### **ORIGINAL ARTICLE**



## Outcomes Accountability Systems for Early Childhood Disruptive Behaviors: A Scoping Review of Availability

Helen Fan Yu-Lefler<sup>1,2</sup> • Jill Marsteller<sup>2</sup> • Anne W. Riley<sup>2</sup>

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### **Abstract**

Early childhood disruptive behaviors are common mental health problems among American youth, and if poorly-managed, pose costly psychological and societal burdens. Outcomes accountability systems in clinical practice are vital opportunities to optimize early intervention for common mental health problems; however, such systems seem rare. A scoping review was conducted to summarize the current availability of outcomes accountability systems in clinical programs addressing early childhood disruptive behaviors, particularly in the US. We used PsycINFO to identify peer-reviewed literature published in English from 2005 to 2021, from which we selected 23 publications from the US, UK, and Netherlands on outcomes accountability systems within clinical programs treating common childhood mental health problems. Only 3 out of 23 publications described outcomes accountability efforts specifically for early childhood problems. Within the 3 studies, only one UK-based study specifically targeted early childhood disruptive behaviors. We did not find publications specifically describing outcomes accountability efforts in US-based clinical programs to treat early childhood disruptive behaviors. There are multi-level challenges preventing changes to the prevalent US model of paying a fee for each unit of child mental healthcare, with little regard for patient outcomes. However, opportunities exist to improve US-based accountability efforts; from top-down expansion of financial incentives, accountability initiatives, and PDT evidence-based practices to an iterative, bottom-up development of meaningful outcomes measurement by providers. Greater adoption of outcomes monitoring in US clinical practice for common mental health problems can optimize management of early childhood disruptive behaviors and mitigate long-term societal and economic burdens.

**Keywords** Early childhood disruptive behaviors · Common mental health problems · Routine care · Outcomes accountability systems

### Introduction

Assessing and improving the provision of mental health-care for children is a fairly recent undertaking and presents a myriad of challenges (Garland et al., 2013; IOM, 2013). Of particular importance is successful intervention for early childhood disruptive behaviors, the most common mental health problem among American youth 7 years old and younger (Lavigne et al., 2014; Lochman et al., 2017). If

Helen Fan Yu-Lefler hyulefler@hrsa.gov

not properly managed, early childhood disruptive behaviors can progress into more complex and serious problems in adolescence and adulthood that can cost over \$100,000 per person in healthcare services, education, and criminal justice (APA, 2013; Brookman-Frazee et al., 2009; Foster et al., 2005; Scott et al., 2001; Sheldrick et al., 2011; Shevlin et al., 2017; Wertz et al., 2018).

Parent-directed behavioral therapy (also known as parent management training), where parent(s) are "co-therapists" with their child's clinician and learn alternative ways to conceptualize and act towards their child's behavior problems, is one of the most common evidence-based interventions for early childhood disruptive behaviors and, in the US, typically provided in private outpatient clinics affiliated with larger hospital systems or academic institutions (Acri et al., 2018; Forehand et al., 2013; Kazdin, 1997; Lochman et al., 2017; Michelson et al., 2013; Reyno & McGrath, 2006;



Bureau of Primary Health Care, Health Resources and Services Administration, 5600 Fishers Lane, Rockville, MD 20852, USA

Johns Hopkins Bloomberg School of Public Health, Baltimore, MD, USA

Steiner & Remsing, 2007; Van Aar et al, 2017). While there is a robust evidence base for the efficacy of parent-based therapy models in treating early childhood disruptive behaviors (Acri et al., 2018; Boardman, 1962; Chorpita et al., 2011; Dishion et al., 2011; Eyberg et al., 2008; Forehand et al., 2013; Johnson & Katz, 1973; Lochman et al., 2017; Michelson et al., 2013; Weisz & Gray, 2008), information on the 'real world' effectiveness of these interventions in clinical programs has been limited and variable (Comer et al., 2013; Garland et al., 2013; Herschell et al., 2004; Van Aar et al., 2017; Whipple & Lambert, 2011).

The dearth of this type of practice-based research may be attributed in part to the lack of infrastructure to routinely monitor early childhood behavioral outcomes in clinical practice. Outcomes accountability systems can help close this knowledge gap. Also known as routine outcomes monitoring (ROM) or measurement feedback systems (MFS), outcomes accountability systems specialize in evaluating and improving treatment effectiveness in routine practice. Even a 'basic' outcomes accountability system is beneficial to patient, provider, and funders alike (Bickman, 2008a, 2012). Routine monitoring of outcome metrics is the basis for quality assessment to determine whether interventions are meeting treatment targets, a foundational principle of a learning health system and critical for the development of evidence-based psychotherapy (Bickman, 2008a; Eyberg, 2013; Scott & Lewis, 2015). The basic components of an outcomes accountability system include mechanisms for the initial assessment of problems, frequent routine monitoring of clinical status, characterization of outcomes when treatment ends, and a feedback process for timely sharing of information with clinicians, supervisors and administrators (Bickman, 2008a). Systems that characterize social and demographic factors, child clinical complexity, as well as parental health and functioning can provide further guidance as to what is needed to achieve optimal outcomes. When clinical progress is provided at consistent intervals during treatment, clinicians are able to make timely adjustments to therapy (Bickman, 2008a; Lambert et al., 2005). These aspects of consistent monitoring and feedback can be particularly beneficial to clinical programs that involve parents in helping to direct or manage the child's behavior, as the parents' ability to consistently engage in behavioral data tracking and trouble-shoot treatment strategies with their child's clinician are key factors to treatment success (Post et al., 2017; Yu-Lefler et al., 2022). Thus, if integrated into a clinical program's practice, outcomes accountability systems and quality improvement initiatives using its data have the potential to increase a clinical program's success in managing disruptive behavior problems among early childhood patients.

When deployed at a population level across multiple clinical programs, data from outcomes accountability systems

can measure the effectiveness of different treatment services in addressing early childhood disruptive behaviors. There is even potential to characterize how much (intensity) and how long (duration) each type of treatment requires to decrease specific problems, as well as to identify factors associated with different outcomes (Bickman, 2012). Such populationlevel data can allow providers, funders, and policy-makers to better gauge the value and fit of different treatment practices in different patient contexts (Bickman, 2008a, 2012), thereby improving mental healthcare's ability as a whole to successfully manage early childhood disruptive behaviors. For most US clinical programs in routine practice, the limitation on financial resources makes it imperative that the program is deploying the most cost-efficient interventions (Garland et al., 2013). Also, with the passing of the Affordable Care Act (ACA) and Medicare Access and CHIP Reauthorization Act (MACRA), US policymakers, insurers, and the healthcare industry are emphasizing a payment model based more on service performance rather than volume. There are more than 24 "pay-for-performance" Medicaid and privately-insured reimbursement initiatives specifically targeting mental healthcare providers, with initiatives continuing to increase and incorporate more child mental health service systems (Bremer et al., 2008; Stewart et al., 2017). Initial investments and efforts for quality monitoring have focused on high-cost systems serving high-risk children with serious mental illness or neurodevelopmental disabilities in residential or wrap-around care (Armstrong et al., 2014, 2016; Backer et al., 2015; Lyons et al., 2001, 2004). Now, for reasons of efficiency, ethical care, financial reimbursement, and public health, it is imperative for other clinical programs, particularly those that focus on early intervention for common mental health problems, to develop structures of care that support systematic measurement and improvement of treatment effects.

