2\lambda} + \frac{a\sqrt{a^2\lambda^2 - 9\lambda}}{18\lambda} + \frac{a^2}{18} - \frac{b}{2} - \frac{1}{4\lambda},
$$
\n
$$
\pi_2^c = -\frac{\log\left(\frac{2}{9}c\sqrt{a^2\lambda^2 - 9\lambda} + \frac{2ac\lambda}{9}\right)}{2\lambda} + \frac{a\sqrt{a^2\lambda^2 - 9\lambda}}{18\lambda} + \frac{a^2}{18} - \frac{b}{2} - \frac{1}{4\lambda}.
$$
\n(4)

*The above payofs stem from unique and positive equilibrium at the fnal product market and positive investments within an R&D agreement*.◻

Introduction of a possibility to enter a binding  $R&D$  contract changes the previous game into the following game  $G<sup>c</sup>$ 



where  $\pi_i^c(1, 1)$ ,  $i = 1, 2$  are given by [\(4](#page-7-0)). As previously, this game is symmetric and so we can only deal with a single payof matrix (with a certain abuse of notation)

$$
G^{c} = \begin{pmatrix} \pi_1(0,0) & \pi_1(0,1) \\ \pi_1(1,0) & \pi_1^{c}(1,1) \end{pmatrix}.
$$

These two strategic games give a complete description of the strategic choices of both frms in two scenarios, the frst without a possibility of entering a binding R&D contract, and the second with such a possibility.

To simplify further discussion, we normalize the initial marginal cost  $c = 1$ . Thus, values of all other parameters are given in terms of this initial marginal cost. The normalization leaves only three exogenous parameters  $a$ ,  $\lambda$  and  $b$  and all further discussion is kept in terms of those three parameters.

The assumptions [1](#page-4-0) and [2](#page-4-1) guarantee that for appropriately large values of exogenous parameters, equilibrium production levels and R&D investments are positive. It is useful for further discussion to derive precise bounds for these parameters. For example, optimizing in a profile  $(l_1, l_2) = (0, 0)$  for  $q_i$  leads to the following optimal production levels  $q_i = (a - c)/3$ . In order to keep optimal production levels positive, it is necessary to assume that  $a > c$ . In the same vein, when  $(l_1, l_2) = (1, 0)$ , the same optimization leads to optimal production level  $q_2 = (a - c (2 - e^{-\lambda x_1}))/3$ . It is necessary to assume that  $a > 2c$  to keep the optimal production level positive for all values of R&D investments  $x_1 > 0$ . Continuing in this manner, the necessary conditions on the exogenous parameters, and taking into account the normalization  $c = 1$ , are

<span id="page-7-1"></span>
$$
a > 2 \quad \text{and} \quad \lambda > \frac{9}{4(a-1)}.\tag{5}
$$

Figure [1](#page-8-0) shows the set of all viable values of exogenous parameters.



<span id="page-8-0"></span>**Fig. 1** Set of viable values of exogenous parameters  $a$ ,  $\lambda$  and  $b$ 

Depending on a particular values of parameters  $a$ ,  $\lambda$  and  $b$ , there are different situations that can be encountered. To simplify the discussion we have the following proposition.

<span id="page-8-1"></span>**Proposition 5** Let values of the parameters  $a, \lambda$  satisfy conditions ([5\)](#page-7-1) and letc = 1. *Then the following inequalities*

$$
\pi_1(0,0) > \pi_1(0,1), \quad \pi_1(1,0) > \pi_1(1,1), \quad \pi_1(1,1) < \pi_1^c(1,1) \tag{6}
$$

*are satisfed. Symmetric inequalities for i* = 2 *are also satisfed.* ◻

The above proposition allows dividing the set of valid values of parameters into separate regions, each characterized by a diferent behavior.

