#### **ORIGINAL ARTICLE**





# The Importance of Safety-Net Hospitals in Emergency General Surgery

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#### Abstract

**Introduction** Safety-net hospitals provide care to an inherently underprivileged patient population. These hospitals have previously been shown to have inferior surgical outcomes after complex, elective procedures, but little is known about how hospital payer-mix correlates with outcomes after more common, emergent operations.

**Methods** The University HealthSystem Consortium database was queried for all emergency general surgery procedures performed from 2009 to 2015. Emergency general surgery was defined as the seven operative procedures recently identified as contributing most to the national burden. Only urgent and emergent admissions were included (n = 653,305). Procedure-specific cohorts were created and hospitals were grouped according to safety-net burden. Multivariate analyses were done to study the effect of safety-net burden on hospital outcomes.

**Results** For all seven emergency procedures, patients at hospitals with a high safety-net burden were more likely to be young and black (p < 0.01 each). Patients at high-burden hospitals had similar severity of illness scores to those at other hospitals. Compared with lower burden hospitals, in-hospital mortality rates at high-burden hospitals were similar or lower in five of seven procedures (p = NS or < 0.01, respectively). After adjusting for patient factors, high-burden hospitals had similar or lower odds of readmission in six of seven procedures, hospital length of stay in four of seven procedures, and cost of care in three of seven procedures (p = NS or < 0.01, respectively).

**Conclusion** Safety-net hospitals provide emergency general surgery services without compromising patient outcomes or incurring greater healthcare resources. These data may help inform the vital role these institutions play in the healthcare of vulnerable patients in the USA.

Keywords Safety-net · Emergency general surgery · Surgical outcomes · Quality · Resource utilization

## Introduction

Safety-net hospitals provide healthcare and health-related services to disadvantaged populations, including the uninsured and Medicaid beneficiaries.<sup>1–3</sup> These organizations provide necessary but often unprofitable services to these vulnerable patients.<sup>4</sup> As a result, hospitals with a high safety-net burden have relied heavily on federal funding and other government

subsidies, such as the Disproportionate Share Hospital (DSH) program, to help cover their financial losses.<sup>5</sup>

In an effort to offset these losses, the Patient Protection and Affordable Care Act (ACA) was signed into US healthcare policy on March 23, 2010. The primary aim of the ACA was to increase access to quality care by mandating health insurance and expanding Medicaid coverage among vulnerable populations.<sup>6</sup> However, the consequences of this law have yet to be fully realized. While nearly 17 million more Americans have become insured since its enactment<sup>7</sup>, Medicaid reimbursements are lower than the cost of care, and many states have actively impeded its expansion.<sup>8,9</sup> Moreover, the ACA has called for a \$30 to \$50 billion reduction in DSH funding, further decreasing repayment to hospitals serving impoverished patients.<sup>8,9</sup> Due to these changes and an insecure future for healthcare policy and reimbursement, safety-net hospitals face growing concerns regarding their financial stability.<sup>5,9,10</sup>

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Given the dynamic landscape of current healthcare delivery in the USA, surprisingly little is known about how hospital payer-mix affects outcomes in common, emergent surgical procedures. We must understand the role safety-net hospitals play in the delivery of emergency general surgery (EGS) services in order to inform any future changes to healthcare policy. In the present study, we analyzed the effect of safety-net burden on surgical outcomes and hospital resource utilization after EGS procedures. We hypothesized that hospitals with greater safety-net burden would have inferior outcomes, owing to systemic deficiencies and limited resources.<sup>3</sup>

## Methods

#### **Data Sources**

The primary data source for the study was the University HealthSystem Consortium (UHC) Clinical Database and Resource Manager. The UHC represents a nonprofit alliance of 118 academic medical centers and 298 of their associated hospitals. Data collected by the UHC include *International Classification of Diseases, Ninth Edition* (ICD-9) diagnoses, patient demographics, financial data, and procedural data. Estimated cost of care for each patient encounter is calculated using hospital-specific, Medicare cost-to-charge ratios and federally reported wage indices, as previously described.<sup>11,12</sup> Complete UHC data were available for the study period from January 1, 2009 to December 31, 2015.