Despite the various rationales for integrating outcomes accountability systems into clinical treatment for common childhood mental health problems, it is unknown how much this has been put into practice in clinical programs treating early childhood disruptive behaviors. Bickman's commentaries (2008a, 2012) refer to outcome accountability efforts across mental healthcare populations in general. Whipple and Lambert's (2011) review of outcome measurement feedback in the treatment of common mental health problems states that "there have been no studies on the impact of providing feedback to therapists about the treatment progress of their child and adolescent patients" (p. 105). This manuscript seeks to ascertain whether outcomes accountability systems in the clinical treatment of common mental health problems in children, specifically that for early childhood disruptive behaviors, have appreciably expanded in the decade since these publications. While the review will include examples from across the world, the authors will particularly



analyze and discuss whether outcomes accountability systems for this target population have appreciably expanded in US clinical programs due to the prevalence of early childhood disruptive behaviors among American youth and the public health implications if these behaviors are not successfully managed.

### **Objective**

A scoping review was conducted to summarize the research on stages of development and usage of outcomes accountability systems or assessments in clinical programs that may treat early childhood disruptive behaviors. Our research questions were: (1) What are the current stages of development and usage of outcomes accountability systems in clinical programs for children with common mental health problems; has it progressed since Whipple and Lambert's (2011) review? (2) How many of these systems specifically address clinical treatment for common mental health problems in early childhood, particularly early childhood disruptive behaviors? (3) To what extent have these systems expanded in American clinical practices? (4) What challenges do clinical programs specializing in early childhood disruptive behaviors face when implementing outcomes accountability systems within their practice? Our intent is to inform US policy-makers, practitioners, and researchers on possible best practices and next steps to improve successful early treatment of common mental health problems among American children.

### **Methods**

### **Search Strategy**

The review consisted of peer-reviewed book chapters and journal articles (editorial, commentary, reviews, and empirical studies) published from January 1, 2005–January 17, 2021 and listed in PSYCINFO using the following search strategy: Subject terms consisted of primary keywords in past literature to describe outcomes accountability systems: "measurement feedback system" OR "measurement feedback" OR "routine outcome monitoring" OR "accountability system" OR "learning health system." Searches were conducted with one subject term at a time to yield as many publications as possible. Additional PSYCINFO limiters were "Peer Reviewed" only, Publication Year from 2005 to the present (January 17, 2021 when last conducted), and "English" language. The timeframe starts a few years prior to Whipple and Lambert (2011)'s review in order to capture earlier studies that could provide historical context on the development of outcomes accountability systems in different countries and settings. Age limiters were not restricted to pediatric age groups only (i.e., < 18 years old) in order to minimize exclusion of outcomes accountability literature that included early childhood clinical populations along with older childhood, adolescent, and adult clinical populations. A medical librarian experienced in performing literature reviews assisted in developing and reviewing the search strategy.

### **Study Selection**

To answer our first research question ("what are the current stages of development and usage of outcomes accountably systems in clinical programs for children with common mental health problems; has it progressed since Whipple and Lambert's (2011) review?"), the authors thoroughly reviewed all PSYCINFO search results to identify publications regarding outcomes accountability in clinical treatment of common mental health problems in patient populations with early childhood patients. HYL screened 100% of identified PSYCINFO titles and abstracts for eligibility by first evaluating each result for publication type (i.e., book chapter/editorial/commentary, review article, empirical article), focus area, setting, and journal name (if article). Outcome accountability focus areas were categorized in terms of stage of development using Taylor et al. (2013)'s application of the Plan-Do-Study-Adjust framework; "plan" publications focused on system design, "do" publications focused on implementation, "study" publications focused on assessment of or impact on clinical outcomes, and "adjust" publications focused on outcomes improvement. Duplications were eliminated. Publications eligible for full-text review were those involving outcomes accountability systems in clinical settings that monitored mental health symptomology and behavioral improvement. Exclusions were publications on outcomes accountability in non-clinical settings (i.e., schools) or non-mental health settings, assessment of nonclinical outcomes (i.e., scholastic performance, professional competence, or organizational performance), standardized scale psychometrics for diagnostic purposes, factors impacting mental disorders unrelated to outcomes accountability, comparative effectiveness of different treatment models, or quality-of-care issues tangential to clinical outcomes (i.e., clinician fidelity to practice guidelines and/or standards of care, therapeutic alliance, shared decision making between clinician and the patient and/or patient's family in the treatment process). Additionally, we excluded publications that generally discussed ethical concerns and implications of data-driven care. Exceptions were publications on developing a scale to measure implementation fidelity or impact of an accountability system on clinical outcomes, or using accountability data to assess predicting factors on clinical outcomes. We also did not exclude publications on outcomes



accountability for youth mental health case management at state health departments or within youth service delivery systems that included public mental health facilities, as we considered these to be part of clinical services within the US. HYL then conducted a full-text review on the remaining publications to identify those including or targeting early childhood populations (i.e., ≤7 years old) with common mental health illnesses. Exclusions were publications that 1) addressed the general (i.e., non-age specific) patient population or exclusively focused on adolescent and/or adult patients, or 2) specifically focused on high-risk children with severe mental illnesses or neurodevelopmental disabilities. We did not exclude, however, publications that discussed clinical programs addressing both severe and common mental health problems, or programs addressing early childhood patients who had language or developmental delays and common behavioral problems. The two co-authors independently reviewed all selection results.

### **Data Extraction**

The authors jointly developed a data abstraction form (Appendix 1) to extract relevant information to answer the remaining research questions from all publications meeting the inclusion criteria: The title, author(s), publication date and year, and publication type were obtained from the PsycINFO database and/or publication abstract. The country of origin, clinical setting, and description of the publication's focus areas were derived from reviewing the abstract and full text. A full-text review of each publication provided further information to categorize the system's stage of development, as described above. The full-text review also provided information on target patient population(s), review type (if the publication was a review article), study design (if the publication was an empirical article), key findings, and how the publication strengthens or highlights gaps in knowledge regarding outcomes accountability systems in clinical programs treating early childhood disruptive behaviors. Data extraction was first conducted by a single reviewer [HYL], with additional review by co-authors. Publications underwent data extraction in ascending order by publication date (most distant to most recent). Changes made to the data abstraction form were iterative. If a measure was encountered that had previously been identified, its presence was noted in a corresponding column. When previously unidentified measures were detected, the data was extracted and reviewed by authors for redundancy, and either incorporated into existing items or added as new items in the data abstraction form.



Data analysis was conducted differently based on publication type. Key insights from book chapters, editorials, and commentaries were summarized descriptively. Review and empirical articles were summarized in a tabular format. To answer the second research question ("How many of these systems specifically address clinical treatment for common mental health problems in early childhood, particularly early childhood disruptive behaviors?"), all included publications were grouped into four "tiers" of specificity with regards to patient population and treatment model: "T1" includes but does not focus on early childhood cases, "T2" specifically addresses early childhood patients, "T3" addresses treatment for early childhood disruptive behaviors, and "T4" addresses parental management of early childhood disruptive behaviors as part of clinical care. To answer the last two research questions ("To what extent have these systems expanded in American clinical practices? What challenges do clinical programs specializing in early childhood disruptive behaviors face when implementing outcomes accountability systems within their practice?"), the authors analyzed the level of development (i.e., Plan, Do, Study, Adjust) and usage of outcomes accountability systems to address common mental health problems in children at each "tier," with particular emphasis on US clinical populations as compared to that of other countries. This analysis also helped identify key barriers to development and utilization.

