

Optimal Substantive Standards for Competition Authorities

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Abstract Recent years have witnessed a significant resurgence in the debate concerning the optimal substantive standard to be used in the enforcement of competition law. One of the arguments proposed for using a Consumer Surplus standard, is that, when firms can choose from a number of mutually exclusive actions, it may induce firms to adopt actions that lead to a higher level of total welfare than would a Total Welfare standard. This important basic insight, initially due to Lyons (2002), has been discussed and extended in the recent literature always in the context of mergers. In this paper we generalise and re-examine this argument for *any* potentially anti-competitive action – we have in particular in mind actions often challenged as attempted monopolisation (abuse of dominance) or vertical restraints, taken by firms in different environments. We show that in the absence of any efficiencies the two standards lead to exactly the same outcomes but a choice between them becomes important in the presence of efficiencies. With positive marginal-cost reducing efficiencies we confirm the presence of what we term a *Lyons effect* in our more general setting. We then examine how the choice of standard depends on a number of relevant parameters. Most important in terms of their policy implications are the results that the Consumer Surplus standard will be the optimal choice, when the extant market power is significant, when the size of marginal cost-reducing efficiency effects is large and when the difference in the market power raising effects of

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mutually exclusive actions is large. These results are important since they suggest that in all cases where significant extant market power is a prerequisite for the enforcement of Competition Law it is best to use a Consumer Surplus standard.

Keywords Antitrust enforcement · Antitrust law · Consumer surplus standard · Substantive standards · Total welfare standard

JEL Classification L4 Antitrust Policy · K21 Antitrust Law

1 Introduction and Brief Review

Recent years have witnessed a significant resurgence in the theoretical and policy debate concerning the optimal substantive standard in the enforcement of competition law. As Baker and Salop (2015) note, the debate today is often framed as a choice between the consumer surplus and the total welfare standards, though other, including non-economic goals, have been proposed too.¹ While the debate goes on, Competition Authorities (CA) in EU and USA, appear to continue to use a Consumer Surplus (CS) standard instead of a Total Welfare (TW) standard for appraising firms' practices under competition law. Thus:

- In the EU, the Commission's 2008 Guidance Paper on Art. 102 EC² states (in par. 5) that the Commission "*will focus on those types of conduct that are most harmful to consumers*". Par. 19 reiterates that the aim is to protect consumer welfare and links the concept of "anticompetitive foreclosure" directly to consumer welfare.
- The latest version of Merger Guidelines in US³ clearly states that "*the Agency considers whether cognizable efficiencies likely would be sufficient to reverse the merger's potential harm to consumers in the relevant market, e.g. by preventing price increases in that market*" which explicitly suggest that when prices are raised because of a merger, then this merger should be banned irrespective of cost efficiencies for the merging firms. Only if cost savings are large enough so that they are passed through to consumers and prices do not raise a merger will be allowed.
- Salop (2010) after reviewing the US evidence associated with a large number of specific antitrust cases⁴ concludes that the standard that has been used and is still used in USA by antitrust authorities and by courts is the CS standard.

¹ See, for earlier contributions, Besanko and Spulber (1993); Neven and Röller (2005); Lyons (2002); and, more recently, Padilla (2005); Carlton (2007); Farrell and Katz (2006); Heyer (2006); Fridolsson (2007); Pittman (2007); Salop (2010); Armstrong and Vickers (2010); Kaplow (2011); Baker (2013); Hovenkamp (2013); Lianos (2013); Blair and Sokol (2013); Fox and Sullivan (1987), Farrell and Katz (2006), and other references in Baker and Salop (2015), footnote 52. The latter propose that the consumer surplus standard "also helps to address inequality" (p. 12). See also Werden (2014).

² Guidance on the Commission's Enforcement Priorities in Applying Article 102 EC Treaty to Abusive Exclusionary Conduct by Dominant Undertakings, Commission of the European Communities, Brussels, 3 December 2008.

³ U.S. Department of Justice and the Federal Trade Commission, Horizontal Merger Guidelines, (last version issued in August 19, 2010) available at: http://www.justice.gov/atr/public/guidelines/horiz_book/hmg1.html.

⁴ Including mergers, horizontal agreements, predatory pricing, monopsony conduct, and harm to competitors (from mergers or exclusionary conduct).

On the other hand, the authorities in Canada and Australia seem clearly to have been moving towards a TW standard. Thus, Section 96 of the Canadian Competition Act directs the Tribunal not to issue an order against a merger if “...*(it) is likely to bring gains in efficiency that will be greater than and will offset, the effects of any prevention or lessening of competition that will result or is likely to result from the merger*”.⁵ Section 90.9 of the Competition Consumer Act 2010 in Australia states that an authorization for an acquisition may be granted if it “...*would result, or be likely to result, in such a benefit to the public that the acquisition should be allowed to take place*”.

From a theoretical point of view the arguments for and against using a CS or a TW substantive standard have revolved around three main sets of issues, specifically⁶:

1. Issues relating to distributional considerations
2. Dynamic issues
3. Issues emerging from the interaction between firms and competition authorities.⁷

A number of reviews of all the above issues have appeared in recent years. Probably the clearest synopsis of arguments in favour of a CS standard is contained in Salop (2010) while that in favour of a TW standard (stressing dynamic issues) is contained in Carlton (2007).⁸

The focus of this paper is on the third set of issues mentioned above. In relation to this Salop (2010) argues that adopting the TW standard may lead firms to engage in inefficient economic conduct that harms consumers *and* lowers aggregate welfare relative to the use of a CS standard. Farrell and Katz (2006) also provide an extensive discussion of this set of issues⁹ and have stressed that even if we accept that the appropriate ultimate goal is that of total welfare maximization, there might nevertheless be good reasons why we would want the CAs to whom we delegate the task of enforcing competition policy to pursue a narrower objective of consumer surplus but the arguments in these economic analyses have “not yet been thoroughly explored”.¹⁰

Our analysis goes back to the insight of Lyons (2002) who examined firms choosing among mutually exclusive mergers anticipating the decision that a CA will take as to whether or not to allow the merger. Under some circumstances welfare may be higher if the CA uses a CS standard than if it uses a TW standard, since the former will deter firms from taking certain actions and lead them to take actions that are better from the point of view of overall welfare. Since Lyons (2002), a number of papers have discussed or further pursued this issue.¹¹ However all this discussion has again been conducted in the context of mergers.

In this paper we make two main contributions. First, we generalize the analysis to the case where firms choose between mutually exclusive potentially anticompetitive actions of *any type*. Second, we examine how the choice of the standard depends on the *environment* of firms

⁵ The recent Canadian Supreme Court merger decision on *Tervito* puts efficiencies even more front and center in merger enforcement procedures in Canada.

⁶ Other than issues relating to administrability that could favor a CS standard - Hovenkamp (2013).

⁷ Often modelled in the presence of information asymmetries.

⁸ Other excellent reviews of the main arguments discussing the pros and cons without in the end taking a clear stance in favour of one of the standards are contained in Farrell and Katz (2006) and in Kaplow (2011). Also Motta (2004) and Pittman (2007)

⁹ By reviewing also the papers by Lyons (2002); Besanko and Spulber (1993) and Neven and Röller (2005).

¹⁰ Farrell and Katz (2006), p. 32.

