

Determining attribute weights to improve solution reliability and its application to selecting leading industries

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Abstract In multiple attribute decision analysis, many methods have been proposed to determine attribute weights. However, solution reliability is rarely considered in those methods. This paper develops an objective method in the context of the evidential reasoning approach to determine attribute weights which achieve high solution reliability. Firstly, the minimal satisfaction indicator of each alternative on each attribute is constructed using the performance data of each alternative. Secondly, the concept of superior intensity of an alternative is introduced and constructed using the minimal satisfaction of each alternative. Thirdly, the concept of solution reliability on each attribute is defined as the ordered weighted averaging (OWA) of the superior intensity of each alternative. Fourthly, to calculate the solution reliability on each attribute, the methods for determining the weights of the OWA operator are developed based on the minimax disparity method. Then, each attribute weight is calculated by letting it be proportional to the solution reliability on that attribute. A problem of selecting leading industries is investigated to demonstrate the applicability and validity of the proposed method. Finally, the proposed method is compared with other four methods using the problem, which demonstrates the high solution reliability of the proposed method.

Keywords Decision analysis · Multiple attribute decision making · Evidential reasoning · Determination of attribute weights · Solution reliability · Selecting leading industries

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1 Introduction

Decision quality is a general concept that is usually characterized by professionalization, correctness, reliability, robustness, and adaptability of decisions. There are two general ways to assess the quality of decisions: (1) judging decisions based on outcomes; and (2) judging decisions according to the process for making them (Davern et al. 2008). On the one hand, the quality of judgments from a decision maker influences the quality of outcomes. The confidence or satisfaction of the decision maker also contributes to the quality of outcomes (Williams et al. 2007). On the other hand, providing diagnostic information and feedback to decision makers can improve the quality of decision process (Davern et al. 2008).

In literature, research has examined various factors influencing decision quality, including information quality (Raghunathan 1999; Gao et al. 2012), information quantity (Gao et al. 2012), thought mode (Gao et al. 2012), the quality of a decision maker (Raghunathan 1999; Malhotra et al. 2007), and time pressure (Kocher and Sutter 2006). In view of the impact of information technology on firm performance, Raghunathan presented that simultaneous improvement in the quality of information and a decision maker resulted in the upgrade of decision quality using theoretical and simulation models. Using online shopping as background, Gao et al. investigated the combinational effect of information quantity, information quality, and thought modes on decision quality by integrating unconscious thought theory and information processing theory. Malhotra et al. investigated the influence of domain experts on the quality of decisions and constructed rules to identify experts with high level of expertise who could make high-quality decisions in the oil and gas industry. With a view to solving decision problems in economics and finance, Kocher and Sutter examined the influence of time pressure and time-dependent incentive schemes on decision quality using experiments. The above research is clearly domain-relevant and focuses on different perspectives of quality of decisions.

This paper focuses on a general aspect of decision quality, the reliability of decisions in multiple attribute decision analysis (MADA). From the perspective of outcomes, i.e., solutions to MADA problems, large differences among the performances of alternatives on some attributes mean high reliability of solutions or the ranking order of alternatives on the attributes. If such attributes are given higher weights during attribute aggregation processes, the aggregated ranking order will be more reliable. Therefore, attribute weights influence solution reliability in MADA (Aouni et al. 2013; Miranda and Mota 2012; Socorro García-Cascales et al. 2012; Wang 2012). If there is flexibility in attribute weight assignment, the weights should be assigned with a view to achieving high reliability of solutions.

There have been many attempts to determine attribute weights using subjective judgments of a decision maker, called subjective methods. The weights are elicited based on the experience, knowledge, and perception of the decision maker about the decision problem via different elicitation methods. Representative subjective methods comprise direct rating (Bottomley and Doyle 2001), eigenvector method (Saaty 1977; Takeda et al. 1987), linear programming of preference comparisons (Horsky and Rao 1984), linear programming model (Horowitz and Zappe 1995), and goal programming model based on pairwise comparison ratings (Shirland et al. 2003). However, different attribute weights may be elicited from the same decision maker using different subjective methods. There is no single method that can guarantee a more accurate set of attribute weights than others (Deng et al. 2000; Diakoulaki et al. 1995). Furthermore, solution reliability, as defined in Sect. 3.2, is rarely considered in these subjective methods.

Different from the subjective methods, other methods have been proposed to determine attribute weights using the performance information of alternatives assessed on each attribute

rather than subjective judgments of a decision maker. These methods are called objective methods, in which attribute weights reflect the amount of information or discriminating power contained in attributes. Representative objective methods include entropy method (Deng et al. 2000; Xu 2004; Chen and Li 2010, 2011), standard deviation (SD) method (Deng et al. 2000), correlation coefficient and standard deviation integrated (CCSD) method (Wang and Luo 2010), criteria importance through intercriteria correlation (CRITIC) method (Diakoulaki et al. 1995), and deviation maximization method (Wang 1998). These objective methods are particularly useful when reliable subjective judgments about attribute weights cannot be obtained from a decision maker due to various reasons such as lack of experience and partial knowledge about the decision problem under consideration. However, none of those objective methods consider solution reliability as defined in Sect. 3.2.

In this paper, we investigate the determination of attribute weights to guarantee high reliability of solutions to MADA problems with imprecise information on alternative ratings (Wang 2012) due to lack of data and partial knowledge about the problems under consideration. In traditional hard computing, such MADA problems cannot be dealt with. In contrast, the problems can be handled in soft computing, which is a collection of methodologies that can tolerate imprecision, uncertainty, and approximate reasoning (Zadeh 1994a, b). Representative methodologies of soft computing include fuzzy logic, neurocomputing, and probabilistic reasoning (Zadeh 1994a). As a soft computing methodology, the evidential reasoning (ER) approach was proposed based on Dempster–Shafer theory (Dempster 1967; Shafer 1976) and decision theory to model probability uncertainty and uncertainties caused by partial or missing information (Yang 2001; Xu 2012) as described in Sect. 2.1. Other types of uncertainties such as fuzziness, interval performance data, and interval belief degrees can also be handled in the extensions of the ER approach (Wang et al. 2006b; Yang et al. 2006; Guo et al. 2007). The details about the development of the ER approach can be found in Xu (2012). On the basis of the ER approach, an objective method is proposed to determine attribute weights using the solution reliability on each attribute.

It is assumed that data quality is high, time is sufficient, a decision maker has high level of expertise, and information load is appropriate, which indicates that the decision maker can give reasonable assessments of each alternative on each attribute. On this assumption, the decision process and subjective judgments are considered appropriate and the reliability of a solution or a ranking order of alternatives depends more on data aggregation methods. To guarantee high reliability of solutions to MADA problems, solution reliability on each attribute is defined, constructed, and then used to determine attribute weights in the proposed method. The constructed solution reliability on one attribute is expressed as an ordered weighted averaging (OWA) of superior intensity of each alternative on the attribute (a concept defined in Sect. 3.2). Characteristic of solution reliability is analyzed to theoretically determine OWA operator weights based on the minimax disparity method (Wang and Parkan 2005). In order to achieve high reliability of the solution to a MADA problem, the attribute with higher solution reliability is assigned a larger weight than others. If subjective judgments on attribute weights are available, an optimization model is constructed by incorporating the judgments as its constraints and minimizing the differences between the weights which satisfy the constraints and those which can achieve high solution reliability.

The rest of the paper is organized as follows. Section 2 presents the preliminaries related to the proposed method of determining attribute weights. Section 3 introduces the proposed method. In Sect. 4, a problem of selecting leading industries is investigated to demonstrate the applicability and validity of the proposed method. Section 5 compares the proposed method with other objective methods of determining attribute weights. Finally, this paper is concluded in Sect. 6.

2 Preliminaries

2.1 ER distributed modeling framework for MADA problems

As the important foundations of the proposed method, the ER distributed modeling framework is described and the uncertainties handled in the framework are defined and illustrated by examples in this section.