### Results

### **Search Findings**

The search yielded 389 records, of which 338 were unique. After title and abstract review, 205 of the 338 records were excluded due to focusing on outcomes accountability in school (n = 96) or non-mental health settings (n = 15), assessment of non-clinical outcomes (n = 20), standardized scale psychometrics (n = 14), factors impacting mental disorders unrelated to outcomes accountability (n = 8), comparative effectiveness of different treatment models (n=7), quality of care issues tangential to clinical outcomes (n=42), or ethics of data-driven care (n = 3). The remaining 133 records (39% of the unique records) underwent a full-text review, of which 110 records were further excluded due to targeting outcomes accountability systems for the general mental health population (n = 36), adults (n = 57), adolescents (n = 12), or special populations with severe mental illnesses or neurodevelopmental disabilities (n=5). Twenty-three (23)records (7% of the unique records), consisting of 3 editorials, 2 commentaries, 4 reviews, and 14 empirical studies, were identified as focusing on outcomes accountably systems in



clinical programs for children with common mental health problems (Fig. 1).

Figure 1 also indicates how many of the included publications and respective publication types fall into each "tier" of specificity with regards to patient population and treatment model. 20 of the 23 publications (3 editorials, 1 commentary, 4 reviews, 12 empirical studies) described outcomes accountability in the clinical treatment of common mental health problems for a patient population that included but did not focus on early childhood cases (i.e., "T1"). 2 publications (1 commentary and 1 empirical study) specifically addressed outcome accountability in the clinical treatment of common mental health problems in early childhood patients, but did not target treatment of early childhood disruptive behaviors (i.e., "T2"). Only 1 publication (an empirical

study) addressed outcomes accountability in the clinical treatment of childhood disruptive behaviors (i.e., "T3"). This same study also touched upon how outcomes accountability practices can enhance parental management of early childhood disruptive behaviors as part of clinical care (i.e., "T4").

Figure 2 illustrates the frequency and "tier" of publication from 2005 to 2020. Across all 23 included publications, there was less than 1 publication per year from 2005 to 2012. After 2012, the number of publications per year doubled before peaking at 4 in 2016 and decreasing back to 1 per year in 2017–2018. Publications have increased slightly in 2019 (3 publications) and 2020 (2 publications), but it is unknown if this indicates another increasing trajectory like that in 2013. The 3 publications specific to early childhood patients and/or early childhood disruptive behaviors all took

**Fig. 1** PRISMA flow chart of literature selection

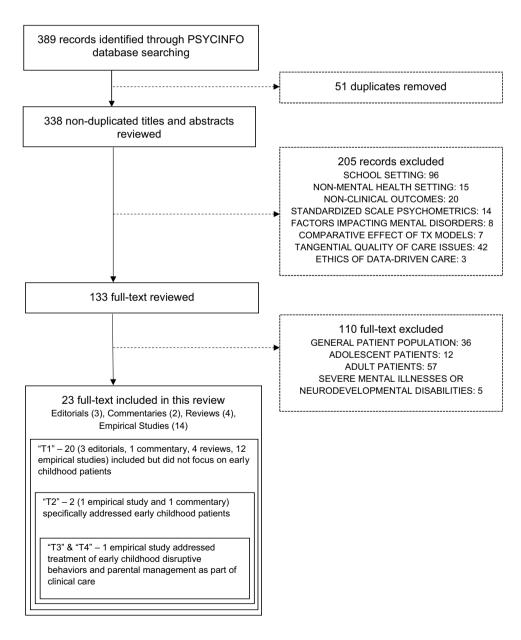
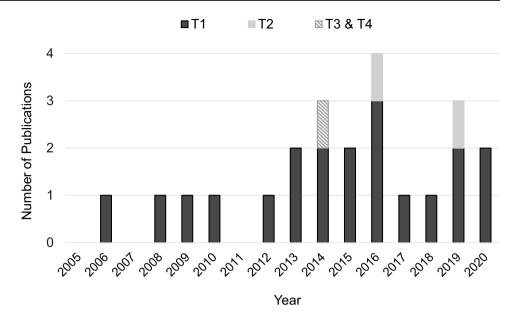




Fig. 2 Frequency and tier of publications (N=23) by year



place after 2012; the "T2" commentary and empirical study were published in 2016 and 2019 respectively, while the "T3"/"T4" empirical study was published in 2014.

Table 1 illustrates the development stages of outcomes accountability systems within the 23 included publications by country and target patient population or "tier." Most of the publications (17 out of 23) described outcomes accountability efforts in early stages of development, focusing on system design logistics ("Plan"), implementation feasibility ("Plan/Do"), and implementation fidelity ("Do"). The early development accountability efforts were located in the US or UK, with publications targeting US-based clinical programs predominantly represented in the "Plan" stage, while publications discussing UK-based clinical programs were more prevalent in the "Do" stage. 4 of the remaining 6 publications that focused on later development accountability efforts, such as assessing an outcomes accountability system's impact on clinical outcomes ("Study") or lessons learned to improve outcomes ("Adjust"), were in non-US settings, i.e., in the Netherlands or UK. For the 3 publications specifically addressing early childhood patients ("T2") and/or early childhood disruptive behaviors ("T3"/"T4"), the commentary targeting US-based practices (De Jong, 2016) was in the earliest stage of development ("Plan"), discussing the logistics to introduce outcomes accountability systems into clinical programs for early childhood populations. The UK-based empirical study targeting accountable practices to treat early childhood disruptive behaviors was also in early development ("Plan/Do"), namely discussing how to develop a meaningful outcome measure for behavioral data tracking (Emanuel et al., 2014). The only publication that discussed later development accountability efforts ("Adjust") for an early childhood clinical population, namely illustrating how data collected from an outcomes accountability system could be used to assess factors influencing outcomes, was from The Netherlands (Vermeij et al., 2019) and specifically targeted clinical improvement of language skills rather than behavioral problems.

### **Additional Details**

Summaries of the empirical and review articles (Appendix 2), as well as key insights from editorials and commentaries, provide further insight into challenges integrating outcomes accountability systems within clinical programs treating common childhood mental health problems, and potentially, early childhood disruptive behaviors.

Two key themes seem to affect usage and integration of outcomes accountability systems in clinical programs treating children with common mental health problems: (1) clinicians' and patient families' perceived value in data-driven care and the outcome assessment to meaningfully measure progress, and (2) top-down leadership support and multilevel changes to meaningfully integrate outcomes accountability systems into practice. These themes are commonly cited within qualitative studies, reviews, commentaries, and editorials detailing early development accountability efforts, both within the US (Bickman, 2008b; De Jong, 2016; Garland et al., 2013; Kelley & Bickman, 2009; Kotte et al., 2016; Liu et al., 2019; Lyon et al., 2015, 2017; Seidman et al., 2010) and the UK (Batty et al., 2013; Ford et al., 2006; James et al., 2015; Norman et al., 2014; Waldron et al., 2018; Wolpert et al., 2012).