¹¹ Apart from Farrell and Katz (2006) mentioned above see also Nocke and Whinston (2010, 2011); Armstrong and Vickers (2010).

taking the action (such as the level of their extant market power) and on the *size of cost efficiencies* generated by the action. Concerning the type of action, we include here vertical restraints and actions often challenged as attempted monopolisation (or abuse of dominance in EU). Examples include the following:

- (a) Marketing products under alternative tying/bundling arrangements.
- (b) Offering different conditional rebate schemes.
- (c) Offering exclusive contracts with differing non-compete clauses.
- (d) Engaging in vertical restraints of different types.

As for the case of mergers, it is well known that these actions will often entail both market power raising effects as well as potentially significant efficiency effects,¹² both of which form an integral part of our model below. Further, in our model, firms differ in the *environment* from which they come, which is specified in quite a general way, through the elasticity of demand in the competitive counterfactual and thus the *price-raising potential* of anticompetitive actions and through the *extant market power* that firms enjoy. Thus, the extent to which actions of some specific type influence prices, consumer surplus, profits and total welfare depends on the market-power raising and the (marginal) cost-reducing effects of these actions *and also* on the nature of the environment from which the firm taking the action comes. This allows us to consider also the implications of different environments and their distribution for the optimal choice of standards.

We find that when there are not mutually exclusive actions between which firms can choose the TW standard dominates the CS standard. Also, in the absence of any efficiencies the two standards lead to exactly the same outcomes. And, the TW standard (at least weakly) dominates the CS standard when actions do not generate marginal cost-reducing efficiency effects. However, a choice between the two standards becomes very important when there are positive marginal cost-reducing efficiencies.¹³

In the presence of marginal cost-reducing efficiency effects and considering first actions that are equivalent in terms of their cost reducing potential, total welfare for any given environment is smaller when higher-profit actions are chosen. And, while higher profit actions may pass a TW standard they may not pass a CS standard. So, as we show, there will exist environments¹⁴ for which having a CS standard may induce firms to choose lower-profit actions that result in higher welfare than would higher-profit actions, which would be chosen under a TW standard. This is what might be termed the *Lyons Effect*. However, there will be other environments for which welfare is higher when a TW standard is used, because the CS standard may be too strict and deter firms from taking any action even though there are welfare-enhancing actions that could have been chosen. We characterize the environments under which the Lyons effect will (or will not) emerge, and show that whether a CS standard generates higher welfare than a TW standard will depend on the distribution of firms across these different environments.

¹² See for example O'Donoghue and Padilla (2007) and Whinston (2006).

¹³ Thus, our analysis does not support Motta's contention that "consumer and total welfare standards would not often imply very different decisions" (Motta 2004, p.20) unless one assumes that efficiency effects are indeed rare, an assumption not supported by received wisdom about the effects of mergers, vertical restraints or indeed of many of the practices that can be used for attempted monopolisation.

¹⁴ Characterized by the elasticity in the competitive counterfactual and the extant market power.

Most importantly, in terms of policy implications, we examine how the range of environments over which the *Lyons effect* is present depends on parameters such as the extant market power of the firms, the size of marginal cost-reducing efficiency effects¹⁵ and the strength of the market power raising effect generated by different actions. With symmetric efficiencies across actions, we show that the arguments in favour of a CS standard are, *ceteris paribus*, more likely to be valid when the actions challenged are undertaken by firms that have significant market power to start with. Also, *ceteris paribus*, a CS standard is more likely to be optimal when we deal with actions (such as tying/bundling and vertical contracts) that, we understand on the basis of economic theory and evidence, can generate substantial efficiencies. These results are important since they suggest that in all cases where significant extant market power is a prerequisite for the enforcement of Competition Law it is best to use a CS standard, especially when we expect that actions are likely to generate substantial efficiencies.¹⁶

The examination of actions differing also in marginal cost-reduction shows that, when there are significant *asymmetries* in the efficiencies of the different actions the TW standard will be the optimal choice.

The structure of the paper is as follows. In Section 2 we set out our model. In Section 3 we use this model to undertake a detailed comparison of CS and TW standards first assuming symmetric efficiency effects between mutually exclusive actions and then assuming that the actions also differ in terms of their marginal cost-reducing effects. Finally, Section 4 offers concluding remarks.

2 A Model

2.1 Basic Assumptions

Suppose that a number of firms from a range of environments are considering taking a type of action which will result in their increasing their market power and so their price-cost margin, but can also have some efficiency benefits, including driving down their marginal costs. There may be many potential actions of this type any one firm can take, each associated with particular levels of cost reduction and increase in the price-cost margin. In particular we will always allow for the default action of doing nothing and so neither increasing price nor lowering cost. Firms can choose which action within this class to take.

In making this decision firms take account of the possibility that a CA will assess their action and, if it is ruled to be anti-competitive in the light of the specific standard used by the CA, their action will be disallowed and they will have to pay a penalty.

Here we assume for simplicity that:

- (i) all actions that are taken will be detected and assessed by the CA – in other words, the coverage or detection rate is unity;
- (ii) the CA can determine absolutely accurately whether or not the action is anti-competitive in the light of its standard – there are no Type I or Type II errors;

¹⁵ When these are symmetric across actions and the latter differ only in terms of their market power enhancing effects.

¹⁶ These include essentially all cases other than the cases of horizontal collusive agreements or cartels for which, our analysis suggests that, the choice of standard is not important since they are not going to be associated with marginal cost-reducing efficiencies.

- (iii) there are no delays by the CA in detecting anti-competitive actions and reaching decisions.¹⁷

We consider two different standards that the CA might use:

- a Consumer Surplus standard
- a Total Welfare standard that is based on the sum of both consumer and producer surplus¹⁸ (profit).

We assume that firms know what standard the CA will use and have the capacity to determine what impact any action they take will have on the welfare standard (CS or TW standard) used by the CA. Given our assumptions about the capacity of the CA, firms will anticipate making negative (positive) profits if they take an action that produces a negative (positive) value of the CA's standard. Firms will choose the action that gives them the highest private benefit given the anticipated reaction of the CA.

We are interested in how social welfare depends on the standard being used by the CA. To consider this we will use the following model.

2.2 The Model

2.2.1 Description of the Counterfactual/Default Position

Consider a typical firm that faces the following demand function:

$$Q = 1 + \varepsilon - p, \varepsilon > 0 \quad (1)$$

Assume that the firm has a technology with constant marginal costs of production, c . Let (p^0, Q^0, c^0) denote, respectively, the price, output and unit costs in the “but-for”/default/counterfactual position. We use the normalisation that $c^0 = 1$.

We notice that if the firm has *no* market power in the default position, in which case

$$p^0 = c^0 = 1 \Rightarrow Q^0 = \varepsilon \quad (2)$$

then $-\frac{dp}{dQ} \frac{Q^0}{p^0} = \varepsilon$ and so ε denotes the inverse elasticity of demand *evaluated in the competitive counterfactual price and output configuration*. In what follows we will use ε as a parameter that reflects the *underlying* competitiveness of the industry and so the *potential for raising price* that a firm will face if, given its initial cost, it can *raise* its market power so charge a price above marginal cost.¹⁹ We could also say that ε measures the *incentive for raising price* at the competitive counterfactual.