### **4 Results and discussion**

Proposition [5](#page-8-1) simplifes the discussion on strategic behavior of frms. If there is no possibility to enter a binding agreement, there are only two inequalities that can change, depending on values of exogenous parameters. In particular, the whole set



<span id="page-9-0"></span>**Fig. 2** A set of valid values of exogenous parameters divided into regions based on inequalities between frms' payofs

of valid values of parameters is divided into separate regions by two surfaces defned by  $\pi_1(0, 0) = \pi_1(1, 0)$  and  $\pi_1(0, 1) = \pi_1(1, 1)$ . Figure [2a](#page-9-0) shows the set of valid values of parameters divided with the two surfaces.

When there is a possibility to sign a contract, there are three possible surfaces defined by  $\pi_1(0, 0) = \pi_1(1, 0), \pi_1(0, 1) = \pi_1^c(1, 1)$  and  $\pi_1(1, 0) = \pi_1^c(1, 1)$ . Figure [2](#page-9-0)b shows the set of valid values of parameters divided with the three surfaces. Fig-ures [2a](#page-9-0) and [2](#page-9-0)b contain also a line for  $a = 4$ ,  $\lambda = 4$  and  $b > 0$  with seven points corresponding to seven values of *b*. This points constitute seven examples considered further in this section.

It may seem that, for example, in the case of a game without a contract, there are only three separate situations, and indeed, there are only three types of games as far as Nash equilibrium is concerned. However, we can have a coordination game with one or the other Nash equilibrium being a risk dominant equilibrium, and because of that fact we need seven examples to show the variety of possible strategic situations. All considered examples have  $a = 4$  and  $\lambda = 4$ , while the initial R&D cost *b* is varied from the very low (example [1](#page-9-1)) to the relatively high (example [7\)](#page-13-0).

<span id="page-9-1"></span>*Example 1* Let  $b = 1/10$ , that is the initial R&D cost is small. In this case, the game without a contract is a harmony game and reads



If the initial R&D cost is low, there is only one Nash equilibrium at which both frms make R&D investments. The equilibrium profle is also Pareto optimal. In this case introduction of a contract gives the following game



As we may observe, a scenario with a possibility to sign a contract has the same Nash equilibrium, and the equilibrium is also Pareto optimal. Concluding, for a low initial  $R&D$  cost, both firms engage in  $R&D$ . Also, since the equilib– rium is Pareto there are no incentives to change this behavior. It seems that this case is the most desirable one.

*Example 2* Let  $b = 2/10$ . In this case, the game without a contract reads



Observe that with the rising initial R&D cost a strategic situation changes. The profle invest–invest is still the unique Nash equilibrium, yet the game is now a prisoner's dilemma, where the Nash equilibrium is not Pareto optimal. This case has been already presented in Amir et al. [\(2011\)](#page-20-5) and Burr et al. ([2013\)](#page-20-7). According to those authors, the prisoner's dilemma in R&D implies that, when spillovers are small, as is assumed throughout the current text, firms find it to their advantage to engage in untypical collusion: jointly refraining from engaging in R&D, a phenomenon called an R&D-avoiding cartel.

Introduction of a contract gives the following game



In this case, an introduction of a binding R&D agreement changes the Nash equilibrium into the Pareto optimal profle, thus removing incentives to form an R&D-avoiding cartel, as discussed in Amir et al. ([2011\)](#page-20-5).

<span id="page-10-0"></span>*Example 3* Let  $b = 7/10$ . In this case, the game without a contract reads



Observe that with a higher initial R&D cost, a strategic situation changes yet again, and we obtain a chicken game. This time, there are two asymmetric Nash equilibria, at which one firm invests, and the other does not. With a medium initial R&D cost and a competitive fght within an investment market, there is not enough space for both frms.

This situation leads to a massively unbalanced market including highly technologically advanced frms and frms falling behind. In the long run, we can expect a monopoly either through a takeover or a frm dropping out of a market. Note that entry R&D cost plays here a role of deterrence tool. One frm discourages the other from investing in R&D. In the literature, deterrence strategy is usually discussed in the context of industry entry, but here we have a specific case of R&D investment market deterrence. In particular, Dasgupta and Stiglitz [\(1980](#page-20-20)) and Reinganum  $(1983)$  $(1983)$  show that incumbents can effectively discourage possible entrants by introducing innovative products or cost-reducing technologies (process innovations).