In the US, barriers limiting adoption of outcomes accountability practices stem from the valuation of clinical care, namely (1) clinical service is currently a commodity



 Table 1 Publications by focus areas [authors (year) in chronological order]

Focus area(s) <sup>a</sup>	Author(s) (year)	Article type <sup>b</sup>	Country	Target patient population(s)
Plan	Bickman (2008b) <sup>T1</sup>	Editorial	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Kelley and Bickman (2009) <sup>T1</sup>	Review	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Seidman et al. (2010) <sup>T1</sup>	Review	Universal, but targeting USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Garland et al. (2013) <sup>T1</sup>	Review	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	De Jong (2016) <sup>T2</sup>	Commentary	Universal, but targeting USA	Children, adolescents with common mental health problems. Discussion on early child- hood youth
Plan/Do	Ford et al. (2006) <sup>T1</sup>	Commentary	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Wolpert et al. (2012) <sup>T1</sup>	Editorial	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Emanuel et al. (2014) <sup>T3,T4</sup>	Empirical	UK	Children, adolescents with common mental health problems. Case studies on parent- involved treatment for early childhood disrup- tive behaviors
	Norman et al. (2014) <sup>T1</sup>	Empirical	UK	Children, adolescents with common or severe mental health problems. No specific focus on early childhood patients
	Lyon et al. (2015) <sup>T1</sup>	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Kotte et al. (2016) <sup>T1</sup>	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Milette-Winfree et al. (2019) T1	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
Do	Batty et al. (2013) T1	Empirical	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	James et al. (2015) T1	Empirical	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Lyon et al. (2017) <sup>T1</sup>	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Waldron et al. $(2018)^{T1}$	Empirical	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Liu et al. (2019) <sup>T1</sup>	Editorial	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients



Table 1 (continued)

Focus area(s) <sup>a</sup>	Author(s) (year)	Article type <sup>b</sup>	Country	Target patient population(s)
Study	Van Sonsbeek et al. (2014) <sup>T1</sup>	Empirical	Netherlands	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Van Sonsbeek et al. (2020) <sup>T1</sup>	Empirical	Netherlands	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Sale et al. (2020) <sup>T1</sup>	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
Adjust	Fleming et al (2016) <sup>T1</sup>	Review	UK	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Tsai et al. (2016) <sup>T1</sup>	Empirical	USA	Children, adolescents with common mental health problems. No specific focus on early childhood patients
	Vermeij et al. (2019) <sup>T2</sup>	Empirical	Netherlands	Children aged 3–4 years old with language disabilities and common behavioral problems

<sup>&</sup>lt;sup>T1</sup> = addressed outcomes accountability for all patients; no specific focus on early childhood cases

as it cannot be differentiated on the basis of performance or value and thus continues to be reimbursed based on a fee for a unit of service rather than on any value or performance basis; (2) without effectiveness data, states and funders can maintain that they are meeting the needs of clients (or would do so, if they just had more funding); (3) reliance on licensing and accreditation to demonstrate quality of care although evidence is lacking that they are associated with patient outcomes (Bickman, 2008b). Following from these barriers are a lack of financial incentives from policy-makers or payors and provider leadership support to integrate usage of outcome measurement and feedback to optimize clinical care into clinician training, accreditation, supervision, and practice time (Bickman, 2008b; Kotte et al., 2016; Lyon et al., 2015, 2017). For providers that did implement outcomes accountability practices, consistent data tracking and usage of the data during sessions seemed to be associated with better clinical outcomes (Milette-Winfree et al, 2019; Sale et al., 2020; Tsai et al., 2016). However, lack of confidence from clinicians and patient families in the measures, particularly standardized assessments, to meaningfully capture progress limited the usage and sustainability of outcomes accountability systems in practice (Kotte et al., 2016).

Reviews by Kelley and Bickman (2009), and Seidman et al. (2010) provided initial suggestions to address some of these challenges implementing outcomes accountability systems in US clinical practice. Outcomes accountability systems could incorporate more multi-dimensional assessments to provide meaningful data on patient progress and treatment success at the patient, family, clinician, organizational, and policy-maker levels. To support multi-dimensional assessments, outcomes accountability systems ought to have a data infrastructure that is user-friendly and flexible enough to incorporate feedback from each level. Garland et al. (2013)'s review presents a more comprehensive framework to guide outcomes accountability at each level, starting with how policymakers could provide more pay-forperformance incentives to support outcomes accountability in US children's mental healthcare. The incentives would then facilitate provider organizations to build accountability infrastructure that meaningfully informs treatment progress, outcomes, and cost, as well as training programs for clinicians to meaningfully use outcomes data to enhance their therapy. Patient families could then use accountability data to compare quality of services and better understand the necessity of accountable care. However, as late as 2019, lack of top-down policy initiatives and inadequate clinician



T2 = specifically addressed outcomes accountability for early childhood patients

T3 = addressed outcomes accountability in treating early childhood disruptive behaviors

<sup>&</sup>lt;sup>T4</sup> = addressed outcomes accountability in parental management of early childhood disruptive behaviors

<sup>(</sup>a) Focus areas are Plan, Do, Study, Adjust. "Plan" publications provide theoretical basis or best practice suggestions to the building or implementation of outcomes accountability systems. "Plan/Do" publications focus on investigating feasibility of implementing outcomes accountability practices and/or systems. "Do" publications focus on implementation fidelity of outcomes accountability systems. "Study" publications either evaluate the impact of outcomes accountability systems on treatment outcomes or utilizes accountability data to determine outcomes. "Adjust" publications focus on factors influencing outcomes and accountability practices, and provides suggestions for outcomes improvement. (b) Article types are empirical or review article

support continued to hinder implementation fidelity and sustainable outcomes monitoring throughout clinical programs for common childhood mental health problems (De Jong, 2016; Liu et al., 2019). A related finding was that clinicians, patients, and patient families within these clinical programs have generally pessimistic or ill-informed views towards measurement feedback and outcomes accountability practices, resulting in most outcomes accountability systems being implemented as special research projects (De Jong, 2016). The limited support for outcomes accountability systems within these practice settings also introduced gaps in knowledge for different age groups. Thus far, the challenges to and benefits derived from implementing outcomes accountability systems are from US-based programs treating older youth with more complex and multiple mental health conditions (Kotte et al., 2016; Lyon et al., 2015, 2017; Milette-Winfree et al., 2019; Sale et al., 2020; Tsai et al., 2016). It is unknown how much these findings generalize to clinical treatment of common mental health problems in early childhood populations (De Jong, 2016). Among private outpatient clinical programs specializing in behavioral and/ or parent-based therapy, a common clinical setting to treat early childhood disruptive behaviors in the US, De Jong's (2016) commentary identified only two studies that targeted adolescent populations (Bickman et al., 2011, 2014, as cited in De Jong, 2016), with none to date in younger populations.

In contrast to the US, since the early 2000s, the UK has had a consortium of service providers, funders, service user groups, and researchers (namely the Child Outcomes Research Consortium) to systematically develop best practice guidelines on outcome measures across all Child and Adolescent Mental Health Services (CAMHS) clinical settings and clinical populations, as well as optimal infrastructure design and clinician support to enhance outcomes monitoring and feedback (Ford et al., 2006; Wolpert et al., 2012). Resultingly, much of the outcomes accountability work in the UK focused on implementation fidelity disparities across CAMHS clinical settings and pediatric populations, with very sparse research targeting specific clinical settings or patient groups. However, similar implementation challenges as those found in the US included low buy-in or usage by clinicians and families, concerns regarding outcome measure validity and ability to meaningfully encapsulate patient's problems, and suboptimal system design and integration into clinician training, supervision, and practice (Batty et al., 2013; Fleming et al., 2016; James et al., 2015; Norman et al., 2014; Waldron et al., 2018). These challenges seem to stem in part from leadership implementing systems into practice before there was adequate infrastructure in place or stakeholder buy-in. Two UK-based studies specifically highlighted clinicians' dissatisfaction with CAMHS leaders "forcing" clinicians to adopt certain outcome accountability measures and practices, and had ethical concerns regarding

how the data collected would be used by CAMHS leadership or policymakers to determine care effectiveness and value (Norman et al., 2014; Waldron et al., 2018). Emanuel et al. (2014) sought to address the issue surrounding meaningful outcomes measurement by introducing a goal-based outcome measure that clinicians generate with parents to use for ROM. While this measure could be used for older children with more complex clinical profiles, the authors also demonstrated how this measure could enhance treatment for early childhood patients with disruptive behaviors by encouraging parents to participate in their child's treatment and help track data on their child's behavioral progress. Emanuel et al. (2014) provides valuable insight on outcomes accountability assessments and practices that may be most meaningful for treating early childhood disruptive behaviors, particularly for therapy models with parental involvement. The caveat is that these findings are based on select case studies, and have unknown generalizability to larger clinical populations.