To allow for the possibility of *extant* market power, we want to allow for the possibility that the “but-for” price is above marginal cost, and so the initial price – cost margin lies somewhere

¹⁷ For a recent paper discussing optimal antitrust enforcement in the presence of imperfect detection, decision errors and delays, see Katsoulacos and Ulph (2015).

¹⁸ In this paper we only consider the profit of the firm that takes the action and not the loss/benefit of other firms' (e.g competitors or firms that produce supplementary products) that might be affected by the action. In a sequel paper we deal with this extension.

¹⁹ Easy to see that ε measures the rate at which the firm's profits would increase if it raised price above $c^0 = 1$

between zero and that which would prevail under monopoly, which, it is easy to see, would be $\frac{\varepsilon}{2}$. However since we are interested in the possibility of firms taking anti-competitive actions that could increase their market power we want to exclude the possibility that the counterfactual situation is one of monopoly. So we assume that:

$$p^0 - 1 = \mu^0 \varepsilon, 0 \leq \mu^0 < (1/2) \tag{3}$$

where μ^0 is the parameter measuring the extent of market power in the counterfactual situation (*extant market power*).

In what follows, we will denote the environment from which a firm comes by $e = (\varepsilon, \mu^0)$, and define the set of possible environments as²⁰:

$$E = \left\{ e = (\varepsilon, \mu^0) \mid \varepsilon > 0, 0 \leq \mu^0 < \frac{1}{2} \right\} \tag{4}$$

2.2.2 Potentially Anticompetitive Action

Now suppose that, starting from this counterfactual position, the firm undertakes an action which both increases its market power – in a way specified below - but also has a *price-reducing efficiency effect* which lowers marginal costs by:²¹

$$\Delta c = c^0 - c^1 = 1 - c^1, \quad 0 \leq \Delta c < 1 \tag{5}$$

Now, given the demand function (1), if a firm with marginal costs $c^1 = 1 - \Delta c$ were a monopolist, then its price-cost margin would be $\frac{\varepsilon + \Delta c}{2}$. So assume that the price-cost margin after taking the action is:²²

$$p^1 - c^1 = \mu(\varepsilon + \Delta c) \Rightarrow p^1 = 1 + \mu\varepsilon - \Delta c(1 - \mu) \tag{6}$$

where $\mu, 0 \leq \mu \leq \frac{1}{2}$ measures the market power that the firm exercises by taking this action.

In order for this action to be anti-competitive we assume that it would lead to an increase in price if there are no marginal cost-reducing efficiency effects (i. e. $\Delta c = 0$). From (3) and (6) this requires that the degree of market power associated with this action, μ , has to satisfy the condition: $\frac{1}{2} \geq \mu > \mu^0$.

In what follows an *action* will be denoted by $a = (\mu, \Delta c)$ and, for a firm from environment $e \in E$, the class of anti-competitive actions available to that firm will be:

$$A(\mu^0) = \left\{ a = (\mu, \Delta c) \mid \frac{1}{2} \geq \mu > \mu^0, 0 \leq \Delta c < 1 \right\} \tag{7}$$

²⁰ However, for clarity, whenever below we refer to a firm’s “environment” but keeping extant market power constant we will be using ε (rather than e).

²¹ At some points in the later discussion we will want to allow for the possibility that these anti-competitive actions could have other cost-reducing efficiency effects, $\Delta F \geq 0$ which have no effect on marginal costs - and hence no effects on prices and consumer surplus – but lower fixed costs and so increase both profits and total welfare. However since our focus is on the effects of anti-competitive actions on market power and any associated efficiencies affecting marginal costs, we will not explicitly include the parameter ΔF in our description of an action.

²² The associated output is $Q^1 = (1 - \mu)(\Delta c + \varepsilon) > 0$

Note that, of course, the degree of extant market power constrains the *increment* in market power that an anti-competitive action can have.²³

2.2.3 Effect of Action on Price

From (3) and (6), the change in price generated by an action can be expressed as:

$$\Delta p(a, e) = p^1 - p^0 = -(1 - \mu)\Delta c + \varepsilon(\mu - \mu^0) \quad (8)$$

so we also have:

$$\Delta Q(a, e) = -\Delta p = (1 - \mu)\Delta c - \varepsilon(\mu - \mu^0) \quad (9)$$

and

$$Q^1(a, e) = Q^0 + \Delta Q = (1 - \mu)(\Delta c + \varepsilon) > 0 \quad (10)$$

From (8), whether or not the price rises or falls depends in part on the nature of the action taken (μ and Δc), and in part on the environment from which the firm comes - the parameters ε and μ^0 . In particular, for any given $\mu > 0$, and $\Delta c > 0$, if initially there is no market power ($\mu^0 = 0$), then in environments with very low inverse elasticities (ε when there is no initial market power) prices will fall, while in environments with very large inverse elasticities prices will rise. The presence of extant market power $\mu^0 > 0$ dampens a price rise and magnifies a price reduction.²⁴

2.2.4 Effects of Action on Consumer Surplus, Profit and Total Welfare

We can now calculate the change in consumer surplus, profits and hence total welfare when a typical firm takes a typical action.

The change in consumer surplus is:

$$\Delta CS(a, e) = -\Delta p \left(Q^0 + \frac{\Delta Q}{2} \right) \text{ and given } Q^0 = \varepsilon(1 - \mu^0)$$

$$\Delta CS(a, e) = -\frac{1}{2} \Delta p [2\varepsilon(1 - \mu^0) + \Delta Q]$$

so since $\Delta Q = -\Delta p$, as expected, the sign of this will be driven entirely by the change in price. Given (9), by substituting into the expression above:

$$\Delta CS(a, e) = \frac{1}{2} \left[(1 - \mu)(\Delta c + \varepsilon) - \varepsilon(1 - \mu^0) \right] \left[(1 - \mu)(\Delta c + \varepsilon) + \varepsilon(1 - \mu^0) \right]$$

²³ Though this is obvious, it is often seemingly forgotten, as when making unqualified statements that a prerequisite for investigating a firm is that it has significant extant market power but for a liability finding we also require a significant increment in the market power.

²⁴ This is what we should expect as when the firm has extant market power the original product price will be high and this will lower the possibilities for raising prices even further.

or:

$$\Delta CS(a, e) = \frac{1}{2} \left[(1 - \mu)^2 (\Delta c + \varepsilon)^2 - \varepsilon^2 (1 - \mu^0)^2 \right] \tag{11}$$

The increase in profits (private benefit) from taking the action is:

$$\Delta \Pi(a, e) = (p^1 - c^1)Q^1 - (p^0 - 1)Q^0 + \Delta F = (p^1 - c^1)(Q^0 + \Delta Q) - (p^0 - 1)Q^0 + \Delta F$$

where ΔF are profit-enhancing efficiencies that do not lead to price reductions (such as fixed cost savings).