Suppose that a MADA problem has M alternatives a_l ($l = 1, \dots, M$) and L attributes e_i ($i = 1, \dots, L$). The relative weights of the L basic attributes are denoted by $w = (w_1, w_2, \dots, w_L)^T$ such that $0 \leq w_i \leq 1$ and $\sum_{i=1}^L w_i = 1$ where the notation ‘ T ’ denotes ‘transpose’. Assume that $\Omega = \{H_1, H_2, \dots, H_N\}$ denotes a set of grades which is increasingly ordered from worst to best. The M alternatives are assessed on the L attributes using H_n ($n = 1, \dots, N$). Let $B(e_i(a_l)) = (\beta_{1,i}(a_l), \dots, \beta_{N,i}(a_l))$ denote a distributed assessment vector representing that the performance of alternative a_l on attribute e_i is assessed to grade H_n with a belief degree of $\beta_{n,i}(a_l)$, where $0 \leq \beta_{n,i}(a_l) \leq 1$, $\sum_{n=1}^N \beta_{n,i}(a_l) \leq 1$ and $\sum_{n=1}^N \beta_{n,i}(a_l) + \beta_{\Omega,i}(a_l) = 1$. Here, $\beta_{\Omega,i}(a_l)$ denotes the degree of global ignorance of $B(e_i(a_l))$. If $\beta_{\Omega,i}(a_l) = 0$, the assessment is said to be complete; otherwise, incomplete. In the distributed framework, the uncertainties which will be handled in this paper are described as follows.

Definition 1 Uncertainties in the distributed framework (Yang 2001; Xu 2012) mainly include probability uncertainty, the uncertainty caused by absence of data, and the uncertainty caused by partial or incomplete data.

Let us use examples to illustrate the uncertainties as defined in Definition 1. Due to different road and traffic conditions, and changes of weather, the fuel consumption of a car in mile per gallon cannot be described by a precise number but by an objective probability distribution, which is a distributed assessment in nature. Subjective judgments of an expert can also be expressed as probability uncertainty. Suppose that the quietness of an engine is assessed using $\Omega = \{H_n, n = 1, \dots, 6\} = \{Worst, Poor, Average, Good, Excellent, Top\}$. When an expert states that he is 50 % sure the engine is good and 30 % sure it is excellent, his assessment can be expressed as $\{(H_4, 0.5), (H_5, 0.3)\}$, which describes subjective probability uncertainty. The assessment is incomplete and the remaining belief 0.2 means that the expert is 20 % uncertain about the engine; that is, the expert is not sure to which grade (or grades) the belief degree 0.2 should be assigned in the assessment, which describes the uncertainty caused by partial knowledge or partially available data. Because the belief degree 0.2 can be assigned not only to one grade, but also to multiple grades, this type of uncertainty in the assessment can be seen as an extension of traditional probability uncertainty. More specially, when there is no knowledge or data available for the expert to give his assessment, he may only be able to give $\{(\Omega, 1)\}$; that is, he is 100 % unsure about the engine. Such a case represents the uncertainty caused by absence of data. More examples with respect to uncertainties modeled by the ER approach can be found in (Yang 2001; Xu 2012).

2.2 OWA operators

The OWA operator was proposed by Yager (1988) to linearly aggregate a set of ordered values. It will be used to create solution reliability on an attribute by aggregating superior intensity of each alternative on the attribute, as presented in Sect. 3.2, and thus simply introduced as follows.

Definition 2 An OWA operator with p dimension is defined as a mapping $F: \mathfrak{R}^p \rightarrow \mathfrak{R}$. This mapping is associated with a weight vector $\theta = (\theta_1, \dots, \theta_p)$ such that $0 \leq \theta_j \leq 1$ ($j = 1, \dots, p$), $\sum_{j=1}^p \theta_j = 1$, and $F(x_1, \dots, x_p) = \sum_{j=1}^p \theta_j y_j$, where y_j is the j th largest element of x_1, \dots, x_p .

OWA operators provide a framework to uniformly consider different decision criteria under uncertainty such as maximax (optimistic), maximin (pessimistic), equally likely (Laplace), and Hurwicz criteria (Ahn and Choi 2012; Wang and Chin 2011). It is noticed that the uncertainty in OWA operators is about the weights of values to be aggregated rather than the values; that is, the uncertainty is different from those described by the distributed assessments in Sect. 2.1. In the framework, different choice of θ depends on the orness degree (Yager 1988), also called the attitudinal character, i.e.,

$$\text{orness}(\theta) = \frac{1}{p-1} \sum_{j=1}^p (p-j)\theta_j. \tag{1}$$

The orness degree is limited to $[0, 1]$ and used to measure the optimism level of a decision maker. The conditions of $\text{orness}(\theta) > 0.5$, $\text{orness}(\theta) < 0.5$, and $\text{orness}(\theta) = 0.5$ mean that the decision maker is optimistic, pessimistic, and neutral, respectively, which reflects the uncertainty in decision making. Determination of θ is the prerequisite of applying OWA operators in decision making. In the following, we present two representative models for determining θ given the orness degree.

Model 1:

$$\text{Max Disp}(\theta) = - \sum_{j=1}^p \theta_j \ln \theta_j \tag{2}$$

$$\text{s.t. orness}(\theta) = \alpha = \frac{1}{p-1} \sum_{j=1}^p (p-j)\theta_j, \quad 0 \leq \alpha \leq 1, \tag{3}$$

$$\sum_{j=1}^p \theta_j = 1, \tag{4}$$

$$\theta_j \geq 0, \quad j = 1, \dots, p. \tag{5}$$

Model 2:

$$\text{Min } \delta \tag{6}$$

$$\text{s.t. orness}(\theta) = \alpha = \frac{1}{p-1} \sum_{j=1}^p (p-j)\theta_j, \quad 0 \leq \alpha \leq 1, \tag{7}$$

$$\sum_{j=1}^p \theta_j = 1, \tag{8}$$

$$\theta_j - \theta_{j+1} - \delta \leq 0, \quad j = 1, \dots, p-1, \tag{9}$$

$$\theta_j - \theta_{j+1} + \delta \geq 0, \quad j = 1, \dots, p-1, \tag{10}$$

$$\theta_j \geq 0, \quad j = 1, \dots, p. \tag{11}$$

Model 1, referred to as maximum entropy method, was suggested by O’Hagan (1988) to maximize the entropy of weight distribution, while Model 2, called minimax disparity method, was proposed by Wang and Parkan (2005) to minimize the maximum disparity

between any two adjacent weights. The OWA operator weights resulting from the two models have the following characteristics (Wang and Chin 2011):

- (a) The weights are in ascending or descending order. That is, $\theta_1 \geq \theta_2 \geq \dots \geq \theta_p \geq 0$ if orness degree $\alpha > 0.5$ and $0 \leq \theta_1 \leq \theta_2 \leq \dots \leq \theta_p$ if $\alpha \leq 0.5$.
- (b) The weights depend on the rank-order of y_1, \dots, y_p and the optimism level of the decision maker (orness degree).
- (c) The weights satisfy $\theta_1 = 1$ and $\theta_j (j \neq 1) = 0$ if $\alpha = 1$, which means that the decision maker is purely optimistic and considers only the largest value y_1 in decision analysis.
- (d) The weights satisfy $\theta_p = 1$ and $\theta_j (j \neq p) = 0$ if $\alpha = 0$, which means that the decision maker is purely pessimistic and considers only the smallest value y_p in decision analysis.
- (e) The weights satisfy $\theta_1 = \theta_2 = \dots = \theta_p = 1/p$ if $\alpha = 0.5$, which means that the decision maker is neutral and treats y_1, \dots, y_p equally in decision analysis.
- (f) The weights resulting from Model 1 form a geometric progression, namely, $\theta_{j+1}/\theta_j \equiv q$ for $j = 1, \dots, p$, where $q > 0$. However, the weights resulting from Model 2 form an arithmetical progression, namely, $\theta_{j+1} - \theta_j = d$ or $\theta_j - \theta_{j+1} = d$ for $j = 1, \dots, p - 1$, where $d > 0$.

3 Determination of attribute weights by solution reliability

In this section, a new method of determining attribute weights to improve solution reliability is proposed based on OWA operators.

3.1 Construction of minimal satisfaction of alternatives

The minimal satisfaction of alternative $a_l (l = 1, \dots, M)$ is constructed as follows.