Patients undergoing EGS procedures during the study period were identified using ICD-9 procedural codes (Table 1). We chose to study a cohort of seven procedures previously defined and validated by Scott et al. as representing approximately 80% of all admissions, complications, deaths, and cost of care for EGS in the USA.<sup>13</sup> Patients were divided into seven cohorts based on procedure type. Of note, patients were categorized according to primary procedure code; thus, patients included in the laparotomy cohort were not included in other procedure cohorts. These patients had diagnoses including "acute vascular insufficiency of intestine", "peritoneal abscess", "nontraumatic hemoperitoneum", "paralytic ileus", or "other unspecified intestinal disorders" and underwent laparotomy without concomitant small bowel resection or partial colectomy. Patients undergoing small bowel resection were most commonly noted to carry diagnoses of "intestinal or peritoneal adhesions with obstruction", "acute vascular insufficiency of intestine", "incisional hernia with obstruction", "unspecified intestinal obstruction", or "perforation of intestine". Patients undergoing partial colectomy were most commonly noted to carry diagnoses of "diverticulitis of colon", "volvulus", "acute vascular insufficiency of intestine", "perforation of intestine", or diagnoses related to presence of malignant neoplasms. Only urgent and emergent

 Table 1
 Emergency general surgery procedures included in analysis

Procedure	Total cases	ICD-9 procedure codes		
Appendectomy	115,558	4701, 4709		
Cholecystectomy	192,182	5121-5124		
Laparotomy	60,329	5411, 5412, 5419		
Lysis of adhesions	141,466	5451, 5459		
Partial colectomy	70,933	4571-4576, 4579		
PUD repair	9643	4440-4442, 4449		
Small bowel resection	63,194	4561-4563		

*ICD-9* International Classification of Diseases, Ninth Revision, *PUD* peptic ulcer disease

admissions were included in the study. Trauma admissions and patients aged < 18 years were excluded from analysis.

#### **Variables Defined**

The following data were collected from the UHC database: age, race (white, black, Asian, Hispanic, or other), gender, severity of illness (SOI) scores, insurance type (private, Medicare, Medicaid, uninsured, or other), overall hospital length of stay (LOS), in-hospital mortality, 30-day readmission, discharge disposition, and total direct cost. SOI scores, which estimate the degree of physiologic decompensation for each patient on admission, are derived from a proprietary formula that is based on all payer refined diagnoses related groups and has been validated in a nationwide database that included 8.5 million discharges from more than 1000 hospitals.<sup>14</sup> These scores classify patients into minor, moderate, major, or extreme groups and are used by the Centers for Medicare and Medicaid Services to define and measure hospital case-mix complexity.<sup>15</sup> Readmissions were defined as those occuring within 30 days of the index admission discharge date.

Safety-net burden was used to group hospitals, as previously described.<sup>2,3</sup> Briefly, hospital safety-net burden was defined as the percentage of all inpatient discharges during the study period that were either uninsured or covered by Medicaid. Hospitals were stratified into low-burden (LBH), middleburden (MBH), and high-burden (HBH) groups based on their safety-net burden: LBHs included hospitals in the lowest quartile; MBHs, in the middle two quartiles; and HBHs, in the highest quartile of safety-net discharges. Safety-net hospitals were represented by the HBH cohort.

#### **Statistical Analysis**

For univariate analysis, categorical data were compared using  $\chi^2$  tests and are described as percentages (%). Continuous data were compared using Wilcoxon rank-sum tests and are described as median values with interquartile ratio (IQR) where applicable. For multivariate analysis, several statistical models

were utilized. Predictors of readmission were calculated as odds ratios (OR), while predictors of cost of care and hospital LOS were calculated as risk ratios (RR). These models were adjusted for patient factors, including age, race, insurance type, and SOI scores. A random-effects model was used in all analyses in order to account for patient clustering.

Statistical analyses were performed using statistical packages JMP Pro 11 and SAS 9.4 (SAS Institute, Cary, NC, USA). This study was approved by the Institutional Review Board at the University of Cincinnati.

### Results

#### **Study Population**

A total of 310 hospitals were included in the analysis. After stratification, 79 were identified as LBHs, 153 as MBHs, and 78 as HBHs. A total of 653,305 procedures were performed during the study period. Cases identified include appendectomy (n = 115,558), cholecystectomy (n = 192,182), laparotomy (n = 60,329), lysis of peritoneal adhesions (n = 141,466), partial colectomy (n = 70,933), peptic ulcer disease (PUD) repair (n = 9643), and small bowel resection (n = 63,194).