So from (10) and (6) and since $Q^0 = \varepsilon(1 - \mu^0)$,

$$\Delta \Pi(a, e) = \mu(1 - \mu)(\Delta c + \varepsilon)^2 - \varepsilon^2 \mu^0 (1 - \mu^0) + \Delta F \tag{12}$$

The change in total welfare is just the change in consumer surplus, plus the change in profits (producer surplus):

$$\Delta W(a, e) = -\Delta p \left(Q^0 + \frac{\Delta Q}{2} \right) + \Delta \Pi$$

and, making the relevant substitutions from above:

$$\begin{aligned} \Delta W(a, e) &= \varepsilon \Delta c (1 - \mu^0) + \frac{1}{2} \left[\Delta c - \mu(\Delta c + \varepsilon) + \varepsilon \mu^0 \right] \left[\Delta c + \mu(\Delta c + \varepsilon) + \varepsilon \mu^0 \right] \\ &\quad + \Delta F \end{aligned} \tag{13}$$

or

$$\Delta W(a, e) = \frac{1}{2} \left\{ (1 - \mu^2)(\Delta c + \varepsilon)^2 - \left[1 - (\mu^0)^2 \right] \varepsilon^2 \right\} + \Delta F \tag{13'}$$

The first term in (13) is positive and shows the benefits to society from a reduction in costs if output were to remain at its original level. However, we need also to take into account the *change in output*. If price falls and consequently output increases then there is an unambiguous increase in welfare since the change in both consumer surplus and producer surplus are both positive. However, if the net result of the action is to drive prices up and so cause output to fall, then while society benefits from the fall in costs it loses from the reduction in output and overall welfare might fall. This will certainly happen when the reduction in marginal costs is very small.²⁵

Note finally, the case where no action is taken. This can be thought of as taking the default (or trivial) action characterised by the pair $(\mu^0, 0)$, in which case the change in consumer surplus, profit and welfare are all zero irrespective of the environment from which a firm comes.

The expressions in (11), (12) and (13') show how the change in Consumer Surplus, Profits and Total Welfare depend on:

- the nature of a typical action as captured by the parameters $(\mu, \Delta c)$;

²⁵ Unless of course the other, profit-enhancing efficiencies are large.

- the nature of the environment from which a firm comes, as captured by the parameters ε and μ^0 .

We now want to understand in more detail the nature of this relationship.

2.2.5 The Properties of ΔCS , $\Delta \Pi$ and ΔW and the Case of a Single Non-Trivial Action

For any non-trivial action $(\frac{1}{2}, 1) \gg (\mu, \Delta c) \gg (\mu^0, 0)$ we have the following results²⁶:

Lemma 1 : The change in *consumer surplus* is, from (11), a strictly increasing function of Δc , a strictly decreasing function of μ , a strictly concave quadratic function of ε and μ^0 (and so inverse U-shaped in ε and in μ^0). Also, if $\varepsilon < \underline{\varepsilon} = \frac{\Delta c(1-\mu)}{\mu-\mu^0}$ then the change in *consumer surplus* is positive, while if $\varepsilon > \underline{\varepsilon} = \frac{\Delta c(1-\mu)}{\mu-\mu^0}$ it is negative.

In other words, as we would expect:

- Consumers benefit from lower marginal costs and lose from an increase in the price-cost margin; and
- Using a CS standard, there is a critical value of the underlying competitiveness of the industry (as expressed by ε) such that the action is beneficial if the environment is potentially more competitive than that determined by this critical value, and harmful when it is potentially less competitive.

Lemma 2 : For *any* environment and *any* non-trivial action, the change in *profits* is positive and is, from (12), a strictly increasing function of both Δc and μ and also a strictly increasing but *convex* function of ε and a strictly decreasing but convex function of μ^0 . So, as expected:

- Firms benefit from both lower costs and anything that allows them to charge a higher price-cost margin;
- A higher initial price-cost margin decreases the increase on the profits from an anticompetitive action.²⁷
- The more potentially uncompetitive is the environment (the bigger the ε) the bigger is the increase in profits.

Lemma 3 : The change in *total welfare* is, from (13'), a strictly increasing function of Δc , a strictly decreasing function of μ , a strictly increasing and strictly convex function of μ^0 and a strictly concave quadratic function of ε (and so inverse U-shaped in ε). If $\varepsilon < \underline{\varepsilon} = \frac{\Delta c(1-\mu)}{\mu-\mu^0}$ then the change in *total welfare* is positive. It is easy to see that there exists an $\bar{\varepsilon} > \underline{\varepsilon}$ such that the

²⁶ In this section we concentrate on the effects of ε . The influence of the extant market power (μ^0) on ΔCS and ΔW is discussed in detail in Section 3 below.

²⁷ The reason for this is because as we have seen from eq. (8) as the extant market power increases it dampens a price rise and magnifies a price reduction.

change in total welfare is positive if $\varepsilon < \bar{\varepsilon}$ and negative if $\varepsilon > \bar{\varepsilon}$. Assuming $\Delta F = 0$, this is given by $\bar{\varepsilon} = \Delta c \frac{(1-\mu^2) + \sqrt{(1-\mu^2)(1-(\mu^0)^2)}}{\mu^2 - (\mu^0)^2}$ which is greater than $\underline{\varepsilon}$. So:

- While everyone in society benefits from a reduction in marginal costs, the loss to consumers from an increase in market power and thus in the price-cost margin when $\varepsilon > \bar{\varepsilon}$ outweighs the benefit to firms and overall total welfare falls.
- Using a TW standard, there is a critical value of the inverse price elasticity of the competitive equilibrium, $\bar{\varepsilon} > \underline{\varepsilon}$, such that the action is beneficial if the environment is potentially more competitive than that determined by this critical value, and harmful when it is potentially less competitive.
- The critical value of the inverse price elasticity of the competitive position is higher for a TW standard than for a CS standard, so, as we would expect, there are environments which would be judged to be harmful using a CS standard but benign using a TW standard.

Note that the results above lead immediately to:

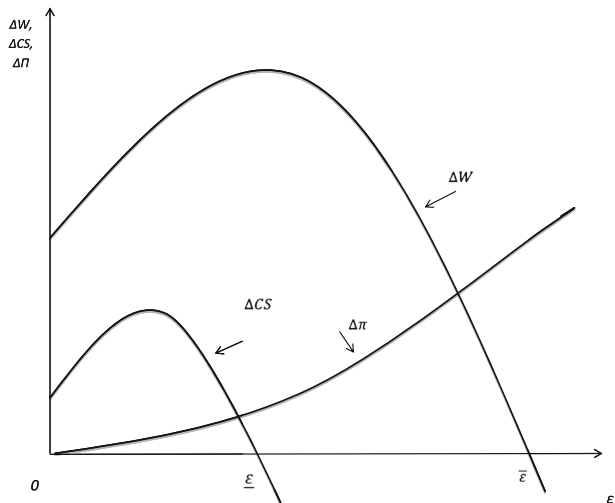
Proposition 1

If there is just a single non-trivial action that firms can take, then welfare is always higher under a TW standard than under a CS standard.

Proposition 1 can be easily understood by looking in Fig. 1. The reason is as follows:

- When a firm with extant market power μ^0 comes from an environment for which $\varepsilon < \underline{\varepsilon}$, the action will be allowed and taken under both CS and TW standards.
- When the firm with extant market power μ^0 comes from an environment for which $\varepsilon > \bar{\varepsilon}$ then the action will not be allowed and so it will not be taken under neither a CS nor a TW standard.

Fig. 1 The case of a single non-trivial action



- However, when the firm comes from an environment for which $\underline{\varepsilon} < \varepsilon < \bar{\varepsilon}$ then the action will not be allowed under a CS standard but will be allowed under a TW standard and this will contribute positively to aggregate social welfare.