Introduction of a contract in this particular case gives the following game



The new game has only one Nash equilibrium: invest–invest, which is Pareto optimal. Thus, an introduction of an R&D contract changes a strategic situation to the balanced one and from this point of view is more desirable than the asymmetric outcome.

*Example 4* Let  $b = 9/10$ . In this case, the game without a contract reads



Without a contract, there is still just enough room for only a single frm investing in R&D. This situation is not desirable as is discussed in an example [3](#page-10-0).

Introduction of a contract gives the following game

$\boldsymbol{0}$	(1.00, 1.00)	(0.50, 1.09)



With a contract, investing is a dominant strategy. However, with a higher cost, the only Nash equilibrium invest–invest fails to be a Pareto optimal profle. The game is a prisoner's dilemma and the main motive behind R&D investments is a mix of fear and greed. There are clear incentives to form an R&D-avoiding cartel as discussed in Amir et al.  $(2011)$  $(2011)$ . However, it can be argued that with a proper discriminating antitrust policy, this situation is more desirable than the asymmetric outcome.

**Example 5** Let  $b = 1$ . In this case, the game without a contract reads

$\mathbf{0}$	(1.00, 1.00)	(0.50, 0.99)
	(0.99, 0.50)	(0.17, 0.17)

The unique Nash equilibrium is a profile not invest–not invest, which is Pareto optimal. Introduction of a contract changes a game to the following



This time investing is not a dominant strategy. There are two equilibria, first with– out investments and the other with investments. The game is a trust dilemma (also called an assurance game).

*Example 6* Let  $b = 13/10$ . In this case, the game without a contract reads



The unique Nash equilibrium is still a profle not invest–not invest, which is Pareto optimal. Introduction of a contract changes a game to the following



There are still two equilibria, the frst without investments and the other with investments. However, for such a high cost of initial R&D investment, the equilib rium without investments becomes a risk dominant equilibrium.

<span id="page-13-0"></span>*Example 7* Let  $b = 19/10$ . In this case, the game without a contract reads



As before, the unique Nash equilibrium is still a profle not invest–not invest, which is Pareto optimal. Introduction of a contract changes a game to the following



Observe that for the high enough initial cost *b*, even an introduction of a contract, that rises frms' profts while investing in R&D, cannot incentivize frms to do so.

The above examples illustrate typical strategic situations related to R&D investments with and without a possibility to enter a binding R&D contract. Only one strategic dilemma, the prisoner's dilemma, has been previously reported in the literature. We show, that in fact, all typical social dilemmas, comprising fear, greed and a mix of fear and greed, are present in R&D games, depending on an initial R&D cost *b*, a marginal cost *c*, a size of a market *a*, efficiency of an R&D process  $\lambda$  and possibility to sign an R&D contract. Moreover, we show that in each of the distinct cases, a possibility to enter a binding R&D agreement, that is to engage in a bargaining process concerned with sharing R&D costs, changes a situation to a more desirable one, either through changing a Nash equilibrium to a Pareto optimal equilibrium or by introducing invest–invest Nash equilibrium. The only exception is the case of a very large initial R&D cost *b*.

## **5 Conclusions**

This paper shows that social dilemmas associated with the firms' competitive behavior are mitigated by R&D coopetition. It is worth stressing that R&D agreements can: (i) efectively eliminate frms' incentives to form an R&D avoiding cartel when the initial R&D cost is not too high (example 2), (ii) prevent the monopolization of the industry (examples 3 and 4) or (iii) induce R&D investments which can lead to innovations (examples 5 and 6). Such implications are interesting to innovation and competition policymakers and managers since, as we demonstrate, R&D agreements

have the potential to stimulate innovation in the industry and, at the same time, prevent cartelization or monopolization.