Demographic information and patient outcomes after EGS procedures are highlighted in Table 2. For all seven procedures, patients at HBHs were more likely to be black race and younger than those presenting to LBHs (p < 0.01 each). For five of seven procedures, patients at HBHs were more likely to be male gender (p < 0.01 each). Patients at HBH had similar severity of illness scores to those at other hospitals.

#### **Surgical Outcomes**

Surgical outcomes at HBHs were non-inferior to their lower burden counterparts on univariate analysis. For five of seven procedures analyzed, HBHs had similar or lower in-hospital mortality rates (p = NS or < 0.01, respectively). For six of seven procedures, hospital LOS was equal or shorter in HBHs (p = NS or < 0.01, respectively). For all seven procedures, readmission rates were lower at HBHs (p < 0.05 each). With regard to cost, four of seven procedures were found to be costlier at HBHs (p < 0.01 each). After adjusting for covariates (Table 3, Fig. 1), HBHs had similar or lower odds of readmission in six of seven procedures, hospital LOS in four of seven procedures, and cost of care in three of seven procedures (p =NS or < 0.01, respectively).

## Discussion

Safety-net hospitals provide a broad range of care to socially disadvantaged patients. These hospitals have traditionally

depended on government subsidies to remain financially viable, but with the enactment of the ACA, healthcare repayment systems are undergoing considerable reform. Evidence is limited on how these changes in federal funding will affect the provision of healthcare services to vulnerable populations. In the current study, we found that safety-net hospitals provide EGS services to these populations without compromising patient outcomes or incurring greater resources.

EGS hospitalizations constitute a significant fraction of US healthcare spending. These common surgical procedures account for over 3 million admissions and \$28 billion in healthcare expenditure each year.<sup>16–19</sup> Comparatively, the total costs of EGS exceed those of treating diabetes, myocardial infarctions, and all new cancer diagnoses combined.<sup>16,20</sup> These costs are projected to increase dramatically in coming years, with some experts designating EGS as an impending public health crisis.<sup>20</sup> A recent study by Scott et al. found that seven commonly performed operations-adhesiolysis, appendectomy, cholecystectomy, laparotomy, partial colectomy, small bowel resection, and operative management of PUDaccount for 80% of EGS-related admissions, costs, morbidity, and mortality.<sup>13</sup> Naturally, the authors contend that these seven procedures should be the focus of quality improvement and cost reduction efforts.

Safety-net hospitals are tasked with providing quality EGS services to vulnerable patients. Previous studies have found that HBHs deliver less efficient care, perform worse on Surgical Care Improvement Project measures, and have higher rates of surgical complications.<sup>3</sup> Despite these deficiencies, in the current study, we found that HBHs achieve similar outcomes and costs after EGS as compared to lower burden hospitals. This differs from complex elective operations, where outcomes are inferior and hospital costs are greater, independent of patient factors.<sup>2,3</sup> The reasons underlying this discrepancy are likely multifactorial. One explanation is that lower burden hospitals have more experience with major, elective cases as compared with emergent procedures. Another potential explanation is that surgeons at HBHs have learned to work with their institutional shortcomings in emergent procedures, but are limited by available services for complex, elective operations. Hospital characteristics including subspecialty accreditation, surgeon experience, intensive care resources, bed count, staff-to-patient ratio, teaching status or trainee presence, and geographical location were beyond the scope of the current study, but represent additional factors that may impact outcomes. Ultimately, understanding the reasons behind this discrepancy between EGS and elective complex surgery is crucial for improving quality of care at safety-net hospitals.