Proposition 1 tells us that when it is not likely that firms will have alternative mutually exclusive options it is best to use a TW standard.

3 Comparison of Standards in the Presence of Mutually Exclusive Actions

Suppose now that there are *more than one* non-trivial mutually exclusive actions. Each action j has a price-cost margin raising effect as expressed by parameter μ_j and a marginal cost efficiency effect expressed by parameter Δc_j . So, simplifying notation, eqs. (11), (12) and (13) (with $\Delta F = 0$), now take the following form:

$$\Delta CS_j(a_j, e) = \frac{1}{2} \left[(1 - \mu_j)^2 (\Delta c_j + \varepsilon)^2 - \varepsilon^2 (1 - \mu^0)^2 \right] \tag{11'}$$

$$\Delta \Pi_j(a_j, e) = \mu_j (1 - \mu_j) (\Delta c_j + \varepsilon)^2 - \varepsilon^2 \mu^0 (1 - \mu^0) \tag{12'}$$

$$\Delta W_j(a_j, e) = \varepsilon \Delta c_j (1 - \mu^0) + \frac{1}{2} \left[\Delta c_j - \mu_j (\Delta c_j + \varepsilon) + \varepsilon \mu^0 \right] \left[\Delta c_j + \mu_j (\Delta c_j + \varepsilon) + \varepsilon \mu^0 \right] \tag{13''}$$

3.1 Comparison of CSS and TWS for the Case Where Efficiencies are the Same Across Actions

Assume further that just two actions are available with $a_j = (\mu_j, \Delta c_j)$ where $j = 1, 2$, and simplify by firstly confining attention to the case where they have the same value of $\Delta c \geq 0$, ($\Delta c_1 = \Delta c_2 = \Delta c$) and consequently differ solely in μ , the extent to which they increase the price-cost margin.

Consider first the case where $\Delta c = 0$ (no marginal-cost reducing efficiencies).

Proposition 2

Given two mutually exclusive actions with $0 < \mu_1 < \mu_2$:

- (i) in the absence of any efficiencies it makes absolutely no difference what standard an authority uses²⁸
- (ii) in the absence of marginal cost-reducing efficiencies, the TW standard weakly dominates the CS standard.

²⁸ The significance of this result is of course best understood when the simplifying assumptions of perfect detection and no errors by the CA are relaxed. Under these assumptions, in the absence of any efficiencies firms will not take any action, irrespective of the substantive standard used by the CA.

This result can be easily seen to hold by comparing (11) to (13). When there are no efficiencies of any kind, then both ΔCS and ΔTW are negative for all values of ε .²⁹ In this case, no action will be allowed under any standard. When, however, there are no marginal cost-reducing efficiencies ($\Delta c = 0$), but $\Delta F > 0$, so there are other profit-enhancing efficiencies, then while $\Delta CS < 0$ for all values of ε , ΔTW may well be positive for some ε . Thus, in this case it is better to use a TW standard since with such a standard some welfare enhancing actions will be allowed while with a CS standard all actions will be banned.

Consider next the case where there are marginal-cost reducing efficiencies: $\Delta c > 0$. It is this case that the choice between a CS and a TW standard becomes very important. Depending on the environment in which actions are taken, the extant market power, the difference in the market power raising effects of actions and the size or asymmetries in the efficiencies, the two standards can lead to distinctly different results.

We assume that $0 \leq \mu^0 < \mu_1 < \mu_2 < 1/2$. So action 2 is more profitable than action 1 and so will be chosen whenever both are available (allowed), though that will lead to lower total welfare than the total welfare that could be reached if action 1 had been chosen. If we define $\underline{\varepsilon}_j = \underline{\varepsilon}(\mu_j, \Delta c)$, $\bar{\varepsilon}_j = \bar{\varepsilon}(\mu_j, \Delta c)$, $j = 1, 2$ then:

$$0 < \underline{\varepsilon}_j < \bar{\varepsilon}_j, j = 1, 2$$

$$0 < \underline{\varepsilon}_2 < \underline{\varepsilon}_1; 0 < \bar{\varepsilon}_2 < \bar{\varepsilon}_1$$

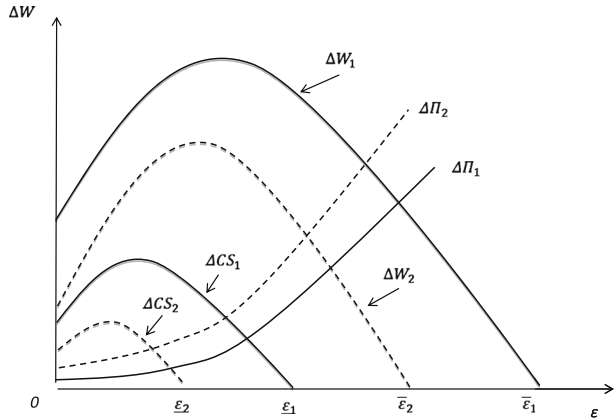
Figure 2 illustrates the two functions $\Delta W_j, j = 1, 2$ as functions of the inverse elasticity ε (keeping μ^0 constant) and also locates the points $\underline{\varepsilon}_j, \bar{\varepsilon}_j, j = 1, 2$. In Fig. 2 we use curves with solid lines to show the changes in consumer surplus, profits and total welfare for action 1 and with dashed lines for action 2.

By denoting with $\widehat{\Delta W}^{TW}(\varepsilon)$ and $\widehat{\Delta W}^{CS}(\varepsilon)$ the change in total welfare given the optimal choice of the action by the firm under a TW standard and a CS standard respectively we can see that:

- For $0 < \varepsilon < \underline{\varepsilon}_2$ both actions 1 and 2 generate positive consumer surplus and hence positive total welfare and so both will be allowed under both standards. Hence, action 2 will be chosen, and so $\widehat{\Delta W}^{CS}(\varepsilon) = \widehat{\Delta W}^{TW}(\varepsilon) = \Delta W_2(\varepsilon)$
- For $\underline{\varepsilon}_2 < \varepsilon < \underline{\varepsilon}_1$ only action 1 generates positive consumer surplus, though both will generate positive total welfare. So action 1 will be chosen by firms under a CS criterion while action 2 will be chosen under a TW criterion. So we have $\widehat{\Delta W}^{CS}(\varepsilon) = \Delta W_1(\varepsilon) > \Delta W_2(\varepsilon) = \widehat{\Delta W}^{TW}(\varepsilon)$. So a CS standard generates higher welfare than a TW standard in this range of environments. This is the *Lyons effect*.
- For $\underline{\varepsilon}_1 < \varepsilon < \bar{\varepsilon}_2$ neither action generates positive consumer surplus, and so neither would be chosen by firms under a CS standard. However, both generate positive total welfare and so since both would be available under such a standard, action 2 will be chosen. Hence on this interval, welfare is higher under a TW standard since $\widehat{\Delta W}^{TW}(\varepsilon) = \Delta W_2(\varepsilon) > 0 = \widehat{\Delta W}^{CS}(\varepsilon)$.
- For $\bar{\varepsilon}_2 < \varepsilon < \bar{\varepsilon}_1$ only action 1 generates positive total welfare and so action 1 will be chosen under a TW criterion, but since neither action generates positive

²⁹ The latter is negative because the reduction in consumer surplus in (11) outweighs the increase in profit in (12).