Outside of the US and UK, the Netherlands have also implemented outcomes accountability systems and practices into clinical programs treating common childhood mental health problems. Development of outcomes accountability systems and practices in the Netherlands are the most advanced, as clinical programs routinely administer assessments for outcomes accountability, leading to studies that assessed influential factors for outcomes improvement (Van Sonsbeek et al., 2014, 2020; Vermeij et al., 2019). Even so, the studies found did not address treatment for early childhood disruptive behaviors, as either the representative patient sample was older with more complex clinical profiles (Van Sonsbeek et al., 2014, 2020), or treatment focused on language skill acquisition in early childhood patients with language disorders (Vermeij et al., 2019).

### Discussion

This review highlights the paucity of outcomes accountability systems in clinical programs treating early childhood disruptive behaviors, especially in the US. While the development and usage of outcomes accountability systems in clinical programs treating common mental health problems in children have appreciatively expanded since Whipple and Lambert's (2011) review, only 3 out of 23 peer-reviewed publications found specifically discussed outcomes accountability efforts for early childhood clinical populations. Out of these 3 publications, the only outcomes accountability effort addressing treatment for early childhood disruptive behaviors has been found in the UK (Emanuel et al., 2014). Our scoping review did not find any studies on the development and usage of outcomes accountability systems to assess or



improve treatment of early childhood disruptive behaviors in US-based clinical programs.

Unique challenges exist to implement and sustain outcomes accountability systems in US-based clinical programs for common childhood mental health problems. Compared to the UK and Netherlands (the two other settings in the 23 included publications), the US lacks top-down incentives from policy-makers and payors as well as national-level collaborative efforts among providers to develop, implement, and meaningfully use outcomes accountability systems within clinical care for common childhood mental health problems. Consequently, outcomes accountability efforts are hard to implement and sustain in practice. This is reflected in how most US-based publications found during this review are still concentrating on early development accountability efforts of design and implementation feasibility rather than later development efforts of assessing how data collected from outcomes accountability systems inform areas for outcomes improvement.

Nonetheless, the present review also highlights opportunities for improvement. The reported literature on US-based accountability efforts for common childhood mental health problems are predominantly in state youth services or public and community mental health clinical settings (Kotte et al., 2016; Lyon et al., 2015, 2017; Milette-Winfree et al., 2019; Sale et al., 2020; Tsai et al., 2016), which typically see older youth or adolescents with multiple mental health conditions and utilize a variety of treatment methods (Brookman-Frazee et al., 2009, 2010). While it is possible that this finding may be affected by the scope of the search results, this observation does draw two potential implications.

The first implication is that part of this finding may be attributable to reimbursement and grant incentives provided by the Health Resources and Services Administration (HRSA), the Substance Abuse and Mental Health Services Administration (SAMSHA), and several state governments to support behavioral health workforce integration, education, and dissemination of evidence-based and accountable practices in public and community-based healthcare practices (Bonilla et al., 2021; Brookman-Frazee et al, 2016; Garland et al., 2008). Additionally, the Centers of Medicare & Medicaid Services (CMS) and several states have required state managed care clinical programs to put into place a quality assessment and improvement system for children's healthcare services (MACPAC, 2020, 2021). As of the late 2010s, public mental health organizations have increased adoption of evidence-based treatments and quality monitoring practices to increase treatment accountability (Brookman-Frazee et al, 2016). The current incentives may not have been applicable to private practices, and similar accountability requirements may not have been adopted or implemented by private, commercial insurers, whose dependents represent a greater proportion of the patient population at private vs. public clinics (Acri et al., 2018; Michelson et al., 2013). Similar financial incentives for and implementation science studies on accountable practices in private clinics, particularly those providing early intervention for common childhood mental health problems, have the potential to increase and highlight quality monitoring practices in clinical programs treating early childhood disruptive behaviors (Garland et al., 2008, 2013).

The second implication is assuming public clinical programs do have more incentives and infrastructure in place for accountable practices, an opportunity exists to further disseminate and assess the effectiveness of PDT or similar evidence-based interventions to address early childhood disruptive behaviors in these settings. Research has suggested that families with public insurance and/or lower socioeconomic means tend to access mental healthcare through federally-supported community health centers with integrated behavioral health staff or public mental health programs (Bonilla et al., 2021; Cook et al., 2007; Pourat et al., 2021; Southam-Gerow et al., 2012). However, public clinics have resource constraints that may make it particularly challenging to adapt PDT best practices (Beidas et al., 2017). A key feature of evidence-based PDT is to have multiple behavioral specialists or trained observers repeatedly collect observational data on behavior targets (known as direct observation), which is the gold standard for determining treatment effect (Johnston & Pennypacker, 2009; Vollmer et al., 2008). These practices can cost up to \$10,000 to furnish an appropriate treatment room, and \$40,000 to over \$100,000 in salary (depending on geographic location and training level) and an additional \$3000-\$4000 in training costs for each behavioral health staff member (Goldfine et al., 2008). The extensive staffing and financial resources to reliably implement such practices has restricted the dissemination of PDT to more diverse clinical settings outside of hospital- or university-based private clinics. With that said, there is some evidence of PDT or evidence-based treatment for childhood disruptive behaviors being adapted to community health center or public mental health settings in the US. A pilot study assessed the efficacy of a PDT program for families of high-risk children with disruptive behaviors seeking care at community health centers (Lau et al., 2011). While not specific to PDT, some studies do indicate that clinicians in public mental health settings are more apt to apply evidence-based treatment models to patients fitting the early-onset disruptive behaviors profile (younger, male, clear aggressive-disruptive symptoms, and low multi-morbidity of other mental health issues) (Brookman-Frazee et al., 2010, 2016; Kim et al., 2020; Orimoto et al., 2014). More dissemination science research focusing on how to best adapt evidence-based practices such as PDT to address early childhood disruptive behaviors in public clinical settings could



help increase early intervention access and care equity for lower income children with behavioral problems.

An additional area for improvement is expanding investigations into outcome measures that may be most applicable to behavioral problems encountered in early childhood populations. One possibility is a top-down approach by expanding on federal or state-level accountability initiatives for children's healthcare to include outcomes for common mental health problems in early childhood. While both federal and state policies for Medicaid have required state managed care clinical programs to put into place a quality assessment and improvement system for children's healthcare services (MACPAC, 2021), the current measures implemented in practice are not specific to the management of behavioral problems in early childhood (MACPAC, 2020). A related issue is that current formulated outcome measures are more focused on rating provider performance (i.e., meeting clinical quality benchmarks or service satisfaction) rather than evaluating the patient's behavioral and functional improvement from treatment (MACPAC, 2020). It would be useful to survey Medicaid authorities to learn more about what they may be doing to make quality measurement more targeted towards common mental health problems in younger patient populations, as well as how they might frame the measures to better align with improving patient care rather than assessing provider performance. At the state level, two studies from this review indicated state-wide accountability efforts using the Ohio Scales to measure the progress of common childhood mental health problems (Kotte et al., 2016; Milette-Winfree et al., 2019). Findings imply that the Ohio Scales may be applicable for early childhood disruptive behaviors due to the ease of administration for younger youth with less complex clinical profiles (Milette-Winfree et al., 2019). A follow-up study assessing the utility of the Ohio Scales to monitor progress of early childhood behavioral problems would be informative.