Readmission rates are another major focus of surgical quality improvement efforts.<sup>21,22</sup> As part of the ACA, in 2012, the Hospital Readmission Reduction Program implemented financial disincentives for hospitals with excess readmission rates.<sup>23</sup> This policy change sparked backlash amidst growing concerns

Table 2	Univariate analysis	of emergency general	surgery procedures
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Characteristics	LBH %/median (IQR)	MBH %/median (IQR)	HBH %/median (IQR)	P value
Appendectomy				
Age (year)	41 (28–56)	38 (26–53)	34 (25–47)	< 0.001
Male gender	50.8	50.6	57.6	< 0.001
Black race	8.1	11.6	14.6	< 0.001
Extreme SOI	2.7	3.1	2.6	< 0.001
LOS (day)	2 (1–3)	2 (1-4)	2 (1-4)	< 0.001
Total direct cost (\$)	4834 (3652–6633)	5035 (3823–7203)	5572 (4281–7813)	< 0.001
In-hospital mortality	0.3	0.3	0.3	NS
30-day readmission	5.4	6.4	6.0	< 0.001
Cholecystectomy				
Age (year)	55 (40–69)	52 (36–66)	42 (30–56)	< 0.001
Male gender	40.3	38.0	31.5	< 0.001
Black race	12.1	14.5	16.3	< 0.001
Extreme SOI	9.2	8.7	6.2	< 0.001
LOS (day)	4 (2–6)	4 (2–7)	4 (2–6)	< 0.001
Total direct cost (\$)	6543 (4554–10,604)	7203 (4981–11,463)	7247 (5161–11,089)	< 0.001
In-hospital mortality	1.0	1.1	0.9	0.002
30-day readmission	8.9	8.9	7.1	< 0.001
Laparotomy				
Age (year)	58 (43-69)	54 (37–66)	47 (30–60)	< 0.001
Male gender	50.6	53.8	60.0	< 0.001
Black race	16.3	17.9	29.0	< 0.001
Extreme SOI	54.2	56.3	57.1	< 0.001
LOS (day)	13 (6–25)	13 (6–26)	12 (5-26)	< 0.001
Total direct cost (\$)	27,471 (11,634–78,968)	28,499 (11,855–78,395)	27,794 (10,914–70,402)	< 0.001
In-hospital mortality	16.0	18.4	18.2	< 0.001
30-day readmission	19.7	19.5	15.5	< 0.001
Lysis of adhesions				
Age (year)	59 (45-72)	56 (41-69)	46 (32–61)	< 0.001
Male gender	32.3	36.4	35.7	< 0.001
Black race	15.7	19.1	32.0	< 0.001
Extreme SOI	24.1	24.1	21.7	< 0.001
LOS (day)	9 (5–16)	9 (4–16)	7 (3–15)	< 0.001
Total direct cost (\$)	13,118 (7394–26,515)	13,803 (7649–27,535)	11,963 (6139–26,652)	< 0.001
In-hospital mortality	3.6	4.2	3.8	< 0.001
30-day readmission	16.2	16.4	14.2	< 0.001
Partial colectomy				
Age (year)	65 (52–76)	62 (49–74)	55 (40-66)	< 0.001
Male gender	45.4	47.6	56.9	< 0.001
Black race	12.3	15.6	29.8	< 0.001
Extreme SOI	37.9	40.7	45.5	< 0.001
LOS (day)	12 (8–19)	12 (8–19)	13 (8–22)	< 0.001
Total direct cost (\$)	18,356 (11,355–33,701)	19,863 (12,474–36,718)	23,518 (14,096–47,298)	< 0.001
In-hospital mortality	8.2	9.8	11.3	< 0.001
30-day readmission	17.7	18.4	17.5	0.024
PUD repair	· · · ·			5.021
Age (year)	64 (52–77)	60 (48–73)	54 (43–63)	< 0.001
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#### Table 2 (continued)

Characteristics	LBH %/median (IQR)	MBH %/median (IQR)	HBH %/median (IQR)	P value	
Black race	10.7	15.7	31.9	< 0.001	
Extreme SOI	44.9	45.4	40.6	< 0.001	
LOS (day)	9 (6–16)	9 (6–16)	8 (6–16)	NS	
Total direct cost (\$)	15,452 (8619–33,306)	15,039 (8809–32,098)	14,354 (8661–32,785)	NS	
In-hospital mortality	10.0	11.5	10.7	NS	
30-day readmission	13.9	13.4	10.8	0.001	
Small bowel resection					
Age (year)	63 (49–75)	59 (44–72)	52 (34–64)	< 0.001	
Male gender	44.9	47.1	55.4	< 0.001	
Black race	14.4	18.0	31.7	< 0.001	
Extreme SOI	37.5	40.7	47.5	< 0.001	
LOS (day)	12 (7–20)	12 (7–21)	12 (7–23)	< 0.001	
Total direct cost (\$)	18,695 (10,850–37,211)	20,473 (11,929–41,325)	23,901 (13,257–51,006)	< 0.001	
In-hospital mortality	8.2	9.6	11.7	< 0.001	
30-day readmission	18.4	18.6	17.6	0.034	