Fig. 2 The case of two mutually exclusive actions



consumer surplus on this interval neither will be chosen under a CS criterion. Hence, in this range of environments, welfare is higher under a TW standard since $\widehat{\Delta W}^{TW}(\varepsilon) = \Delta W_1(\varepsilon) > 0 = \widehat{\Delta W}^{CS}(\varepsilon)$.

- Finally, for $\varepsilon > \bar{\varepsilon}_1$ neither action generates positive welfare and so, a fortiori, neither generates positive consumer surplus. Hence under both standards only the default action will be chosen, generating zero welfare, so on this interval $\widehat{\Delta W}^{CS}(\varepsilon) = \widehat{\Delta W}^{TW}(\varepsilon) = 0$.

So we have:

Proposition 3

When there are two mutually exclusive actions ($j=1,2$) that a firm might take, with $0 < \mu_1 < \mu_2 < 1/2$, and there are marginal cost-reducing efficiencies, $\Delta c > 0$, there is one interval of environments, $\varepsilon_2 < \varepsilon < \varepsilon_1$ for which welfare is higher under a CS standard. The intuition is that such a standard induces firms to undertake the less profitable action 1 thus generating higher total welfare.

There is another interval $\varepsilon_1 < \varepsilon < \bar{\varepsilon}_1$ for which welfare is lower under a CS standard since this standard forces firms to do nothing, so generating zero change in welfare whereas under a TW standard there is always one non-trivial welfare enhancing action that will be chosen and this generates positive increase in welfare.

For the environments with underlying competitiveness $\varepsilon < \varepsilon_2$ and $\varepsilon > \bar{\varepsilon}_1$ the CS standard and the TW standard are equivalent in terms of outcomes: in the first case all actions are allowed under both standards and in the second case all actions are banned under both standards.

So, if there are actions that increase profits but lower consumer surplus, then using a CS standard can increase welfare in those cases where it restricts choice but still leaves firms with a non-trivial action they can take. However, using such a standard will lower welfare when it restricts choice to just the trivial action, while there are non-trivial actions that contribute positively to welfare.

Thus, whether on average one standard is better than the other one depends on the distribution of environments (the distribution of ε when considering μ^0 constant) and the critical values $\varepsilon_2, \varepsilon_1$ and $\bar{\varepsilon}_1$ which, in turn, depend on the extant market power, the size of marginal cost-reducing efficiencies and the parameters characterizing the actions. We turn to a consideration of these in the next sub-section.

3.2 Effects of Extant Market Power, Marginal Cost-Reducing Efficiencies and the Difference of the Price-Cost Margin Between Actions

So far we have considered the parameter of extant market power (μ^0) as a given and constant parameter and examined the choice of the optimal welfare standard under different values of ε .³⁰ We are now interested to examine how extant market power affects the comparison between CS and TW standards. It is worth remembering that the enforcement of competition law in monopolization (US) or abuse of dominance (EU) cases is characterized by a two-stage process in which it is first established whether there is “significant” extant market power³¹ and *only if* this is the case the anti-competitive impact of the challenged action is examined. So an examination of how the magnitude of extant market power affects the comparison between CS and TW standards is very important.

We also examine the effect of a number of other important parameters, again considering two mutually exclusive actions characterized by μ_1, μ_2 and symmetric efficiency effects $\Delta c > 0$. Specifically, we examine how the size of marginal cost-reducing efficiencies affects the comparison of standards, given μ_1, μ_2 and the environment in which the action is undertaken and how the size of the difference in the market power raising effects of different actions (the difference between μ_1, μ_2) affects the comparison, given the size of efficiencies and the environment.

We have seen that the critical level of elasticity for each action is:

$$\varepsilon_j = \frac{\Delta c(1-\mu_j)}{\mu_j-\mu^0} \tag{20}$$

Since as we have shown already in the previous section, for any two actions 1 and 2, the Lyons effect appears only in the interval $[\varepsilon_2, \varepsilon_1]$, the range of environments over which the Lyons effect holds increases/decreases as the difference $\varepsilon_1-\varepsilon_2$ increase/decreases. From (20) we can see that the difference $\varepsilon_1-\varepsilon_2$ takes the following form:

$$\varepsilon_1-\varepsilon_2 = \Delta c \frac{(1-\mu^0)(\mu_2-\mu_1)}{(\mu_1-\mu^0)(\mu_2-\mu^0)} \tag{21}$$

From (21) we can see that:

Lemma 4 : the difference $\varepsilon_1-\varepsilon_2$ increases, so the range over which the Lyons effect holds increases

- (i) the higher the extant market power of the firm (given the market power enhancing effects of actions 1 and 2 (μ_1, μ_2))
- (ii) The higher the marginal cost-reducing efficiencies
- (iii) The higher the difference between the market power enhancing effects of the two mutually exclusive actions.

Concerning (i), as we can see from (20), when μ^0 increase the critical values of ε_j for both actions ($j = 1,2$) increase. However, the critical value for the action with the lowest price-cost

³⁰ Till now ε was the only parameter that characterised the different environments from which a firm would come from.

³¹ One issue is of course, that we by-pass here, is that it is not at all clear how to interpret the term “significant” here as has been stressed, for example, by Kaplow and Shapiro (2007).

margin ($\underline{\varepsilon}_1$ in our example) will increase more than the critical value of the more anticompetitive action ($\underline{\varepsilon}_2$). So both $\underline{\varepsilon}_1$ and $\underline{\varepsilon}_2$ move to the right (in Fig. 2) from an increase in extant market power, but $\underline{\varepsilon}_1$ moves even further.

Also as we have seen in the previous section in the interval $[\underline{\varepsilon}_1, \bar{\varepsilon}_1]$ the CS standard is worse than the TW standard, since it forces firms to do nothing while it would be welfare enhancing to take an action. Algebraic calculations show that this difference is (with $\Delta F = 0$):

$$\bar{\varepsilon}_1 - \underline{\varepsilon}_1 = \Delta c \frac{(1-\mu_1)(1-\mu^0) + \sqrt{(1-\mu_1^2)(1-(\mu^0)^2)}}{\mu_1^2 - (\mu^0)^2} \quad (22)$$

From Lemma 4 (iii) the Lyons effect increases the higher the difference in the market power raising effect of the actions ($\mu_2 - \mu_1$), while from (22) the range $\bar{\varepsilon}_1 - \underline{\varepsilon}_1$ is not affected by this difference.³² This leads to:

Proposition 4

Given two mutually exclusive actions with $0 < \mu_1 < \mu_2$ and $\Delta c > 0$:

- (i) The TW standard will dominate the CS standard when the difference in the market power raising effect of the actions ($\mu_2 - \mu_1$), is sufficiently small.
- (ii) The CS standard will dominate the TW standard when the market power raising effect of action 2 (with the higher market power raising effect) is sufficiently larger than the market power raising effect of action 1.

Essentially, the greater the difference in the market power raising effect of the actions the greater the range of environments over which the Lyons effect holds while the range of environments over which the CS standard is worse than the TW standard remains unchanged. Thus, when two mutually exclusive actions have the same marginal cost-reducing efficiency effect but one of them increases market power much more relative to the other, a stricter standard like the CS standard will be the optimal standard as this will force firms to choose the action with the lower market power raising effect.