Another possibility is a bottom-up approach wherein clinical programs that specifically treat early childhood disruptive behaviors start developing a meaningful outcomes measure, and then iteratively expand to an accountability system built around this measure. This approach may be particularly appropriate for private clinics specializing in PDT, as a key feature of these therapy models is that intervention effectiveness is individually determined, and clinicians make decisions on whether to continue, stop, or change interventions based on repeated observation of individualized behavior targets and goals (Baer et al., 1987; Bourret & Pietras, 2013; Vanselow et al., 2011). Clinicians from these practices may be resistant to top-down accountability and performance evaluation-style assessments that feel threatening; however, they do want to use data to determine if their patients are moving towards optimal behavioral health and functioning. As such, improvement systems centered around a bottom-up, iterative approach may get the most buy-in from clinicians in private practice. This approach has been demonstrated in the UK, whereby goal-based outcome measures were jointly generated by the clinicians and patient families, and then utilized for ROM for early childhood cases with disruptive behaviors (Emanuel et al., 2014). The value within this approach is the ability to increase parental and clinician trust in the initial outcome measure's meaningfulness, and to increase administration and usage of the measure as part of the care process.

While not published in peer-reviewed literature, three private outpatient behavioral clinics of a large pediatric hospital in the US mid-Atlantic region have also developed an outcomes accountability/improvement system using a bottom-up, iterative manner (Yu-Lefler et al., 2019). The system started with clinicians at the clinics developing a simple 0-10 rating scale to measure the level of behavior problem at each appointment for all patients. Subsequent developments consisted of a more sophisticated data infrastructure to incorporate this measure, known as the "Behavior Rating Scale" (BRS), into the patient's electronic health record; automatic graphing of ratings across time for clinicians and patient families to review at each appointment; and aggregate analyses of BRS change across patients and the proportion of patients reaching optimal BRS ratings at different points of treatment. The latest expansions entail updating the data infrastructure and clinical processes to allow more timely feedback of patient-specific or aggregate BRS data to clinicians and clinical leadership for decisionmaking; incorporating routinely-collected administrative data (demographic, appointment information) and baseline clinical assessments to study factors influencing BRS outcomes; and adding standardized assessment measures to capture multi-dimensional patient and family outcomes. The sum total of these efforts is a system across a large, multisite pediatric behavioral health care system with ROM and feedback capabilities. Of particular note is that the system built upon existing clinical procedures and data informatic sources, and as such, cost was kept relatively low and it was easier for clinicians to learn how to utilize the system's features and incorporate the information gathered into their care processes. This bottom-up approach can help expand the implementation of systems for outcomes accountability that are meaningful to US-based providers treating early childhood disruptive behaviors.

Relatedly, it may be more effective for policymakers to uniquely incentivize private outpatient clinics to build accountability infrastructure and practices from the bottom-up. One possibility is for incentives to include start-up capital for private practices to first develop a metric that can be collected on a routine basis to capture behavioral progress, and to integrate that metric as part of routinely-collected data in the patient's medical record. Further bonuses can



incentivize providers to expand this data infrastructure to include individualized and aggregate data reports and a feedback loop to clinicians and clinical leadership for outcomes improvement. This type of financial incentive structure may be quicker and more cost-effective to implement than those requiring a more sophisticated data infrastructure with multiple, well-developed outcome assessments in place. After such infrastructure is developed, future endeavors can include expanded usage of multi-dimensional assessments that can provide more nuanced data on treatment success and be generalizable across similar treatment programs and patient populations (Seidman et al., 2010).

### Limitations

There were several limitations to the breadth and verification of data within this scoping review. This review was only limited to one search engine (PSYCINFO). While a wider search of the same criteria on other search engines (e.g., Cochrane Reviews, SCOPUS, Web of Science, EMBASE, PubMed) may yield a greater breadth of eligible publications, the authors judged that PSYCINFO would provide the most relevant information regarding outcomes accountability work specific to mental health populations. Eligible literature was restricted to peer-reviewed publications. However, since the review findings indicate much of the work in the UK had national-level government support, and there is at least one US-based outcomes accountability/improvement system that has not been published via peer-review, there may be relevant government publications, regulatory or unpublished trial data, white papers, and conference presentations that could potentially further fill the knowledge gaps on the breadth and scope of outcomes accountability system development for early childhood disruptive

behaviors. Likewise, eligible publications were limited to only those in English. As one of the studies on early child-hood outpatient systems was conducted in the Netherlands, there may be relevant non-English publications that discuss outcomes accountability work for early childhood behavioral healthcare. A follow-up systematic review effort would better address the limitations in this study and yield more comprehensive information on the international development of outcomes accountability systems addressing early childhood disruptive behaviors.

### **Conclusion**

This scoping review illustrates the dramatic lack of scientific information regarding outcomes accountability systems in clinical programs treating early childhood disruptive behaviors. In particular, the present review did not find any peer-reviewed publications on such systems to monitor, assess, and improve behavioral outcomes for American children aged 7 years old or younger with disruptive behavior disorders. While it is challenging to implement outcomes accountability systems and practices, there are powerful voices calling for behavioral healthcare to systematically enhance treatment outcomes in order to mitigate long-term societal and economic burdens from poorly-managed early childhood disruptive behavior disorders (e.g., APA, 2013; Brookman-Frazee et al., 2009; Foster et al., 2005; Scott et al., 2001; Sheldrick et al., 2011; Shevlin et al., 2017; Wertz et al., 2018). As such, an opportunity exists for US mental healthcare service systems, clinical practitioners, and researchers to improve accountability for early intervention of significant disruptive behavior problems in American children.



## Appendix 1: Data Abstraction Form

Data _	Data details	Data source
Tite	. 1	Database
Author(s)	I	Database
Publication date and year	Epub if available	Database
Publication type	(1) Book chapter/editorial/commentary, (2) review article, (3) empirical article	Database and abstract
Description	Focus or topic area as it relates to outcomes accountability systems	Abstract and full-text review
Focus area(s)—plan, do, study, adjust	"Plan" publications provide theoretical basis or best practice suggestions to the building or implementation of outcomes accountability systems. "Do" publications focus on implementation of outcomes accountability systems. "Study" publications either evaluate the impact of outcomes accountabili-	Full-text reviewt
	ity systems on treatment outcomes or utilizes accountability data to determine outcomes. "Adjust" publications focus on factors influencing outcomes and accountability practices, and provides performance improvement suggestions	
Country	Origin of the outcomes accountability system(s) being discussed	Abstract and full-text review
Setting	Setting of the mental health program and the outcomes accountability system	Abstract and full-text review
Target patient population(s)	General age groupings (i.e., adult, adolescent, children), clinical presentation, and if there was specific focus on early childhood patients	Full-text review
Review type—if publication Type="2"	Critical review, scoping review, literature review, systematic review, meta-analysis	Full-text review
Study design—if publication Type="3"	Qualitative, quantitative, or mix-methods. If quantitative or mix-methods, further details on methods used	Full-text review
Key findings	Summarize publication's main conclusions and key insights	Full-text review
Strengths and limitations	How does this publication strengthen or highlight gaps in knowledge regarding outcomes accountability systems for early childhood disruptive behaviors?	Full-text review