IQR interquartile ratio, LOS length of stay, PUD peptic ulcer disease, SOI severity of illness

that safety-net hospitals would be disproportionately penalized for higher readmission rates, exacerbating preexisting disparities in care.<sup>24–27</sup> For emergent surgical hospitalizations, we found that HBHs subvert expectations and achieve lower readmission rates after all seven procedures. Again, these findings differ from major, elective procedures, where readmission rates are higher among safety-net hospitals.<sup>3</sup> These findings persist after accounting for patient factors, suggesting that intrinsic qualities of HBHs may be accountable for this discrepancy between elective and emergent cases.

The current state of the healthcare industry is fraught with financial disincentives for substandard outcomes, and safetynet hospitals may be disproportionately affected by these penalties. Moreover, financial strain negatively impacts the quality of care delivered, resulting in increased complications and mortality.<sup>28–31</sup> Thus, the financial health of safety-net hospitals indirectly affects patient outcomes. One potential solution to this self-perpetuating problem is the regionalization of surgical procedures. Proponents of regionalization have argued that operative volume is a benchmark of surgical quality, and operative procedures should be referred to high-volume centers.<sup>32–36</sup> While this is an attractive solution, volumebased referral has its drawbacks including fragmentation of care, reduction in eligible providers, and travel costs. A recent editorial contends that complex surgeries benefit from regionalization, while simple, low-risk surgeries are poor candidates for referral.<sup>32</sup> Our findings, though lacking granular details regarding several patient and procedural measures, suggest that for emergent surgical cases, referral may not be required in all cases. Not only do safety-net hospitals achieve comparable

Table 3	Predictors of surgical	outcomes by safety-net burden after	emergency general surgery
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Procedure	Readmission		Total cost		Length of stay	
	OR (95% CI)	P value	RR (95% CI)	P value	RR (95% CI)	P value
Appendectomy	1.18 (1.04–1.35)	0.013	1.15 (1.06–1.26)	0.001	1.16 (1.07–1.26)	0.001
Cholecystectomy	0.94 (0.85-1.06)	NS	1.23 (1.08–1.40)	0.002	1.23 (1.08–1.40)	0.002
Laparotomy	0.79 (0.68-0.93)	0.004	1.18 (0.98–1.41)	NS	1.03 (0.92–1.15)	NS
Lysis of adhesions	0.92 (0.83-1.01)	NS	1.06 (0.95-1.18)	NS	1.05 (0.93-1.18)	NS
Partial colectomy	1.01 (0.91–1.12)	NS	1.27 (1.15–1.42)	< 0.001	1.14 (1.04–1.25)	0.004
PUD repair	0.83 (0.67-1.02)	NS	_	_	_	_
Small bowel resection	0.93 (0.83-1.04)	NS	1.33 (1.19–1.50)	< 0.001	1.06 (0.95–1.19)	NS

Comparison of high-burden to low-burden hospitals. For PUD repair, safety-net burden was not found to be a significant predictor of total cost or length of stay and was eliminated in stepwise regression

CI confidence interval, OR odds ratio, PUD peptic ulcer disease, RR relative risk

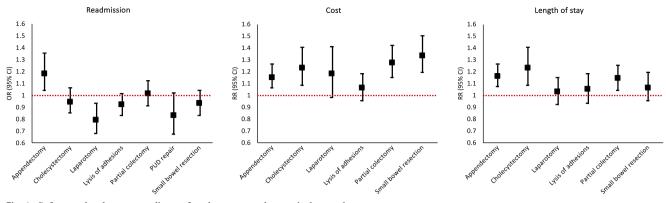


Fig. 1 Safety-net burden as a predictor of study outcomes by surgical procedure

outcomes after EGS cases, any referral delay with an emergent surgical indication may be detrimental to patient care.