3.2.1 Comparison of the Substantive Standards on the Basis of Numerical Simulations

In order to make further progress in our comparison of the CS and TW standards we need to be able to compare the range of environments over which each standard will be superior. For this we have to rely on numerical simulations.

One may be tempted to say that a standard is superior if it is superior over a greater range of environments than the other standard. However this would hold only when the distribution of ε -environments is uniform and this is an unrealistic assumption. Below we undertake the numerical analysis in terms of elasticities (η), rather than inverse elasticities (ε), for easier comparisons. It seems reasonable to assume that

³² Since it is not affected by μ_2 .

Table 1 Effect of an increase in cost efficiency effects. Numerical example for $\mu_1 = \frac{1}{3}, \mu_2 = \frac{1}{2}$ and $\mu^0 = \frac{1}{3}, \Delta F = 0$

	$\Delta c = 0.1$	$\Delta c = 0.15$	$\Delta c = 0.2$	$\Delta c = 0.25$
ε_1	0.5	0.75	1	1.25
$\bar{\varepsilon}_1$	2.55	3.82	5.1	6.37
ε_2	0.17	0.25	0.33	0.42
$\bar{\varepsilon}_2$	0.76	1.14	1.52	1.9
Range of elasticity values over which CS standard is better (η_1 to η_2)	[2 to 5.88]	[1.33 to 4]	[1 to 3.03]	[0.8 to 2.38]
Range of elasticity values over which TW standard is better ($\bar{\eta}_1$ to $\bar{\eta}_1$)	[0.39 to 2]	[0.26 to 1.33]	[0.19 to 1]	[0.15 to 0.8]

$$\eta_1 = (1/\varepsilon_1) \text{ and } \eta_2 = (1/\varepsilon_2)$$

$$\bar{\eta}_1 = (1/\bar{\varepsilon}_1)$$

elasticity values at the competitive equilibrium will be concentrated in the range between about 0.5 and about 2.

We start by comparing standards for different (symmetric) cost efficiency effects (Table 1).

We first note that the range of elasticities over which the CS standard is better is always greater than the range of environments over which the TW standard is better, so if elasticities were uniformly distributed then on average it would be better to use the CS standard. However, as already noted, this is not a realistic assumption.

We also note from Table 1, that if efficiencies are low, $\Delta c < 0.15$, the range of elasticity values over which the TW standard is better are the ones more likely to hold in the competitive equilibrium and this range is reasonably large, so the TW standard is likely to be the superior standard when efficiencies are low. On the other hand, if efficiencies are quite high, $\Delta c > 0.15$, the range of elasticity values over which the CS standard is better are the ones more likely to hold and this range is large, so the CS standard is going to be the superior standard when efficiencies are quite high.

The findings of Table 1 are confirmed by a large number of other numerical examples.³³ So we have:

Proposition 5

Given two mutually exclusive actions with $0 < \mu_1 < \mu_2$ and $\Delta c > 0$, the CS standard will dominate a TW standard when there are large marginal cost-reducing efficiencies while the TW standard is likely to dominate when marginal cost-reducing efficiencies are small.

Let us next construct the range of environments, in terms of the value of elasticity at the competitive equilibrium, over which the CS standard or the TW standard will be superior and examine how this varies with extant market power, as in the example in Table 2 below.

³³ The results of numerical simulations undertaken in this section are available from the authors on request.

Table 2 Effect of an increase in extant market power. Numerical example for $\mu_1 = \frac{1}{3}, \mu_2 = \frac{1}{2}$ and $\Delta c = 0.2, \Delta F = 0$

	$\mu^0 = 0.05$	$\mu^0 = 0.10$	$\mu^0 = 0.15$	$\mu^0 = 0.20$	$\mu^0 = 0.25$	$\mu^0 = 0.30$
$\underline{\varepsilon}_1$	0.47	0.57	0.73	1	1.6	4
$\bar{\varepsilon}_1$	3.37	3.61	4.11	5.10	7.41	16.94
$\underline{\varepsilon}_2$	0.22	0.25	0.29	0.33	0.4	0.5
$\bar{\varepsilon}_2$	1.31	1.34	1.41	1.52	1.70	1.97
Range of elasticity values over which CS standard is better (η_1 to η_2)	[2.127 to 4.54]	[1.75 to 4]	[1.36 to 3.34]	[1 to 3.03]	[0.62 to 2.5]	[0.25 to 2]
Range of elasticity values over which TW standard is better ($\bar{\eta}_1$ to η_1)	[0.29 to 2.127]	[0.27 to 1.75]	[0.24 to 1.36]	[0.19 to 1]	[0.13 to 0.62]	[0.059 to 0.25]

A number of observations can be made in relation to Table 2 above. First, we note again that the range of elasticities over which the CS standard is better is always greater than the range of environments over which the TW standard is better. So if elasticities are uniformly distributed then on average it will be better to use the CS standard. However, this cannot be generalised and will not hold in other numerical examples. It will hold when $(\mu_2 - \mu_1)$, is quite large, as indicated in Proposition 5.

Second, the difference in the two ranges of elasticities (that favouring the CS standard over that favouring the TW standard) increases as extant market power μ^0 increases. *For sufficiently high extant market power clearly the CS standard dominates the TW standard.*

Since it is more reasonable to assume that elasticities will not be uniformly distributed we should note, from Table 2, that if extant market power is low, $\mu^0 < 0.15$, the range of elasticities over which the TW standard is better are the ones more likely to hold and this range is reasonably large, so the TW standard is likely to be the superior standard when extant market power is low. On the other hand, if extant market power is quite high, $\mu^0 > 0.20$, the range of elasticities over which the CS standard is better are the ones more likely to hold and this range is large, so the CS standard is going to be the superior standard when extant market power is quite high. Assuming that the difference in the market power raising effect of the actions $(\mu_2 - \mu_1)$, is not very small, these results are confirmed by a very large number of other numerical examples. So we have:

Proposition 6

Given two mutually exclusive actions with $0 < \mu_1 < \mu_2$ and $\Delta c > 0$ and assuming that the difference in the market power raising effect of the actions $(\mu_2 - \mu_1)$, is not very small, then when extant market power is low elasticities that are more likely to hold³⁴ are found in the ranges favoring the TW standard. On the other hand, as extant market power becomes higher both the range of elasticities over which the CS standard is superior increases relative to the range that the TW standard is superior

³⁴ At the competitive equilibrium.

and also elasticities that are more likely to hold are found in the ranges favoring the CS standard. So the TW standard will dominate the CS standard for low extant market power while the CS standard will certainly dominate the TW standard for significant extant market power. These results are important since they suggest that in all cases where significant extant market power is a prerequisite for the enforcement of Competition Law it is best to use a CS standard.³⁵

We now turn to the case of actions also differing in marginal cost-reducing effects.

3.3 Extension: Comparison When Actions Differ in Efficiencies

So far we have considered above actions which differ only in their market power effects. It is worth considering what happens in the more general case where actions differ also in the extent of their marginal cost reduction (Δc).

As above we assume that there are just two non-trivial actions $a_j = (\mu_j, \Delta c_j)$, $j = 1, 2$ and $0 \leq \mu^0 < \mu_1 < \mu_2 < 1/2$.