Suppose that the assessments $B(e_i(a_l)) (i = 1, \dots, L, l = 1, \dots, M)$ weighted by w are combined using the analytical ER algorithm (Wang et al. 2006a) to generate the aggregated assessment $B(a_l) = (\beta_1(a_l), \dots, \beta_N(a_l)) (l = 1, \dots, M)$ such that $\sum_{n=1}^N \beta_n(a_l) + \beta_\Omega(a_l) = 1$. Here, a belief degree of $\beta_n(a_l)$ is assigned to a grade H_n and the uncertainty of $B(a_l)$ is denoted by $\beta_\Omega(a_l)$. This combination process is on the assumption of attribute independence, similar to the combination of utility functions on attributes on the assumption of utility independence in multi-attribute utility theory (MAUT) (Dyer and Jia 1998), which provides a popular framework of analyzing real MADA problems (Kainuma and Tawara 2006; Ananda and Herath 2005; Butler et al. 2001; Brito and Almeida 2012). The $B(a_l)$ is then combined with the utilities of assessment grades $u(H_n) (n = 1, \dots, N)$ such that $0 = u(H_1) < u(H_2) < \dots < u(H_N) = 1$ to form the minimum and maximum expected utilities of alternative $a_l (l = 1, \dots, M)$, i.e.,

$$u_{min}(a_l) = \sum_{n=2}^N \beta_n(a_l)u(H_n) + (\beta_1(a_l) + \beta_\Omega(a_l))u(H_1), \tag{12}$$

and

$$u_{max}(a_l) = \sum_{n=1}^{N-1} \beta_n(a_l)u(H_n) + (\beta_N(a_l) + \beta_\Omega(a_l))u(H_N). \tag{13}$$

The indifference-based and choice-based methods (Daniels and Keller 1992), and the maximum entropy method based on an analogy between probability and utility (Abbas 2006)

can be used to estimate utilities of assessment grades. In the indifference-based method, certainty and probability equivalents are usually employed to determine utilities of assessment grades (Hershey and Schoemaker 1985). The determination of utilities of assessment grades is similar to the determination of utility function on an attribute in MAUT (Keeney and Raiffa 1993).

To facilitate the comparison of alternatives, we define the minimal satisfaction of alternative a_l as

$$V(a_l) = u_{\min}(a_l) - \max_{m \neq l} \{u_{\max}(a_m)\} \quad (l = 1, \dots, M), \tag{14}$$

which is limited to $[-1, 1]$ as $0 \leq u_{\min}(a_l) \leq 1$ and $0 \leq u_{\max}(a_l) \leq 1$ ($l = 1, \dots, M$). Minimal satisfaction measures the gain from selecting alternative a_l under the worst case scenario when there is unknown in the performances of any alternatives. Alternatives with larger minimal satisfaction are more preferred. In other words, if $V(a_l) > V(a_m)$, alternative a_l is better than alternative a_m . $V(a_l)$ is derived from the minimum and maximum expected utilities of alternative a_l , while MAUT is consistent with expected utility theory on the assumption of utility independence (Keeney and Raiffa 1993). Thus, there is an inner similarity between $V(a_l)$ and MAUT.

Definition 3 The minimal satisfaction of alternative a_l ($l = 1, \dots, M$) on attribute e_i ($i = 1, \dots, L$) is similarly defined as

$$V(e_i(a_l)) = u_{\min}(e_i(a_l)) - \max_{m \neq l} \{u_{\max}(e_i(a_m))\}, \tag{15}$$

where

$$u_{\min}(e_i(a_l)) = \sum_{n=2}^N \beta_{n,i}(a_l)u(H_n) + (\beta_{1,i}(a_l) + \beta_{\Omega,i}(a_l))u(H_1), \quad \text{and} \tag{16}$$

$$u_{\max}(e_i(a_l)) = \sum_{n=1}^{N-1} \beta_{n,i}(a_l)u(H_n) + (\beta_{N,i}(a_l) + \beta_{\Omega,i}(a_l))u(H_N). \tag{17}$$

Clearly, $V(e_i(a_l))$ is also limited to $[-1, 1]$. More importantly, $V(e_i(a_l))$ is defined using the minimum and maximum expected utilities of alternative a_l on attribute e_i and thus there is also an inner similarity between $V(e_i(a_l))$ and MAUT. On the other hand, if $B(e_i(a_l)) = (\beta_{1,i}(a_l), \dots, \beta_{N,i}(a_l))$ ($i = 1, \dots, L$) and $B(a_l) = (\beta_1(a_l), \dots, \beta_N(a_l))$ are considered the coefficients of $u(H_n)$ ($n = 1, \dots, N$) in $V(e_i(a_l))$ ($i = 1, \dots, L$) and $V(a_l)$, respectively, the analytical ER algorithm is then used to combine $V(e_i(a_l))$ ($i = 1, \dots, L$) to form $V(a_l)$. From this perspective, the formation principle of $V(a_l)$ is also very similar to that of multi-attribute utility function in MAUT.

3.2 Measurement of solution reliability

To achieve high reliability of the solution to a MADA problem, the attributes on which alternatives are performing significantly differently should be assigned larger weights. In other words, assessments on those attributes should contribute more to the aggregated assessment than assessments on other attributes. To formalize the idea, the following concepts are firstly defined.

Definition 4 Suppose that $V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M$) represents the ordered minimal satisfaction of alternatives on attribute e_i such that $V(e_i(b_1)) \geq \dots \geq V(e_i(b_M))$. That is, $V(e_i(b_l))$ is the l th largest of $V(e_i(a_1)), \dots, V(e_i(a_M))$. Then, **superior intensity**

of alternative b_l ($l = 1, \dots, M - 1$) on attribute e_i and **solution reliability** on attribute e_i ($i = 1, \dots, L$) are defined respectively as

$$\Delta V(e_i(b_l)) = \sum_{m=l+1}^M (V(e_i(b_l)) - V(e_i(b_m)))/2, \quad l = 1, \dots, M - 1, \quad (18)$$

and

$$Q(e_i) = \sum_{l=1}^{M-1} \theta_l \cdot \Delta V(e_i(b_l)), \quad i = 1, \dots, L, \quad (19)$$

where θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ such that $0 \leq \theta_l \leq 1$ ($l = 1, \dots, M - 1$) and $\sum_{l=1}^{M-1} \theta_l = 1$.

As $V(e_i(b_M))$ is the smallest, i.e., it has no superiority over others, its superior intensity $\Delta V(e_i(b_M))$ is assumed to be 0 and not included in Eq. (19). Because there is an inner similarity between $V(e_i(b_l))$ and MAUT, $Q(e_i)$ is closely related with MAUT.

To calculate $Q(e_i)$ ($i = 1, \dots, L$), θ_l ($l = 1, \dots, M - 1$) in Eq. (19) is assumed to be independent of attribute e_i . That is, a set of θ_l ($l = 1, \dots, M - 1$) is applied to the calculation of $Q(e_i)$ ($i = 1, \dots, L$). If it is not, the attribute weights calculated in Eq. (27) may be affected unfairly. On the assumption that data quality is high, time is sufficient, a decision maker has high level of expertise, and information load is appropriate, solution reliability on attribute e_i ($i = 1, \dots, L$) in Definition 4 is defined from the perspective of outcomes rather than decision process. Because $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) contributes to $Q(e_i)$ ($i = 1, \dots, L$), its property is described as follows.

Property 1 Given $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) in Eq. (18), it is satisfied that

$$\Delta V(e_i(b_1)) \geq \dots \geq \Delta V(e_i(b_{M-1})), \quad (20)$$

$$\Delta V(e_i(b_x)) = \dots = \Delta V(e_i(b_y))$$

$$\text{if } V(e_i(b_x)) = \dots = V(e_i(b_y)) \text{ for } x < y \text{ and } x, y \in \{1, \dots, M - 1\}, \quad (21)$$

$$0 \leq \Delta V(e_i(b_l)) \leq M - l, \quad \text{and} \quad (22)$$

$$0 \leq Q(e_i) \leq M - 1. \quad (23)$$

Proof of Property 1 is presented in Appendix.

Large $Q(e_i)$ means high reliability of solution on attribute e_i . In contrast, small $Q(e_i)$ means that the minimal satisfaction of alternatives on attribute e_i is close to each other, so solution reliability on attribute e_i is low. The property of $\Delta V(e_i(b_1)) \geq \dots \geq \Delta V(e_i(b_{M-1}))$ ($i = 1, \dots, L$) in Eq. (20) means that $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) can be combined using OWA operator to form $Q(e_i)$. Thus, the determination of θ_l ($l = 1, \dots, M - 1$) is transformed to the determination of OWA operator weights for calculating $Q(e_i)$.