Additional consideration must be given to the fact that safety-net hospitals consist of both academic and nonacademic centers that may be urban or rural. With academic teaching institutions often having access to resources including critical care or acute care surgery specialists as well as receiving additional financial subsidies, ACA associated reductions in DSH payments estimated to be between \$30 and \$50 billion dollars from 2017 to 2024 may disproportionately affect nonacademic safety-net hospitals.<sup>9</sup> Hence, the cohort of hospitals included in the current study may not represent the most vulnerable institutions at risk for bearing the burden of uncompensated care delivery. Compounded by a lack of Medicaid expansion in certain states, DSH payment reductions may exacerbate financial concerns for both academic and nonacademic safety-net institutions and force them to eliminate service lines critical to indigent patients. By examining which healthcare services are delivered adequately by these institutions, the current study serves to inform policymakers at the state level responsible for allocating Medicaid DSH funds. Further research utilizing data resources that capture outcomes at non-academic, rural safety-net hospitals would provide even greater insight into the effect DSH payment reductions may have on these susceptible institutions. It is important to note that while safety-net hospitals may achieve comparable outcomes, for four of the seven procedures examined in the current study, total direct costs for inpatient admissions were higher at HBHs. These findings suggest that while it remains critical to advocate for appropriate allocation of funds to financially susceptible HBHs, there may be inefficiencies in care delivery at these centers that require ongoing improvement and standardization. Conversely, meeting the demands of vulnerable patients with complex social needs and limited resources requires HBHs to offer costly services not needed by patients treated at lower burden centers.

Our results should be taken in context of their limitations. First is the retrospective nature of our analysis. Second, our results are derived from data collected through the UHC database. While this database contains information patient outcomes, such as in-hospital mortality and 30-day readmission rates, it fails to capture granular data on the reasons for death or readmission. Whether procedures were truly "emergent" or "urgent" was also unknown and subject to coding bias within the UHC database as specific scheduling reasons were not captured or available for analysis. As a result, cases that were urgencies of convenience for social or scheduling reasons may have been included with truly "emergent" or "urgent" cases in the study cohort. Additionally, readmissions to outside hospitals or different facilities may not be captured in the dataset. Hospital level characteristics including staff-to-patient ratio, bed count, teaching status, and geographical location were also unavailable for analysis and may represent institutional factors that may contribute to differences in outcomes. Third, the UHC database is limited to patients admitted at academic hospitals. Safety-net hospitals that are non-teaching, non-academic centers may be even more vulnerable than academic centers due to a lack of resources such as high-volume acute care surgery and critical care specialists. Given that a significant proportion of safety-net hospitals are urban academic medical centers, however, our results are likely representative of a large subset of safety-net hospitals nationwide.<sup>37</sup>

## Conclusions

Safety-net hospitals provide indispensable healthcare services to millions of uninsured and underinsured patients, often sacrificing their own profitability for philanthropy. In the current study, we found that these institutions provide emergent surgical care to socially disadvantaged populations without jeopardizing patient outcomes or incurring greater healthcare costs. While US healthcare repayment systems have been subject to well-intended reform in recent years, safety-net hospitals have become disproportionately penalized by these changes. Future policy changes should strive to alleviate the financial strain placed on these institutions, in order to improve the quality of care provided to vulnerable populations in our country. Acknowledgements Vikrom Dhar and Young Kim contributed equally as co-first authors to this manuscript.

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Author's Contribution All persons who meet authorship criteria are listed as authors, and all authors certify that they have participated sufficiently in the work to take public responsibility for the content, including participation in the concept, design, analysis, writing, or revision of the manuscript. Furthermore, each author certifies that this material or similar material has not been and will not be submitted to or published in any other publication before its appearance in the *Journal of Gastrointestinal Surgery*.

## **Compliance with Ethical Standards**

This study was approved by the Institutional Review Board at the University of Cincinnati.

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**Conflicts of Interest** The authors declare that they have no conflicts of interest.

**Abbreviations** ACA, Affordable Care Act; CI, confidence interval; DSH, Disproportionate Share Hospital; EGS, emergency general surgery; HBH, high burden hospital; LBH, low burden hospital; LOS, length of stay; MBH, medium burden hospital; NS, not significant; OR, odds ratio; ICD-9, International Classification of Diseases, Ninth Revision; PUD, peptic ulcer disease; RR, relative risk; SNH, safety-net hospital; SOI, severity of illness; UHC, University HealthSystem Consortium

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