Clearly, the above conclusions depend on the introduced assumptions and the presence of the R&D entry cost in our model. However, such a cost is not rare in business practice, and the value of such cost is quite differentiated in real-world situations, as in our model. The cost  $b$  in our model is given exogenously and irrespective of all other parameters, particularly the size of the market and  $R&D$  efficiency. Thus, when we talk about the high initial investments, they are high to potential profts since all other parameters determining profts are kept constant.

The paper elaborates on an institution of an R&D contract regarding social dilemmas that occur commonly in such cases. As such, it is interesting from the policy-making perspective. However, even if that contract type is allowed, a decision to engage in R&D coopetition is down to managers. From this point of view, it is imperative that high-level managers making such decisions understand the decisions' ramifcations and implications.

Lastly, the present study can be extended in numerous ways. For example, one can think of introducing uncertainty into the investment process. Another idea is to consider an asymmetric game in which one enterprise plans to enter the industry but has to bear an entry cost. In contrast, the other enterprise (the incumbent) has already invested in fxed assets. Also, absorptive capacity can be introduced into the model to diferentiate between frms' abilities.

#### **Proofs**

The appendix contains proofs of all propositions.

*Proof of proposition 1* This case constitutes a standard Cournot duopoly and is presented here for convenience. General profits of firms when  $l_i = 0$ ,  $i = 1, 2$  read

$$
\pi_1 = q_1 (a - q_1 - q_2) - cq_1,
$$
  
\n
$$
\pi_2 = q_2 (a - q_1 - q_2) - cq_2.
$$

Omitting standard computations, the unique equilibrium in the fnal good market reads

$$
q_1 = \frac{a-c}{3}
$$
,  $q_2 = \frac{a-c}{3}$ .

Due to an assumption [1](#page-4-0), this equilibrium is positive, in the sense that optimal production levels are positive. Substituting the above optimal production outputs into the general profit functions yields payoffs  $(1)$  $(1)$ .

*Proof of proposition 2* Only case  $(l_1, l_2) = (1, 0)$  is considered since the other profile leads to a symmetric situation. When a profile  $(l_1, l_2) = (1, 0)$  is played, firms' general profts read

$$
\pi_1 = q_1 (a - ce^{-\lambda x_1} - q_2) - b - q_1^2 - x_1,
$$
  
\n
$$
\pi_2 = q_2 (a - q_1 - q_2) - cq_2.
$$

Standard computations lead to the unique equilibrium on the fnal good market

$$
q_1 = \frac{1}{3} (a - 2ce^{-\lambda x_1} + c),
$$
  
\n
$$
q_2 = \frac{1}{3} (a + c(e^{-\lambda x_1} - 2)).
$$

Due to assumption [1](#page-4-0) we may assume that  $a > 2c$  and consequently for any  $x_1 \ge 0$ the above optimal productions are always positive.

The proft of the frst frm at the above equilibrium reads

$$
\pi_1 = \frac{1}{9} \left( e^{-2\lambda x_1} \left( (a+c)e^{\lambda x_1} - 2c \right)^2 - 9b - 9x_1 \right).
$$

The above expression is a quadratic function in  $e^{\lambda x_1}$  and can be easily maximized leading to the optimal investment

$$
x_1 = \frac{\log\left(\frac{2}{9}c\left(\lambda(a+c) + \sqrt{\lambda(\lambda(a+c)^2 - 18)}\right)\right)}{\lambda}.
$$

Due to assumption [2](#page-4-1) for  $\lambda > 0$  large enough expression  $\lambda (\lambda (a + c)^2 - 18)$  is arbitrarily large and the whole argument of a log function is above 1, hence, the optimal R&D investment is positive. Substituting the above optimal investment into the profit functions yields the optimal profits  $(2)$  $(2)$ .