3.3 Determination of θ_l ($l = 1, \dots, M - 1$) for calculating solution reliability on attributes

The definition of OWA operator in Sect. 2.2 shows that $Q(e_i)$ ($i = 1, \dots, L$) can be seen as an OWA operator to combine $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) as we have $\Delta V(e_i(b_1)) \geq \dots \geq \Delta V(e_i(b_{M-1}))$ ($i = 1, \dots, L$) in Property 1. Both the maximum entropy method (O’Hagan 1988) and the minimax disparity method (Wang and Parkan 2005) can be used to generate θ_l ($l = 1, \dots, M - 1$). As demonstrated in (Wang and Chin 2011), OWA operator weights

resulting from the minimax disparity method form an arithmetical progression and are easier to compute than those resulting from the maximum entropy method that form a geometric progression. Therefore, the minimax disparity method is used in this paper to determine θ_l ($l = 1, \dots, M - 1$) for calculating $Q(e_i)$ ($i = 1, \dots, L$).

Before determining θ_l ($l = 1, \dots, M - 1$), we analyze the characteristic of $Q(e_i)$ ($i = 1, \dots, L$). Suppose that alternatives b_l ($l = 1, \dots, M$) are ordered, i.e., $V(e_i(b_1)) \geq \dots \geq V(e_i(b_M))$. When the ordered alternatives b_l ($l = 1, \dots, M$) are considered on attribute e_i ($i = 1, \dots, L$), b_1 is the best choice for the MADA problem. Alternative b_2 becomes the best choice when alternative b_1 is unavailable, and so on. Therefore, θ_l ($l = 1, \dots, M - 1$) in Eq. (19) should be decreasing to show the decreasing contribution of $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) to $Q(e_i)$ ($i = 1, \dots, L$), i.e., $\theta_1 > \dots > \theta_{M-1}$. Further, to make sure that each $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) is contributing to $Q(e_i)$ ($i = 1, \dots, L$), each θ_l should not be zero, i.e., $\theta_1 > \dots > \theta_{M-1} > 0$. This requirement corresponds with the situation of orness degree $\alpha > 0.5$ with respect to OWA operator. In the minimax disparity method, the difference between θ_l and θ_{l+1} ($l = 1, \dots, M - 2$) is assumed to be the same under the constraint of $\theta_1 > \dots > \theta_{M-1} > 0$ (Wang and Chin 2011). This approach does not emphasize the different contribution of $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) to $Q(e_i)$ ($i = 1, \dots, L$). If more weight is given to $\Delta V(e_i(b_l))$ than to $\Delta V(e_i(b_{l+1}))$ ($l = 1, \dots, M - 1$), the solution reliability will be increased. Therefore, we propose that θ_l ($l = 1, \dots, M - 1$) should satisfy the following assumption.

Assumption 1 Suppose that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ ($i = 1, \dots, L$) in Eq. (19). To emphasize the decreasing contribution of $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) to $Q(e_i)$, it is then needed that

$$\theta_1 > \dots > \theta_{M-1} > 0, \tag{24}$$

$$(\theta_l - \theta_{l+1}) - (\theta_{l+1} - \theta_{l+2}) = d_l - d_{l+1} = \Delta d > 0 (l = 1, \dots, M - 3), \tag{25}$$

$$\text{and } \sum_{l=1}^{M-1} \theta_l = 1. \tag{26}$$

Based on Assumption 1, two situations will be discussed to determine θ_l ($l = 1, \dots, M - 1$): (1) the largest weight θ_1 is given; and (2) orness degree α is provided. The first situation is handled in the following theorem.

Theorem 1 It is assumed that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ in Eq. (19) and Δd is defined in Eq. (25). Given the largest weight θ_1 , θ_l ($l = 2, \dots, M - 1$) is determined by $\theta_1 - (l - 1)d_1 + \frac{(l-2)(l-1)}{2} \Delta d$ using the minimax disparity method based on Assumption 1, i.e., minimizing the maximum disparity between θ_l and θ_{l+1} ($l = 1, \dots, M - 2$), where $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$, $\Delta d = \frac{6(M-1)\theta_1-12}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3}$, and ε is a small positive number close to zero.

Proof of Theorem 1 is presented in Appendix.

The parameter ε in Theorem 1 is used to minimize the maximum disparity between θ_l and θ_{l+1} ($l = 1, \dots, M - 2$), that is, to minimize d_1 . From the proof of Theorem 1, can be inferred that $d_1 > \frac{4(M-1)\theta_1-6}{(M-2)(M-1)}$. Thus, $\varepsilon > 0$ is needed to minimize d_1 . In general, ε should be significantly smaller than the value of $\frac{4(M-1)\theta_1-6}{(M-2)(M-1)}$, such as $\varepsilon < \frac{4(M-1)\theta_1-6}{10(M-2)(M-1)}$ or $\varepsilon < \frac{4(M-1)\theta_1-6}{100(M-2)(M-1)}$. The proof of Theorem 1 shows that $\theta_{M-1} = \frac{6-4(M-1)\theta_1+(M-2)(M-1)d_1}{2(M-1)}$, which deduces from $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$ that θ_{M-1} increases along with the increase of d_1 .

Compared with the situation of $\varepsilon = \frac{4(M-1)\theta_1-6}{110(M-2)(M-1)}$, the situation of $\varepsilon = \frac{4(M-1)\theta_1-6}{15(M-2)(M-1)}$ means that superior intensity of b_{M-1} , $\Delta V(e_i; (b_{M-1}))$, contributes more to $Q(e_i)$ ($i = 1, \dots, L$) (see Eqs. (18) and (19)). To guarantee that Theorem 1 is meaningful, the allowable ranges of θ_1 are determined by the following theorem.

Theorem 2 *On the assumption that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i; (b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ in Eq. (19), the determination of θ_l ($l = 2, \dots, M - 1$) in Theorem 1 based on Assumption 1 requires that $\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)} < \theta_1 < \frac{3-(M-2)(M-1)\varepsilon}{M-1}$ where ε is a small positive number close to zero.*

Proof of Theorem 2 is presented in Appendix.

When a value close to $\frac{3-(M-2)(M-1)\varepsilon}{M-1}$ is given to θ_1 , $\Delta V(e_i; (b_1))$ contributes more to $Q(e_i)$ ($i = 1, \dots, L$). In contrast, if θ_1 is close to $\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)}$, $\Delta V(e_i; (b_1))$ contributes less to $Q(e_i)$ ($i = 1, \dots, L$). It can be deduced from Theorem 2 that a large ε may lead to too small or even negative allowable ranges of θ_1 . This further explains why ε should be significantly smaller than the value of $\frac{4(M-1)\theta_1-6}{(M-2)(M-1)}$. When orness degree α is provided, θ_l ($l = 1, \dots, M - 1$) is determined by the following theorem.

Theorem 3 *Let θ_l ($l = 1, \dots, M - 1$) denote the weight of $\Delta V(e_i; (b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ in Eq. (19). Given orness degree α such that $0.5 < \alpha < 1$, θ_1 and θ_l ($l = 2, \dots, M - 1$) can be determined by $\frac{(24\alpha-12)(M-2)+(M-2)(M-1)M\varepsilon}{2(M-1)M}$ and $\theta_1 - (l - 1)d_1 + \frac{(l-2)\cdot(l-1)}{2} \Delta d$ ($l = 2, \dots, M - 1$), respectively, where $d_1 = \frac{2(24\alpha-12)(M-2)-6M}{(M-2)(M-1)M} + 3\varepsilon$, $\Delta d = \frac{3(24\alpha-12)(M-2)-12M}{(M-3)(M-2)(M-1)M} + \frac{6\varepsilon}{M-3}$, and ε is a small positive number close to zero.*

Proof of Theorem 3 is presented in Appendix.

The selection of ε in Theorem 3 is the same as that in Theorem 1. To guarantee that Theorem 3 is meaningful, the allowable ranges of the orness degree α are determined by the following theorem.