There are then two cases to consider:

Case 1 : $\Delta c_2 > \Delta c_1$

Here action 2 results in a higher price-cost margin but also a greater reduction in costs. This has two implications:

- For all environments action 2 will generate a bigger increase in profits than action 1 and so will always be chosen if both are available;
- But now it is less clear how the two actions compare from the point of view of both consumer surplus and total welfare.

If Δc_2 is quite close to Δc_1 then everything will be dominated by the increase in the price-cost margin and the previous results will go through.

Consider then the other extreme where the cost differences are very large. In particular consider the situation where $\Delta c_2 \geq \frac{(\mu_2 - \mu^0)(1 - \mu_1)}{(1 - \mu_2)(\mu_1 - \mu^0)} \Delta c_1$. This implies that $\underline{\epsilon}_2 \geq \underline{\epsilon}_1$ and so, whenever action 1 is profitable under a CS standard, so too is action 2. In this case, under a CS standard action 2 will always be chosen whenever a non-trivial action is available. Now if action 2 is profitable under a CS standard it is profitable under a TW standard, and so will be chosen when a TW standard is used. So:

- Whenever a non-trivial action is chosen under a CS standard this will be action 2 and this will also be chosen under a TW standard so generating the same level of welfare;
- However, for those environments for which $\underline{\epsilon}_2 < \epsilon < \bar{\epsilon}_2$ action 2 will be chosen under a TW standard while only the trivial action will be chosen under a CS standard, and so, for these environments it is certainly the case that welfare is higher under a TW standard than under a CS standard.

³⁵ Essentially, all cases other than horizontal agreements or cartels. For an excellent detailed discussion of the justifications for setting the high existing market power prerequisite see Kaplow and Shapiro (2007).

Proposition 7

If between two mutually exclusive actions, the cost differences are sufficiently large in favour of the action with the higher market power effect, specifically if $\Delta c_2 \geq \frac{(\mu_2 - \mu^0)^{(1-\mu_1)}}{(1-\mu_2)(\mu_1 - \mu^0)} \Delta c_1$ then a TW standard welfare dominates a CS standard.

Case 2 : $\Delta c_2 < \Delta c_1$

Here action 2 generates a greater increase in market power but lower reduction in costs than action 1. This has two implications:

- Under both a CS and a TW standard action 2 is worse than action 1 in all environments – in particular, $\underline{\varepsilon}_2 < \underline{\varepsilon}_1$;
- However, it is less clear which of the two actions is more profitable.

To understand this latter point define $\beta = \sqrt{\frac{\mu_1(1-\mu_1)}{\mu_2(1-\mu_2)}}$ so $0 < \beta < 1$.

Then it is possible to show the following:

- I. If $\beta \leq \frac{\Delta c_2}{\Delta c_1} < 1$ then action 2 is more profitable than action 1 in every environment and so the analysis goes through exactly as in the simple case where $\Delta c_2 = \Delta c_1 = \Delta c$.
- II. If $\frac{\Delta c_2}{\Delta c_1} < \beta$ then if we let $\tilde{\varepsilon} = \frac{\beta \Delta c_1 - \Delta c_2}{1-\beta}$, then action 1 is more profitable than action 2 if $\varepsilon < \tilde{\varepsilon}$ while action 2 is more profitable than action 1 if $\varepsilon > \tilde{\varepsilon}$. So what matters now is how $\tilde{\varepsilon}$ relates to $\underline{\varepsilon}_2$ and $\underline{\varepsilon}_1$. In particular we have:
 - a. If $\tilde{\varepsilon} < \underline{\varepsilon}_2 < \underline{\varepsilon}_1$ then the conclusions about the relative welfare levels under a CS standard and under a TW standard go through exactly as in the case where $\Delta c_2 = \Delta c_1 = \Delta c$. That is welfare is higher under a CS standard (i.e. there is a *Lyons effect*) if $\underline{\varepsilon}_2 < \varepsilon < \underline{\varepsilon}_1$ but higher under a TW standard if $\underline{\varepsilon}_1 < \varepsilon < \bar{\varepsilon}_1$. The only difference is that for $\varepsilon < \tilde{\varepsilon}$ then under both a CS standard and a TW standard action 1 is chosen and so private and social incentives are aligned.
 - b. If $\underline{\varepsilon}_2 < \tilde{\varepsilon} < \underline{\varepsilon}_1$ then the *Lyons effect* only operates for $\tilde{\varepsilon} < \varepsilon < \underline{\varepsilon}_1$.
 - c. If $\underline{\varepsilon}_1 < \tilde{\varepsilon}$ then there is no *Lyons effect* and a CS standard is worse than a TW standard.

Proposition 8

The greater the cost differences in favour of the action with the lower market power effect, that is the further is Δc_2 below Δc_1 then the less likely is the *Lyons effect* to exist, and it may disappear altogether if Δc_2 lies sufficiently far below Δc_1 .

By combining proposition 7 and 8 we see that:

Corollary 1

The greater the *asymmetry in efficiencies* between actions the more likely that the TW standard is the optimal standard.

This result contrasts with Proposition 5 according to which if marginal cost-reducing efficiencies are the same across actions, the CS standard will dominate the TW standard when these efficiencies are large.

4 Concluding Remarks

In this paper we have presented a simple but general framework within which to examine the choice between the CS and TW substantive standards for Competition Law enforcement, when this choice depends on the level of aggregate welfare generated by each standard. We have shown that, in the absence of any efficiencies the two standards lead to exactly the same outcomes. A choice between them becomes important however when there are marginal-cost reducing efficiencies: $\Delta c > 0$. In this case, depending on the environment in which actions are taken, the extant market power, the difference in the market power raising effects of actions and the size or asymmetries in the efficiencies, the two standards can lead to distinctly different results. Specifically, we start by showing that there will exist market environments for which having a CS standard may induce firms to choose lower-profit actions that result in higher total welfare than would higher-profit actions, which would be chosen under a TW standard. However, there will be some other environments for which welfare is higher when a TW standard is used, because the CS standard may be too strict and deter firms from taking any action even though there are welfare-enhancing actions that could have been chosen.

We then examine how the range of environments over which the *Lyons effect* is present depends on parameters such as the extant market power of the firms, the size and asymmetry or otherwise of efficiency effects and the strength of the market power raising effect generated by different actions. We show that the CS standard will be the optimal choice, when the extant market power is significant, when the size of marginal cost-reducing efficiency effects is large and when the difference in the market power raising effects of mutually exclusive actions is large. Thus, arguments in favour of a CS standard are, *ceteris paribus*, more likely to be valid when the actions challenged are undertaken by firms that have significant market power to start with. This is important as it suggests that in all cases where significant extant market power is a prerequisite for the enforcement of Competition Law it is best to use a CS standard. Also, *ceteris paribus*, a CS standard is going to be optimal when we deal with actions that can generate substantial efficiencies.

An obvious extension to the analysis above is to adopt the framework of Katsoulacos and Ulph (2015) which allows for decision errors and delays. Since decision errors and delays in decision-making affect the extent to which firms are led to choose one action rather than another these will affect the range of environments over which the *Lyons effect* will hold. But to the extent that delays and decision errors might be higher for a TW standard than for a CS standard, given that under the former additional considerations need to be taken into account in order to reach a decision, this introduces a potentially different reason for choosing a CS standard even if the overall goal of policy is total welfare.

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