*Proof of proposition 3* For  $(l_1, l_2) = (1, 1)$  firms' profits read

$$
\pi_1 = q_1 (a - c e^{-\lambda x_1} - q_2) - b - q_1^2 - x_1,
$$
  
\n
$$
\pi_2 = q_2 (a - c e^{-\lambda x_2} - q_1) - b - q_2^2 - x_2.
$$

Optimization with respect to quantities leads to the following equilibrium at the fnal good market

$$
q_1 = \frac{1}{3} (a + c (e^{-\lambda x_2} - 2e^{-\lambda x_1})),
$$
  
\n
$$
q_2 = \frac{1}{3} (a + c (e^{-\lambda x_1} - 2e^{-\lambda x_2})).
$$

Due to assumption [1,](#page-4-0) we may assume that  $a > 2c$  and consequently, for any  $x_i \geq 0$ , optimal production levels are positive.

Substituting the above optimal production outputs into the frms' general profts yields the following formulas

$$
\pi_1 = \frac{1}{9} \Big( e^{-2\lambda(x_1 + x_2)} \Big( a e^{\lambda(x_1 + x_2)} + c \big( e^{\lambda x_1} - 2 e^{\lambda x_2} \big) \Big)^2 - 9b - 9x_1 \Big),
$$
  

$$
\pi_2 = \frac{1}{9} \Big( e^{-2\lambda(x_1 + x_2)} \Big( a e^{\lambda(x_1 + x_2)} + c \big( e^{\lambda x_2} - 2 e^{\lambda x_1} \big) \Big)^2 - 9b - 9x_2 \Big).
$$

Differentiating the above expressions with respect to  $x_1$  and  $x_2$  respectively, and equating them to 0, yields a system of equalities that are quadratic in  $e^{\lambda x_i}$  and can be solved for the optimal level of R&D investments that read

$$
x_1 = \frac{\log\left(\frac{2c}{a - \sqrt{a^2 - \frac{9}{\lambda}}}\right)}{\lambda} = x_2.
$$

Due to an assumption [2,](#page-4-1) for  $\lambda > 0$  large enough the expression  $\sqrt{a^2 - 9/\lambda}$  is positive and arbitrarily close to *a* making the whole argument of a log function larger than 1. Thus, optimal R&D investments are positive. Substituting optimal production levels and optimal investments into firms' general profits gives optimal profits  $(3)$  $(3)$ .  $\Box$ 

*Proof of proposition 4* Firms' general profts within a binding R&D contract read

$$
\pi_1 = q_1 \left( a - ce^{-\lambda(x_1 + x_2)} - q_1 - q_2 \right) - \frac{b}{2} - x_1,
$$
  

$$
\pi_2 = q_2 \left( a - ce^{-\lambda(x_1 + x_2)} - q_1 - q_2 \right) - \frac{b}{2} - x_2.
$$

Optimal production is given as

$$
q_1 = \frac{1}{3} (a - ce^{-\lambda(x_1 + x_2)}), \quad q_2 = \frac{1}{3} (a - ce^{-\lambda(x_1 + x_2)}).
$$

Due to an assumption [1](#page-4-0) we may have  $a > c$  and, consequently, optimal production levels are positive.

Substituting the above optimal production into the firms' profits yields the following formulas

$$
f_1(x_1, x_2) = \frac{1}{18} \left( 2a \left( a - 2ce^{-\lambda(x_1 + x_2)} \right) - 9b + 2c^2 e^{-2\lambda(x_1 + x_2)} - 18x_1 \right),
$$
  

$$
f_2(x_1, x_2) = \frac{1}{18} \left( 2a \left( a - 2ce^{-\lambda(x_1 + x_2)} \right) - 9b + 2c^2 e^{-2\lambda(x_1 + x_2)} - 18x_2 \right),
$$

where we use  $f_i$  to denote payoffs at the final market equilibrium. Optimal  $R&D$ investments within a contract are calculated as the Kalai–Smorodinsky bargaining solution. Figure [3](#page-17-0) shows a set of viable profit vectors  $V = \{(f_1, f_2) : x_1 \geq 0, x_2 \geq 0\}$ .