Theorem 4 *On the assumption that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i; (b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ in Eq. (19), the determination of θ_l ($l = 2, \dots, M - 1$) in Theorem 3 based on Assumption 1 requires that $\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24} < \alpha < \frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16}$ where α is the orness degree for $Q(e_i)$ and ε is a small positive number close to zero.*

Proof of Theorem 4 is presented in Appendix.

Theorem 3 shows that θ_1 increases along with the increase of orness degree α . Thus, when a value close to $\frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16}$ is given to orness degree α , $\Delta V(e_i; (b_1))$ contributes more to $Q(e_i)$ ($i = 1, \dots, L$). In contrast, if orness degree α is close to $\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24}$, $\Delta V(e_i; (b_1))$ contributes less to $Q(e_i)$ ($i = 1, \dots, L$). Similar to Theorem 2, Theorem 4 further explains why ε should be significantly smaller than the value of $\frac{4(M-1)\theta_1-6}{(M-2)(M-1)}$.

Conclusions in Theorems 1–4 are clearly related to the number of alternatives, i.e., M . When $M > 3$, the conclusions are meaningful. In the following, we analyze the situation where $1 \leq M \leq 3$ with respect to Theorems 1–4:

- (1) when $M = 1$, $Q(e_i)$ ($i = 1, \dots, L$) of Eq. (19) is unnecessary.
- (2) when $M = 2$, $Q(e_i)$ ($i = 1, \dots, L$) is equal to $\theta_1 \cdot \Delta V(e_i; (b_1)) = \theta_1 \cdot (V(e_i; (b_1)) - V(e_i; (b_2)))$ such that $\theta_1 = 1$. In this situation, Theorems 1–4 are unnecessary.
- (3) when $M = 3$, $Q(e_i)$ ($i = 1, \dots, L$) is equal to $\sum_{l=1}^2 \theta_l \cdot \sum_{m=1, m>l}^3 (V(e_i; (b_l)) - V(e_i; (b_m)))/2$ such that $\theta_1 + \theta_2 = 1$. If θ_1 is given, θ_2 is clearly known. When α is provided, $\theta_1 = \alpha$ is obtained according to Eq. (1), which generates $\theta_2 = 1 - \alpha$. Theorems 1–4 are similarly unnecessary.

3.4 Determination of attribute weights

On condition that Assumption 1 is satisfied, $Q(e_i)$ ($i = 1, \dots, L$) can be determined using Theorems 1–4 when a decision maker provides the largest weight θ_1 or the orness degree α . Following the principle of high reliability of the solution to a MADA problem, we use $Q(e_i)$ ($i = 1, \dots, L$) to determine attribute weights.

On attribute e_i ($i = 1, \dots, L$), as explained in Sect. 3.2, large $Q(e_i)$ means high reliability of solution. In other words, attribute e_i^* with larger $Q(e_i^*)$ contributes more to solution reliability for the MADA problem than others from Eq. (19), and vice versa. In particular, if the performances of alternatives on attribute e_i^o are the same, $Q(e_i^o)$ is equal to 0 and the decision maker can make a decision to the MADA problem without considering the attribute, which is similar to the conclusion drawn by Deng et al. (2000). Thus, attribute weights can be determined by

$$w_i = \frac{Q(e_i)}{\sum_{i=1}^L Q(e_i)}, \quad i = 1, \dots, L. \tag{27}$$

The determination of attribute weights in Eq. (27) is closely related with MAUT, which is due to the tight relationship between $Q(e_i)$ and MAUT, as presented in Sects. 3.1 and 3.2. Overall there is an inner relationship between the proposed method and MAUT.

When a decision maker can provide subjective preferences about attribute weights, we assume that the preferences are expressed as linear inequality constraints, following Wang (2012). Representative constraints include bounded constraints of weights (e.g., $LB_i \leq w_i \leq UB_i$ ($i \in \{1, \dots, L\}$)), bounded preference ratio of weights (e.g., $LB_i \leq w_i/w_j \leq UB_i$ ($i, j \in \{1, \dots, L\}$)), and bounded preference difference of weights (e.g., $LB_i \leq w_i - w_j \leq UB_i$ ($i, j \in \{1, \dots, L\}$)). Under such conditions, Eq. (27) can be extended to the following optimization model to determine attribute weights:

$$\text{MIN} \sum_{i=1}^L \left(w_i - \frac{Q(e_i)}{\sum_{j=1}^L Q(e_j)} \right)^2 \tag{28}$$

$$\text{s.t.} \sum_{i=1}^L w_i = 1, \tag{29}$$

$$C(w), \tag{30}$$

$$w_i \geq 0, \quad i = 1, \dots, L. \tag{31}$$

Here, $C(w) = \{w|A \cdot w \leq c\}$ denotes the subjective preferences of the decision maker about w , i.e., the set of all feasible weight vectors, where A is a $R \times L$ matrix of coefficients, c is a column vector with R elements, and R is the number of constraints. Let us use an example to illustrate $C(w)$. Suppose that for five attributes the decision maker gives $C(w) = \{0.2 \leq w_1 \leq 0.3, 0.4 \leq w_2/w_3 \leq 0.6, 0.2 \leq w_4 - w_5 \leq 0.4\}$, i.e.,

$$A = \begin{pmatrix} -1 & 0 & 0 & 0 & 0 \\ 1 & 0 & 0 & 0 & 0 \\ 0 & -1 & 0.4 & 0 & 0 \\ 0 & 1 & -0.6 & 0 & 0 \\ 0 & 0 & 0 & -1 & 1 \\ 0 & 0 & 0 & 1 & -1 \end{pmatrix} \text{ and } c = (-0.2, 0.3, 0, 0, -0.2, 0.4)^T.$$

Equation (27) can be seen as a special case of the model in Eqs. (28)–(31) with the optimal objective value 0. The model can be solved by using Matlab. Resulting attribute weights are then used to calculate $V(a_l)$ ($l = 1, \dots, M$) and generate a rank-order of alternatives as a solution with high reliability to the MADA problem. In brief, the whole procedure of determining attribute weights by solution reliability on each attribute with the possible subjective preferences of the decision maker considered and generating a solution with high reliability to a MADA problem is presented as follows:

Step 1. Calculate $V(e_i(a_l))$ ($i = 1, \dots, L, l = 1, \dots, M$) using $B(e_i(a_l))$ and $u(H_n)$ ($n = 1, \dots, N$) as detailed in Eqs. (15)–(17).

Step 2. Determine θ_l ($l = 2, \dots, M - 1$) in Definition 4 using Theorem 1 if the largest weight θ_1 satisfying Theorem 2 is given; or else, determine θ_l ($l = 1, \dots, M - 1$) in Definition 4 using Theorem 3 when orness degree α satisfying Theorem 4 is provided. In particular, when $M = 2$ or $M = 3$, θ_l ($l = 1, \dots, M - 1$) can be directly determined without using Theorems 1 and 3 no matter whether the largest weight θ_1 or the orness degree α is provided, as discussed in Sect. 3.3.

Step 3. Calculate $Q(e_i)$ ($i = 1, \dots, L$) using θ_l ($l = 1, \dots, M - 1$) and Eqs. (18) and (19).

Step 4. Determine w_i ($i = 1, \dots, L$) using $Q(e_i)$ and Eq. (27) if no subjective preference about w is provided; otherwise, incorporate the subjective preference using Eq. (30) and solve the model in Eqs. (28)–(31) to obtain w_i ($i = 1, \dots, L$).

Step 5. Calculate $V(a_l)$ ($l = 1, \dots, M$) using w_i ($i = 1, \dots, L$), $B(e_i(a_l))$ ($i = 1, \dots, L, l = 1, \dots, M$), the analytical ER algorithm (Wang et al. 2006a), and Eq. (14) to generate a rank-order of alternatives as the solution with high reliability to the MADA problem.

4 Illustrative example

In this section, a problem of selecting leading industries in Anhui province of China is analyzed to demonstrate the applicability and validity of the proposed method.

4.1 Description of the problem of selecting leading industries

The choice of leading industries to preferentially develop significantly influences the economic structure and the development of a region. Scientific selection of such industries can facilitate sound and rapid development of the economy in the region. Leading industries are generally characterized by their high contributions to the society, strong correlation between their development and regional economical development, and large market potential.