# Appendix 2: Detailed Summary of Empirical and Review Articles [in Alphabetical Order by Author]

Authors (year)	Study design/review type	Description	Setting	Key findings	Strengths and limitations
Empirical articles Batty et al. (2013)	Qualitative: notes audit, survey, and interview	Assessed the usage of ROM data in clinical care by CAMHS clinicians Outcome measures used were the HoNOSCA, SDQ, C-GAS, Conner's rating scales, and CHI-ESQ	CAMHS clinical services in 3 East Midland counties in the UK	Measures inconsistently collected and used, with <20% of patients with baseline and follow-up data. Issues include lack of clinician confidence in measures to meaningfully measure progress, training support for clinical staff to use ROM in practice, and leadership support to integrate ROM data into practice	Strengths Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings  Limitations ROM within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors
Emanuel et al. (2014)	Qualitative: case studies	Assessed clinical feasibility of a patient family-generated, goal-based outcome measure for ROM in treating behavio- ral problems in children and adolescents	CAMHS outpatient clinic in London providing child therapy and par- enting strategies	Results illustrate findings for early childhood cases with disruptive behaviors, which indicated such outcome measures may be more meaningful to patients and their family than standardized assessments, and encourage parental treatment engagement and tracking of their child's progress	Strengths Provides insight into measures that may be most meaningful to ROM for early childhood disruptive behaviors, particularly for treatment models with parental involvement  Limitations Results based on specific patient cases from one clinic
James et al. (2015)	Mixed methods: cross- sectional association of themes from focus groups and surveys with clinician usage of routine outcomes monitoring	Assessed the usage of session- by-session ROM in CAMHS clinical services and clini- cian attitudes Outcome measure used was the CYP-IAPT questionnaire	CAMHS clinical services in South West region of the UK	< 7% of clinicians report monitoring outcomes every session. Clinicians who perceived the outcomes data as useful to helping their patients were more likely to engage in session-bysession ROM	Strengths Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings  Limitations ROM within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors
Kotte et al. (2016)	Qualitative: key informant interviews	Assessed facilitators and barriers identified by care coordinators to implement and sustain a statewide MFS Outcome measure used was the Ohio Scales	8 US public mental health system family guidance centers in HI	Factors for success included clinicians' and patient families' perceived value in data-driven care and the outcome assessment to meaningfully measure progress; and confidence in leadership to meaningfully integrate the MFS into practice, such as providing adequate data security, training and supervision for clinicians, and dedicated clinical time to track data	Strengths Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings  Limitations MFS within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors



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Strengths and limitations	Strengths Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings  Limitations CBT+ program and participating clinicians within this study do not specifically focus on treatment for early childhood patients or disruptive behaviors	Strengths Indicates promising state-level efforts to integrate outcomes accountability systems and practices into programs addressing children's mental health  Limitations Selection bias (programs lacking quality and accountability controls are not listed in the Inventory). Programs do not specifically focus on early childhood patients or disruptive behaviors	Strengths Indicates promising state-level efforts to integrate outcomes accountability practices into programs addressing children's mental health. Findings imply Ohio Scales may be an applicable outcomes assessment for early childhood populations  Limitations MFS within this study does not specifically focus on clinical treatment for early cifically focus on clinical treatment for early childhood patients or disruptive behaviors
Key findings	Support towards using standardized assessments for outcomes monitoring increased from preto post-training, with increased usage in later training stages. Clinicians recommended supports to sustain usage, such as integration into an MFS with reminders, and support from clinical leadership to integrate assessment and MFS usage into clinician training, supervision, and practice	Half of programs use an ROM system for quality assurance purposes and train staff to track and use outcome measures. Programs with high quality ROM practices often reported having a greater evidence base for their practices	Consistent administration of the Ohio Scales is associated with better management of children's mental health problems. Case managers who reported lower burnout, longer work experience, and having patient caseloads that are lighter and have younger youth with less complex clinical profiles are more able to consistently administer the Ohio Scales
Setting	US public mental health clinics in WA	US public service programs for chil- dren in WA	US-HI Department of Health
Description	Assessed clinician attitudes and usage of standardized assessments for outcomes monitoring at different stages of a statewide training and consultation program for common elements psychotherapy (CBT+)  Outcome measures used were the Pediatric Symptom Checklist, Mood and Feelings Questionnaire, SCARED, and CPSS	Assessed the prevalence of ROM usage for quality assurance within state-level youth service delivery systems. Information derived from surveying programs listed in the Washington State Evidence-Based Practice Inventory	Assessed factors associated with case manager's ability to administer the Ohio Scales to inform MFS implementation feasibility
Study design/review type	Qualitative: survey	Qualitative: survey	Mixed methods: cross-sectional association of case manager characteristics from surveys with consistency administering outcomes assessment
Authors (year)	Lyon et al. (2015)	Lyon et al. (2017)	Milette-Winfree et al. (2019)



Authors (year)	Study design/review type	Description	Setting	Key findings	Strengths and limitations
Norman et al. (2014)	Qualitative: key informant interviews	Assessed CAMHS clinician attitudes towards ROM	2 urban CAMHS clinical service sites for severe and common mental health problems	Attitudes were generally neutral. Advantages were usefulness in setting treatment goals, monitoring progress, and comparing effect across treatment programs. Barriers were lack of confidence in standardized assessments to meaningfully measure progress; lack of leadership support, training, and dedicated clinical time to integrate ROM data into practice; and ethical concern of how ROM data is being used by leadership or policymakers to determine care effectiveness and value	Strengths Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings  Limitations ROM within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors
Sale et al. (2020)	Quantitative: observational, prospective study	Assessed influence of MFS usage on clinical symptom reduction, and factors associated with MFS usage Outcome measure used was the Y-OQ	US private, community-based outpatient mental health center in TX with most patients on Medicaid or subsidized insurance	Higher MFS usage was associated with faster symptom reduction. Patients assigned to less experienced clinicians had greater MFS usage than patients assigned to more experienced staff	Strengths Provides insight into how MFS usage influences clinical outcomes, and factors associated with its usage in practice.  Limitations MFS within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors (patients averaged 10–11 years old, and had various mental health problems). Unknown generalizability to patients of higher socioeconomic status
Tsai et al. (2016)	Quantitative: observational, retrospective study	Assessed the amount of ROM datapoints needed to predict progress in patient symptomology and inform clinical decision-making Outcome measure used was the BPC	3 US public mental health programs in Los Angeles County	At least 11 weekly datapoints are needed to accurately predict outcomes 20 weeks from beginning of treatment, with diminishing returns if more data is collected	Strengths Provides insight into the amount of ROM data needed to provide meaningful feedback  Limitations ROM within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors
Van Sonsbeek et al., (2014, 2020) 2014: study proposal 2020: study results	Quantitative: clustered RCT by child age and location	Assessed treatment effect for common mental health problems when clinicians receive (1) ROM data only, (2) ROM data with electronic decision support, (3) ROM data with electronic decision support and colleague case consultation  Outcome measures used were the SDQ and KIDSCREEN	Outpatient psychiatric centers of a private mental health institution in the Netherlands	Results indicated no significant differences found among the different ROM feedback conditions. However, ~80% of the study population was excluded from analysis due to infrequent outcomes data collection, and there was poor adherence to feedback protocols in each ROM condition	Strengths Data provides insight on the effect of ROM feedback conditions on clinical outcomes Limitations Results were based on a small portion of the original study population, and ROM conditions had questionable implementation fidelity. Dataset does not adequately represent early childhood patients or disruptive behaviors (youngest age group averaged 12 years old with various mental health problems)