To solve for the Kalai–Smorodinsky bargaining solution we need to fnd the Pareto optimal boundary of the set *V*. This boundary is composed of parts of curves  $f_1(x_1, 0)$ ,  $x_1 \ge 0$  and  $f_2(0, x_2)$ ,  $x_2 \ge 0$  and an envelope line that can be calculated as



<span id="page-17-0"></span>**Fig. 3** Set of viable payoffs within a contract (blue). Numerical example for  $a = 3, b = 1/10, c = 1, \lambda = 3$ . A marked point is the Kalai–Smorodinsky bargaining solution. A dashed line is an envelop and constitutes the Pareto boundary

$$
\frac{\partial f_1}{\partial x_1} \frac{\partial f_2}{\partial x_2} - \frac{\partial f_1}{\partial x_2} \frac{\partial f_2}{\partial x_1} = 0.
$$

Simple algebra leads to the following line

$$
x_1 + x_2 = \frac{\log\left(\frac{2}{9}c\lambda\left(a + \sqrt{\left(a^2 - \frac{9}{\lambda}\right)}\right)\right)}{\lambda}
$$

or in terms of profts to

$$
\pi_1 + \pi_2 = \frac{2\lambda(a^2 - 9b) - 18\log\left(\frac{2}{9}c\left(\sqrt{\lambda(a^2\lambda - 9)} + a\lambda\right)\right) + 2a\sqrt{\lambda(a^2\lambda - 9)} - 9}{18\lambda}.
$$

Since the solution is symmetric, the Kalai–Smorodinsky bargaining solution is given as [\(4](#page-7-0)). Uniqueness of optimal investments is obvious. The expression



is positive due to an assumption [2](#page-4-1) what completes the proof.  $\Box$ 

*Proof of proposition 5* We provide only a sketch of the proof because the proof involves only a tedious algebra.

The first inequality  $\pi_1(0, 0) > \pi_1(0, 1)$  can be rewritten as

$$
\lambda \left( a \left( 5\sqrt{(a+1)^2 - \frac{18}{\lambda}} - 5a + 18 \right) - 7\sqrt{(a+1)^2 - \frac{18}{\lambda}} - 17 \right) + 9 > 0
$$

that leads to the following conditions

$$
(a < 3 \land (a+1)^2 \lambda \ge 18) \lor (a \ge 3 \land 4(a-1)\lambda > 9),
$$

but since for  $2 < a < 3$  we have

$$
\frac{9}{4(a-1)} > \frac{18}{(a+1)^2}
$$

we can see that conditions  $(5)$  $(5)$  guarantee the postulated inequality.

The second inequality  $\pi_1(1, 0) > \pi_1(1, 1)$  can be rewritten as

$$
2\lambda \left( a \left( -\sqrt{a^2 - \frac{9}{\lambda}} + \sqrt{(a+1)^2 - \frac{18}{\lambda}} + 2 \right) + \sqrt{(a+1)^2 - \frac{18}{\lambda}} + 1 \right) - 36 \log \left( a - \sqrt{a^2 - \frac{9}{\lambda}} \right) - 36 \log \left( \lambda \left( \sqrt{(a+1)^2 - \frac{18}{\lambda}} + a + 1 \right) \right) - 9 + 72 \log(3) > 0
$$

First, substituting  $\lambda = 9/(4(a-1))$  we see that the left hand side of the above expression equals 0, that is, on a boundary the left hand side of the above expression is 0. We now show that the derivative of the left hand side of the above inequality with respect to  $\lambda$  is positive. This derivative equals

$$
a\left(-2\sqrt{a^2 - \frac{9}{\lambda}} + \frac{9}{\sqrt{\lambda(a^2 - 9)}} + 2\sqrt{(a+1)^2 - \frac{18}{\lambda}} + 4\right) + 2\left(\sqrt{(a+1)^2 - \frac{18}{\lambda}} + 1\right).
$$