In this paper, we investigate the selection of leading industries in the industry-cluster region in the north of the Yangtze River. This region is located in megalopolis along the Yangtze River in Anhui province closed to Wuhu, a city in Anhui province. Thus, the region is managed by the government of Wuhu. By considering major national strategic needs, domestic and international industrial development trend, basic orientation of national industrial layout, and industrial foundation and advantages of the region, the development and reform commission of Wuhu initially identified twelve industries as candidates. These industries comprise modern logistics, electronic information, agricultural products processing, new material, medical equipment, biomedicine, organic chemical, naval architecture and ocean engineering equipment, car manufacturing, numerical control machine, mechanical component, and engineering machinery industries. An official from the development and reform commission of Wuhu acted as a decision maker to choose five excellent industries as lead-

ing industries with the help of ten experts from the development and reform commission of Wuhu, relevant departments of Wuhu government, relevant industries, and a collaborating university. Seven attributes were used to evaluate the twelve industries, comprising expandability, pioneer, adaptability, competitiveness, environmental protection, difficulty, and risk. The twelve industries, denoted by I_l ($l = 1, \dots, 12$), are assessed on seven attributes using the following set of assessment grades, as presented in Table 1:

$$\begin{aligned} & \text{Worst (W), Poor (P), Average (A), Good (G), and Excellent (E), say} \\ \Omega = \{H_n, n = 1, \dots, 5\} &= \{\text{Worst, Poor, Average, Good, Excellent}\} \\ &= \{W, P, A, G, E\}. \end{aligned}$$

The decision maker gives $u(H_n)$ ($n = 1, \dots, 5$) = (0, 0.25, 0.5, 0.75, 1) using a probability assignment approach (Farquhar 1984; Winston 2011). In the problem, the data are from Wuhu government and their quality is considered high; the decision maker has sufficient time to make the decision; the decision maker is highly specialized with the help of ten experts, and information load is appropriate for the decision maker and the ten experts. Therefore, the assessment process is considered appropriate and reliable. Due to the nature of the problem of selecting leading industries, there is no information available for assigning attribute weights using subjective methods. With a view to increasing solution reliability, the proposed method is employed to determine attribute weights and generate the corresponding solution.

4.2 Solution to the problem of selecting leading industries

Following the five steps outlined in Sect. 3.4, the minimal satisfaction of each industry on each attribute is calculated firstly using the assessment data in Table 1, as presented in Table 2.

In the following, we consider two situations for calculating $Q(e_i)$ ($i = 1, \dots, 7$) and generating two solutions. One is when the largest weight θ_1 is provided and the other when orness degree α is provided.

(1) θ_1 is provided

Suppose that ε approaches to 0, then it can be known from Theorem 2 that $2/(12-1) < \theta_1 < 3/(12-1)$. The decision maker expects more contribution of $\Delta V(e_i(b_1))$ to $Q(e_i)$ ($i = 1, \dots, 7$), so he specifies $\theta_1 = 2.8/(12-1) = 0.2545$. Then, $\frac{4(M-1)\theta_1-6}{(M-2)(M-1)} = \frac{4*(12-1)*0.2545-6}{(12-2)*(12-1)} = 0.0473$ is obtained. Due to the fact that less contribution of $\Delta V(e_i(b_{M-1}))$ to $Q(e_i)$ ($i = 1, \dots, 7$) is expected by the decision maker, $\varepsilon = 0.0001 < 0.0473 / 100$ is given.

Using Theorem 1, we obtain $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon = 0.0474$, $\Delta d = \frac{6(M-1)\theta_1-M}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3} = 0.0049$, and $(\theta_2, \dots, \theta_{11}) = (0.2072, 0.1647, 0.1271, 0.0943, 0.0665, 0.0435, 0.0255, 0.0123, 0.0039, 0.0005)$. After obtaining θ_l ($l = 1, \dots, 11$) and the minimal satisfaction of each industry on each attribute as shown in Table 2, solution reliability on each attribute is then calculated using Eqs. (18) and (19):

$$Q(e_i)(i = 1, \dots, 7) = (0.2369, 0.8003, 0.928, 1.898, 0.6428, 1.8465, 1.7088).$$

Thus, w_i ($i = 1, \dots, 7$) = (0.0294, 0.0993, 0.1151, 0.2354, 0.0797, 0.2291, 0.212) is obtained by using Eq. (27). The minimal satisfaction of each industry is correspondingly calculated using Eq. (14) as $V(I_l)$ ($l = 1, \dots, 12$) = (-0.4401, -0.2413, -0.254, -0.3316, -0.0157, -0.2262, -0.3791, -0.384, 0.0157, -0.3382, -0.3535, -0.4134), which generates the rank-order of industries, i.e., $I_9 > I_5 > I_6 > I_2 > I_3 > I_4 > I_{10} > I_{11} > I_7 > I_8 > I_{12} > I_1$. The five excellent industries selected as leading industries are car manufacturing, med-

Table 1 Assessments of the twelve industries in the problem of selecting leading industries

Attributes	I_1	I_2	I_3	I_4	I_5	I_6
e_1	{(G, 0.1), (E, 0.9)}	{(G, 0.1), (E, 0.9)}	{(A, 0.1), (G, 0.5), (E, 0.4)}	{(G, 0.1), (E, 0.9)}	{(G, 0.3), (E, 0.7)}	{(G, 0.2), (E, 0.8)}
e_2	{(E, 1)}	{(A, 0.2), (G, 0.5), (E, 0.3)}	{(P, 0.2), (A, 0.3), (G, 0.4), (E, 0.1)}	{(A, 0.2), (G, 0.4), (E, 0.4)}	{(A, 0.4), (G, 0.4), (E, 0.2)}	{(A, 0.6), (G, 0.1), (E, 0.3)}
e_3	{(E, 1)}	{(A, 0.1), (G, 0.7), (E, 0.2)}	{(A, 0.1), (G, 0.2), (E, 0.7)}	{(G, 0.7), (E, 0.3)}	{(A, 0.1), (G, 0.8), (E, 0.1)}	{(A, 0.2), (G, 0.5), (E, 0.3)}
e_4	{(W, 0.2), (P, 0.8)}	{(P, 0.2), (A, 0.4), (G, 0.3), (E, 0.1)}	{(P, 0.1), (A, 0.3), (G, 0.4), (E, 0.2)}	{(W, 0.3), (P, 0.5), (A, 0.2)}	{(A, 0.1), (G, 0.8), (E, 0.1)}	{(A, 0.6), (G, 0.3), (E, 0.1)}
e_5	{(G, 0.4), (E, 0.6)}	{(A, 0.1), (G, 0.3), (E, 0.6)}	{(A, 0.2), (G, 0.4), (E, 0.4)}	{(G, 0.1), (E, 0.9)}	{(G, 0.6), (E, 0.4)}	{(G, 0.2), (E, 0.8)}
e_6	{(W, 0.8), (P, 0.2)}	{(W, 0.3), (P, 0.4), (A, 0.3)}	{(P, 0.3), (A, 0.5), (G, 0.1), (E, 0.1)}	{(W, 0.4), (P, 0.5), (A, 0.1)}	{(A, 0.2), (G, 0.2), (E, 0.6)}	{(W, 0.3), (P, 0.6), (A, 0.1)}
e_7	{(W, 0.6), (P, 0.3), (A, 0.1)}	{(P, 0.3), (A, 0.1), (G, 0.4), (E, 0.2)}	{(W, 0.5), (P, 0.4), (A, 0.1)}	{(P, 0.3), (A, 0.3), (G, 0.2), (E, 0.2)}	{(A, 0.1), (G, 0.6), (E, 0.3)}	{(P, 0.3), (A, 0.1), (G, 0.4), (E, 0.2)}
Attributes	I_7	I_8	I_9	I_{10}	I_{11}	I_{12}
e_1	{(G, 0.5), (E, 0.5)}	{(G, 0.3), (E, 0.7)}	{(G, 0.3), (E, 0.7)}	{(A, 0.1), (G, 0.1), (E, 0.8)}	{(G, 0.1), (E, 0.9)}	{(A, 0.1), (G, 0.2), (E, 0.7)}
e_2	{(G, 0.5), (E, 0.5)}	{(G, 0.2), (E, 0.8)}	{(G, 0.3), (E, 0.7)}	{(G, 0.5), (E, 0.5)}	{(G, 0.3), (E, 0.7)}	{(A, 0.2), (G, 0.6), (E, 0.2)}
e_3	{(A, 0.1), (G, 0.5), (E, 0.4)}	{(G, 0.9), (E, 0.1)}	{(W, 0.4), (P, 0.6)}	{(A, 0.1), (G, 0.5), (E, 0.4)}	{(G, 0.6), (E, 0.4)}	{(A, 0.2), (G, 0.5), (E, 0.3)}
e_4	{(W, 0.2), (P, 0.5), (A, 0.3)}	{(W, 0.3), (P, 0.5), (A, 0.2)}	{(G, 0.3), (E, 0.7)}	{(W, 0.3), (P, 0.5), (A, 0.2)}	{(P, 0.1), (A, 0.5), (G, 0.3), (E, 0.1)}	{(W, 0.2), (P, 0.6), (A, 0.2)}
e_5	{(A, 0.8), (G, 0.1), (E, 0.1)}	{(A, 0.1), (G, 0.3), (E, 0.6)}	{(G, 0.4), (E, 0.6)}	{(G, 0.3), (E, 0.7)}	{(A, 0.1), (G, 0.7), (E, 0.2)}	{(G, 0.5), (E, 0.5)}
e_6	{(W, 0.5), (P, 0.4), (A, 0.1)}	{(W, 0.1), (P, 0.7), (A, 0.2)}	{(G, 0.6), (E, 0.4)}	{(P, 0.4), (A, 0.3), (G, 0.2), (E, 0.1)}	{(W, 0.6), (P, 0.3), (A, 0.1)}	{(W, 0.5), (P, 0.2), (A, 0.3)}
e_7	{(P, 0.5), (A, 0.3), (G, 0.1), (E, 0.1)}	{(W, 0.4), (P, 0.2), (A, 0.4)}	{(A, 0.2), (G, 0.5), (E, 0.3)}	{(W, 0.5), (P, 0.3), (A, 0.2)}	{(W, 0.6), (P, 0.4)}	{(W, 0.3), (P, 0.4), (A, 0.3)}