Authors (year)	Study design/review type	Description	Setting	Key findings	Strengths and limitations
Vermeij et al. (2019)	Quantitative: observational, cross-sectional retrospective study	Used ROM data to assess the association of behavior problems and language skills by type of language disorder and level of parental stress Measures used were SRLT, PPVT-III-NL, SELT (language skills); CBCL, C-TRF (behavior); and PSQ (parental stress)	Specialty outpatient clinic for early language intervention in the Netherlands	Better receptive skills were associated with lower behavior problems, while better expressive skills were associated with higher levels of behavior problems. Parental stress and type of language disorder did not change the association between behavior problems and language skills	Strengths Provides an example on the application of ROM data to assess factors influencing outcomes in an early childhood clinical population  Limitations Study focuses on language skills and not behavioral problems as the outcome of interest. Results may have limited generalizability to early childhood populations without language disorders
Waldron et al. (2018)	Mixed methods: cross-sectional association of themes from focus groups and surveys with clinician usage of routine outcomes monitoring	Assessed the experiences of an "enforced" implemented CYP-IAPT program and associated ROM on clinicians across different specialties and experience levels	Urban CAMHS clinical services in the UK	Clinician usage of ROM increased 6 months post-implementation. Clinicians who perceived the outcomes data as useful to helping their patients were more likely to use ROM. Barriers were lack of confidence in standardized assessments to meaningfully measure progress; lack of leadership support, training, and dedicated clinical time to integrate ROM data into practice; and ethical concern of how ROM data is being used by leadership or policymakers to determine care effectiveness and value	Strengths ROM usage shown to improve over time. Similar qualitative findings to other studies on integrating outcomes accountability systems into practice and suggest generalizability across children's mental health care settings.  Limitations Only 33% of eligible clinicians participated in the study. ROM within this study does not specifically focus on treatment for early childhood patients or disruptive behaviors
Review articles					
Heming et al. (2016)	Critical review	Discussed lessons learned from CORC, a learning collaborative focused on using ROM to improve service provision and treatment for children with mental health issues and their families	CAMHS clinical services in the UK	CORC helped implement procedures in CAMHS clinics to routinely collect outcome measures for service evaluation and research. Current review outlines a self-review and accreditation framework to better support clinician training and usage of ROM data in practice	Strengths Lessons focus on how to better integrate ROMs into practice once they are implemented  Limitations Lessons are derived from a health-care system with coordinated, top-down initiatives to implement ROMs; unknown generalization to clinical settings without such coordinated support. Review does not specifically focus on treatment of early childhood patients or disruptive behaviors



Authors (year)	Study design/review type Description	Description	Setting	Key findings	Strengths and limitations
Garland et al. (2013)	Critical review	Discussed a multi-level framework to improve assessment and practice of children's routine mental healthcare by increasing (a) service access and engagement, (b) delivery of evidence-based practices, and (c) outcomes accountability at the patient/family, clinician, provider organization, and policy levels	Children's mental healthcare in the US	Framework suggests following to improve outcomes accountability: increase policy and payment incentives, assist organizations to build meaningful MFS infrastructure and provide dedicated time and training for clinicians to collect and use outcomes data in practice, and educate patient families on differential quality in providers and value of outcomes monitoring	Strengths Describes actions needed at different service levels to support sustainable integration of outcome monitoring within US children's mental healthcare clinical practices. Limitations Proposal only; policy-making inertia to create outcomes accountability incentives for mental healthcare and providers' lack of trust and value on outcome assessments, are challenges to translating the framework into action. Review does not specifically focus on treatment of early childhood patients or disruptive behaviors
Kelley and Bickman (2009)	Literature review	Discussed challenges integrating evidence-based assessments for outcomes monitoring and outcomes monitoring overall into routine practice in US children's mental healthcare	Children's mental healthcare in the US	Assessments, particularly those providing multi-dimensional feedback on progress and success, enhance clinical care and outcomes. However, providers distrust and inconsistently use assessments for outcomes monitoring. National, top-down policy incentives are needed for better integration	Strengths Highlights barriers in integrating outcomes monitoring practices into US children's mental healthcare  Limitations Proposal only; unknown when or if the suggestions will be translated into action. Review does not specifically focus on treatment of early childhood patients or disruptive behaviors
Seidman et al. (2010)	Critical review	Discussed a multi-level MFS based on Bickman's (2008a, 2008b) design to improve prevention of children's mental health problems and promote well-being	Universally-applicable, but targeting children's mental healthcare in the US	Meaningful outcome measures can differ at the patient–clinician, organizational, and policy level. A multi-level MFS better supports meaningful outcomes measurement and feedback at each level	Strengths Provides suggestions on how to make outcomes monitoring more meaningful, and thereby more integrated, into different levels of US children's mental healthcare Limitations Theoretical in nature; unknown how practical it is to implement the framework in actual practice. Review does not specifically focus on treatment of early childhood patients or disruptive behaviors

Listed below are acronyms in the order they appear in the table for different types of outcomes accountability systems, specific mental health services or programs, and standardized assessments used in the publication's outcomes accountability system

Outcomes accountability systems: routine outcomes monitoring (ROM), measurement feedback system (MFS)

Services and programs: Child and Adolescent Mental Health Services (CAMHS), Child Outcomes Research Consortium (CORC), Children and Young People's Improving Access to Psychological Therapies (CYP-IAPT) program

Receptive Language Test (SRLT), Peabody Picture Vocabulary Test III-Netherlands (PPVT-III-NL), Schlichting Expressive Language Test (SELT), Child Behavior Checklist (CBCL), Caregiver-Teacher Strengths and Difficulties Questionnus: Health of the Nation Outcome Scales for Children and Adolescents (HoNOSCA), Strengths and Difficulties Questionnaire (SDQ), Children's Global Assessment Scale (C-GAS), Commission for Health Improvement Experience of Service Questionnaire (CHI-ESQ), Children and Young People's Improving Access to Psychological Therapies (CYP-IAPT) questionnaire, Screen for Child Anxiety-Emotional Related Disorders (SCARED), Child Posttraumatic Stress Symptoms Checklist (CPSS), Youth Outcome Questionnaire-30 (Y-OQ), Brief Problem Checklist (BPC), Schlichting Report Form (C-TRF), Parenting Stress Questionnaire (PSQ)



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### **Declarations**

Conflict of interest The authors declare that they have no conflict of interest.

Ethical Approval This is a scoping review of published, peer-reviewed literature. The Johns Hopkins Bloomberg School of Public Health Institutional Review Board determined the study as Not Human Subjects Research and exempt from review. All procedures were in accordance with the ethical standards of the Johns Hopkins Bloomberg School of Public Health and the 1964 Helsinki Declaration and its later amendments or comparable ethical standards.

**Informed Consent** Informed consent was not applicable to this study, as individual participants were not consulted as part of the scoping review process.

**Standards of Reporting** This manuscript was prepared using the PRISMA Scoping Review guidelines for literature reviews.

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