The derivative is positive if and only if

 $\mathcal{D}$  Springer

$$
\left(a \le 1 + \sqrt{2} \land a^2 \lambda > 9\right) \lor \left(1 + \sqrt{2} < a < 3 + 2\sqrt{3} \land (a + 1)^2 \lambda \ge 18\right)
$$
\n
$$
\lor \left(a = 3 + 2\sqrt{3} \land 2\lambda + 36\sqrt{3} > 63\right)
$$
\n
$$
\lor \left(a > 3 + 2\sqrt{3} \land \lambda > \frac{9\left(a + \sqrt{2a + 1} + 1\right)}{2a^2\sqrt{2a + 1}}\right),
$$

but for all intervals of  $a$ , if  $\lambda$  satisfies condition [\(5](#page-7-1)) then it also satisfies the above conditions, hence the above derivative is positive and consequently the postulated inequality is satisfed.

Finally, the last inequality  $\pi_1(1, 1) < \pi_1^c(1, 1)$  can be rewritten as

$$
-2\log\left(a-\sqrt{a^2-\frac{9}{\lambda}}\right)-\log\left(\lambda\left(\sqrt{a^2-\frac{9}{\lambda}}+a\right)\right)+b\lambda+\log(18)>0.
$$

Substituting  $\lambda = 9/(4(a-1))$  into the above expression yields

$$
\frac{9b}{4(a-1)},
$$

which is a positive expression for any  $b > 0$  and  $a > 2$ . The derivative of the left hand side of the above inequality with respect to  $\lambda$  gives

$$
\frac{3\sqrt{a^2 - \frac{9}{\lambda}} + a}{2\lambda\sqrt{a^2 - \frac{9}{\lambda}}} + b - \frac{1}{\lambda}.
$$

This derivative is positive if and only if

$$
a^2 \lambda > 9 \wedge a \sqrt{\frac{\lambda}{a^2 \lambda - 9}} + 2b\lambda + 1 > 0.
$$

The first inequality is satisfied if  $\lambda > 9/(4(a-1))$ , and then obviously the other is true as well, what completes the proof.  $\Box$ 

**Funding** This research was supported by National Science Centre, Poland (Grant number 2016/21/B/ HS4/03016).

#### **Declarations**

**Confict of interest** The authors declare that they have no competing interests.

**Open Access** This article is licensed under a Creative Commons Attribution 4.0 International License, which permits use, sharing, adaptation, distribution and reproduction in any medium or format, as long as you give appropriate credit to the original author(s) and the source, provide a link to the Creative Commons licence, and indicate if changes were made. The images or other third party material in this article are included in the article's Creative Commons licence, unless indicated otherwise in a credit line to the material. If material is not included in the article's Creative Commons licence and your intended use is not permitted by statutory regulation or exceeds the permitted use, you will need to obtain permission directly from the copyright holder. To view a copy of this licence, visit [http://creativecommons.org/licen](http://creativecommons.org/licenses/by/4.0/) [ses/by/4.0/](http://creativecommons.org/licenses/by/4.0/).