Table 2 Minimal satisfaction of each industry on each attribute in the problem of selecting leading industries

Attributes	I_1	I_2	I_3	I_4	I_5	I_6
e_1	0	0	-0.15	0	-0.05	-0.025
e_2	0.05	-0.225	-0.4	-0.2	-0.3	-0.325
e_3	0.1	-0.225	-0.1	-0.175	-0.25	-0.225
e_4	-0.725	-0.35	-0.25	-0.7	-0.175	-0.3
e_5	-0.075	-0.35	-0.175	0.025	-0.125	-0.025
e_6	-0.8	-0.6	-0.35	-0.675	0	-0.65
e_7	-0.675	-0.175	-0.65	-0.225	0.025	-0.175
Attributes	I_7	I_8	I_9	I_{10}	I_{11}	I_{12}
e_1	-0.1	-0.05	-0.05	-0.05	0	-0.075
e_2	-0.125	-0.05	-0.075	-0.125	-0.075	-0.25
e_3	-0.175	-0.225	-0.85	-0.175	-0.15	-0.225
e_4	-0.65	-0.7	0.175	-0.7	-0.325	-0.675
e_5	-0.4	-0.1	-0.075	-0.05	-0.2	-0.1
e_6	-0.7	-0.575	0	-0.35	-0.725	-0.65
e_7	-0.35	-0.55	-0.025	-0.625	-0.7	-0.55

ical equipment, biomedicine, electronic information, and agricultural products processing in descending order.

(2) Orness degree α is provided

On condition that $\varepsilon = 0.0001$, orness degree α is limited to $(\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24}, \frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16}) = (0.6989, 0.7951)$ using Theorem 4.

Similar to Situation (1), the decision maker expects more contribution of $\Delta V(e_i(b_1))$ to $Q(e_i)$ ($i = 1, \dots, 7$), so he specifies $\alpha = 0.75$ for calculating θ_l ($l = 1, \dots, 11$). Using Theorem 3, we obtain $d_1 = \frac{2(24\alpha-12)(M-2)-6M}{(M-2)(M-1)M} + 3\varepsilon = 0.0367$, $\Delta d = \frac{3(24\alpha-12)(M-2)-12M}{(M-3)(M-2)(M-1)M} + \frac{6\varepsilon}{M-3} = 0.0031$, and $(\theta_1, \dots, \theta_{11}) = (0.2278, 0.1911, 0.1575, 0.1271, 0.0997, 0.0754, 0.0542, 0.0362, 0.0212, 0.0093, 0.0005)$. Based on the resulting θ_l ($l = 1, \dots, 11$) and the minimal satisfaction of each industry on each attribute given in Table 2, solution reliability on each attribute can be calculated by using Eqs. (18) and (19) as

$$Q(e_i)(i = 1, \dots, 7) = (0.2277, 0.7595, 0.8769, 1.7759, 0.6174, 1.7163, 1.616).$$

Thus, w_i ($i = 1, \dots, 7$) = (0.03, 0.1001, 0.1155, 0.234, 0.0813, 0.2261, 0.2129) is obtained by using Eq. (27). The minimal satisfaction of each industry is correspondingly calculated using Eq. (14) as $V(I_l)$ ($l = 1, \dots, 12$) = (-0.4362, -0.239, -0.2534, -0.3277, -0.0154, -0.2234, -0.3762, -0.3812, 0.0154, -0.3363, -0.351, -0.4106), which generates the following rank-order of industries,

$$I_9 > I_5 > I_6 > I_2 > I_3 > I_4 > I_{10} > I_{11} > I_7 > I_8 > I_{12} > I_1.$$

The top five industries are still car manufacturing, medical equipment, biomedicine, electronic information, and agricultural products processing in descending order.

It can be observed that the same rank-order of industries is obtained in both situations. The resulting attributes weights w_i ($i = 1, \dots, 7$) in both situations are very similar. This

is due to the fact that the largest weight θ_1 and orness degree α are related and one can be calculated from the other through Eq. (1), and Theorems 1 and 3.

When the subjective preference of the decision maker about w is available, we may obtain different w and different rank-order of industries. Suppose that the decision maker provides subjective constraints on w , i.e., $C(w) = \{0.1 \leq w_2 \leq 0.2, w_7 \geq w_6, 2.5 \leq w_4 / w_3 \leq 3, 0.2 \leq w_7 - w_2 \leq 0.3, w_4 + w_5 \geq 3w_3\}$. Solving the model in Eqs. (28)–(31) then generates $w = (0.0128, 0.1, 0.0891, 0.2227, 0.0631, 0.2123, 0.3)$ and $V(I_l) (l = 1, \dots, 12) = (-0.504, -0.245, -0.3267, -0.3383, -0.0221, -0.2356, -0.3924, -0.4277, 0.0221, -0.401, -0.4246, -0.455)$. Thus, the rank-order of industries is $I_9 \succ I_5 \succ I_6 \succ I_2 \succ I_3 \succ I_4 \succ I_7 \succ I_{10} \succ I_{11} \succ I_8 \succ I_{12} \succ I_1$. The resulting w and $V(I_l) (l = 1, \dots, 12)$ are significantly different from those in the above two situations where the largest weight θ_1 and orness degree α are respectively provided. With respect to the rank-order of industries, although the resulting top five industries and their rank-order are the same as those in the above two situations, the resulting rank-order of I_7, I_{10} , and I_{11} is changed.

5 Discussions

In this section, we compare the proposed method with other objective methods from the perspective of solution reliability. The methods to be compared comprise the entropy method (Deng et al. 2000), the SD method (Diakoulaki et al. 1995), the CRITIC method (Diakoulaki et al. 1995), and the CCSD method (Wang and Luo 2010). To facilitate the comparison, the CRITIC and CCSD methods are extended to handle distributed assessments in the ER context.

(1) Entropy method

The minimal satisfaction of each alternative is used to generate a rank-order of alternatives in the ER approach, so the entropy of minimal satisfaction of each alternative on one attribute can be used to measure the contrast intensity of the attribute. Because an attribute with higher contrast intensity can contribute more to solution stability than others, the attribute should be assigned a larger weight. In other words, attribute weights can be determined by the entropy of minimal satisfaction of each alternative on attributes.