### **References**

- <span id="page-20-5"></span>Amir, R., Garcia, F., Halmenschlager, C., & Pais, J. (2011). R&D as a prisoner's dilemma and R&Davoiding cartels. *The Manchester School*, *79*(1), 81–99.
- <span id="page-20-18"></span>Amir, R., Liu, H., Machowska, D., & Resende, J. (2019). Spillovers, subsidies, and second-best socially optimal R&D. *Journal of Public Economic Theory*, *21*(6), 1200–1220.
- <span id="page-20-0"></span>Bouncken, R. B., & Fredrich, V. (2016). Learning in coopetition: Alliance orientation, network size, and frm types. *Journal of Business Research*, *69*(5), 1753–1758.
- <span id="page-20-15"></span>Bourreau, M., Doğan, P., & Manant, M. (2016). Size of RJVs with partial cooperation in product development. *International Journal of Industrial Organization*, *46*, 77–106.
- <span id="page-20-7"></span>Burr, C., Knauff, M., & Stepanova, A. (2013). On the prisoner's dilemma in R&D with input spillovers and incentives for R&D cooperation. *Mathematical Social Sciences*, *66*(3), 254–261.
- <span id="page-20-16"></span>Capuano, C., & Grassi, I. (2019). Spillovers, product innovation and R&D cooperation: A theoretical model. *Economics of Innovation and New Technology*, *28*(2), 197–216.
- <span id="page-20-19"></span>Cohen, W. M., & Levinthal, D. A. (1990). Absorptive capacity: A new perspective on learning and innovation. *Administrative Science Quarterly*, *35*, 128–152.
- <span id="page-20-4"></span>Conti, C., & Marini, M. A. (2019). Are you the right partner? R&D agreement as a screening device. *Economics of Innovation and New Technology*, *28*(3), 243–264.
- <span id="page-20-17"></span>Cosandier, C., Feo, G. D., & Knauf, M. (2017). Equal treatment and socially optimal R&D in duopoly with one-way spillovers. *Journal of Public Economic Theory*, *19*(6), 1099–1117.
- <span id="page-20-1"></span>Cygler, J., Sroka, W., Solesvik, M., & Dębkowska, K. (2018). Benefts and drawbacks of coopetition: The roles of scope and durability in coopetitive relationships. *Sustainability*, *10*(8), 2688.
- <span id="page-20-20"></span>Dasgupta, P., & Stiglitz, J. (1980). Industrial structure and the nature of innovative activity. *The Economic Journal*, *90*(358), 266–293.
- <span id="page-20-12"></span>d'Aspremont, C., & Jacquemin, A. (1988). Cooperative and noncooperative R&D in duopoly with spillo– vers. *The American Economic Review*, *78*(5), 1133–1137.
- <span id="page-20-2"></span>Jakobsen, S. (2020). Managing tension in coopetition through mutual dependence and asymmetries: A longitudinal study of a Norwegian R&D alliance. *Industrial Marketing Management*, *84*, 251–260.
- <span id="page-20-13"></span>Kamien, M. I., Muller, E. & Zang, I. (1992). Research joint ventures and R&D cartels. *The American Economic Review,*, *82*(5), 1293–1306.
- <span id="page-20-14"></span>Kamien, M. I., & Zang, I. (2000). Meet me halfway: Research joint ventures and absorptive capacity. *International Journal of Industrial Organization*, *18*(7), 995–1012.
- <span id="page-20-11"></span>Katz, M. L. (1986). An analysis of cooperative research and development. *The RAND Journal of Economics, 17*(4), 527–543.<https://doi.org/10.2307/2555479>
- <span id="page-20-9"></span>Kiyonari, T., Tanida, S., & Yamagishi, T. (2000). Social exchange and reciprocity: Confusion or a heuristic? *Evolution and Human Behavior*, *21*(6), 411–427.
- <span id="page-20-6"></span>Lambertini, L., & Rossini, G. (1998). Product homogeneity as a prisoner's dilemma in a duopoly with R&D. *Economics Letters*, *58*(3), 297–301.
- <span id="page-20-8"></span>Płatkowski, T. (2017). Greed and fear in multiperson social dilemmas. *Applied Mathematics and Computation*, *308*, 157–160.
- <span id="page-20-21"></span>Reinganum, J. F. (1983). Uncertain innovation and the persistence of monopoly. *The American Economic Review*, *73*(4), 741–748.
- <span id="page-20-3"></span>Ritala, P., & Sainio, L.-M. (2014). Coopetition for radical innovation: Technology, market and businessmodel perspectives. *Technology Analysis & Strategic Management*, *26*(2), 155–169.
- <span id="page-20-10"></span>Schumpeter, J. A. (1942). *Socialism, capitalism and democracy*. Harper and Brothers.

<span id="page-21-0"></span>Spence, M. (1984). Cost reduction, competition and industry performance. *Econometrica*, *52*, 101–121.

**Publisher's Note** Springer Nature remains neutral with regard to jurisdictional claims in published maps and institutional affiliations.