After $V(e_i(a_l)) (i = 1, \dots, L, l = 1, \dots, M)$ is calculated, as presented in Sect. 3.1, the normalized entropy of $V(e_i(a_l))$ on attribute $e_i (i = 1, \dots, L)$ is measured by

$$NE_i = - \frac{\sum_{l=1}^M \tilde{V}(e_i(a_l)) \ln \tilde{V}(e_i(a_l))}{\ln M}, \tag{32}$$

where $\tilde{V}(e_i(a_l)) = \frac{\tilde{V}(e_i(a_l))}{\sum_{m=1}^M \tilde{V}(e_i(a_m))}$ and $\bar{V}(e_i(a_l)) = (V(e_i(a_l)) - (-1))/2$. Here, $\tilde{V}(e_i(a_l))$ and $\bar{V}(e_i(a_l))$ are normalized due to the fact that $V(e_i(a_l)) \in [-1, 1]$. The denominator $\ln M$ is used to limit NE_i to $[0, 1]$. The contrast intensity of attribute $e_i (i = 1, \dots, L)$ in the entropy method is then calculated as

$$CI_i = 1 - NE_i. \tag{33}$$

Thus, the weight of attribute $e_i (i = 1, \dots, L)$ is determined by

$$w_i = \frac{CI_i}{\sum_{k=1}^L CI_k}, \quad i = 1, \dots, L. \tag{34}$$

(2) SD method

Similar to the entropy method, the standard deviation of minimal satisfaction of alternatives on attributes can be used to measure the contrast intensity of attributes, and thus to determine attribute weights.

Again using $V(e_i(a_l))$ ($i = 1, \dots, L, l = 1, \dots, M$) discussed in Definition 3, the SD of $V(e_i(a_l))$ ($l = 1, \dots, M$) on attribute e_i ($i = 1, \dots, L$) can be calculated by

$$\sigma_i = \sqrt{\frac{1}{M} \sum_{l=1}^M \left(\bar{V}(e_i(a_l)) - \frac{\sum_{m=1}^M \bar{V}(e_i(a_m))}{M} \right)^2}, \tag{35}$$

where $\bar{V}(e_i(a_l)) = (V(e_i(a_l)) - (-1))/2$. Here, $\bar{V}(e_i(a_l))$ is a normalization of $V(e_i(a_l))$ due to the fact that $V(e_i(a_l)) \in [-1, 1]$. Thus, the weight of attribute e_i ($i = 1, \dots, L$) is determined by

$$w_i = \frac{\sigma_i}{\sum_{k=1}^L \sigma_k}, \quad i = 1, \dots, L. \tag{36}$$

(3) CRITIC method

In the CRITIC method, the covariance between the performance distributions of alternatives on two different attributes is used to calculate the correlation coefficient between the two attributes. The coefficient is then combined with the SD of the performance distributions of alternatives on attributes to determine attribute weights.

To determine attribute weights using the CRITIC method, a correlation coefficient matrix among attributes is constructed based on the correlation coefficient of interval-valued intuitionistic fuzzy sets (Park et al. 2009) as

$$r_{ij} = \frac{C(B(e_i(\cdot)), B(e_j(\cdot)))}{\sqrt{E(B(e_i(\cdot))) \cdot E(B(e_j(\cdot)))}}, \quad i, j = 1, \dots, L, \tag{37}$$

where

$$\begin{aligned} C(B(e_i(\cdot)), B(e_j(\cdot))) &= \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_{n,i}(a_l) \cdot \beta_{n,j}(a_l) + \beta_{\Omega,i}(a_l) \cdot \beta_{\Omega,j}(a_l) \right), \\ E(B(e_i(\cdot))) &= \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_{n,i}(a_l)^2 + \beta_{\Omega,i}(a_l)^2 \right), \\ E(B(e_j(\cdot))) &= \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_{n,j}(a_l)^2 + \beta_{\Omega,j}(a_l)^2 \right), \end{aligned}$$

and $B(e_i(\cdot))$ denotes the set of $B(e_i(a_l))$ ($l = 1, \dots, M$).

By using Cauchy–Schwarz inequality, we have $\sum_{l=1}^M \sum_{n=1}^N \beta_{n,i}(a_l) \cdot \beta_{n,j}(a_l) \leq \sum_{l=1}^M \sqrt{(\sum_{n=1}^N \beta_{n,i}(a_l)^2) \cdot (\sum_{n=1}^N \beta_{n,j}(a_l)^2)} \leq \sqrt{(\sum_{l=1}^M \sum_{n=1}^N \beta_{n,i}(a_l)^2) \cdot (\sum_{l=1}^M \sum_{n=1}^N \beta_{n,j}(a_l)^2)}$, $\sum_{l=1}^M \beta_{\Omega,i}(a_l) \cdot \beta_{\Omega,j}(a_l) \leq \sqrt{(\sum_{l=1}^M \beta_{\Omega,i}(a_l)^2) \cdot (\sum_{l=1}^M \beta_{\Omega,j}(a_l)^2)}$, and further $\sqrt{(\sum_{l=1}^M \sum_{n=1}^N \beta_{n,i}(a_l)^2) \cdot (\sum_{l=1}^M \sum_{n=1}^N \beta_{n,j}(a_l)^2)} + \sqrt{(\sum_{l=1}^M \beta_{\Omega,i}(a_l)^2) \cdot (\sum_{l=1}^M \beta_{\Omega,j}(a_l)^2)} \leq \sqrt{(\sum_{l=1}^M (\sum_{n=1}^N \beta_{n,i}(a_l)^2 + \beta_{\Omega,i}(a_l)^2)) \cdot (\sum_{l=1}^M (\sum_{n=1}^N \beta_{n,j}(a_l)^2 + \beta_{\Omega,j}(a_l)^2))}$, which deduces that $0 \leq r_{ij} \leq 1$. Using r_{ij} of Eq. (37) and σ_i of Eq. (35) ($i, j = 1, \dots, L$), the

weight of attribute e_i ($i = 1, \dots, L$) is determined by

$$w_i = \frac{\sigma_i \sum_{j=1}^L (1 - r_{ij})}{\sum_{k=1}^L \sigma_k \sum_{j=1}^L (1 - r_{kj})}, \quad i = 1, \dots, L. \tag{38}$$

(4) CCSD method

In the CCSD method, the aggregated assessment of alternative a_l ($l = 1, \dots, M$) on all attributes except the i th one, e_i ($i \in \{1, \dots, L\}$), is firstly calculated as

$$B^{i-}(a_l) = (\beta_1^{i-}(a_l), \dots, \beta_N^{i-}(a_l)) \quad (l = 1, \dots, M), \tag{39}$$

using the analytical ER algorithm (Wang et al. 2006a), $B(e_j(a_l))$ ($j = 1, \dots, L, j \neq i$), and weight vector $w_j^{i-} = \frac{w_j}{\sum_{k=1, k \neq i}^L w_k}$ ($j = 1, \dots, L, j \neq i$). The constraint $\sum_{j=1, j \neq i}^L w_j^{i-} = 1$ is clearly satisfied. The uncertainty of $B^{i-}(a_l)$ is denoted by $\beta_{\Omega}^{i-}(a_l)$ to satisfy $\sum_{n=1}^N \beta_n^{i-}(a_l) + \beta_{\Omega}^{i-}(a_l) = 1$.

By referring to the correlation coefficient of interval-valued intuitionistic fuzzy sets (Park et al. 2009), the correlation coefficient between $B(e_i(\cdot))$ and $B^{i-}(\cdot)$, where $B^{i-}(\cdot)$ denotes the set of $B^{i-}(a_l)$ ($l = 1, \dots, M$), is calculated as

$$R_i = \frac{C(B(e_i(\cdot)), B^{i-}(\cdot))}{\sqrt{E(B(e_i(\cdot))) \cdot E(B^{i-}(\cdot))}}, \quad i = 1, \dots, L, \tag{40}$$

where

$$C(B(e_i(\cdot)), B^{i-}(\cdot)) = \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_{n,i}(a_l) \cdot \beta_n^{i-}(a_l) + \beta_{\Omega,i}(a_l) \cdot \beta_{\Omega}^{i-}(a_l) \right),$$

$$E(B(e_i(\cdot))) = \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_{n,i}(a_l)^2 + \beta_{\Omega,i}(a_l)^2 \right),$$

and

$$E(B^{i-}(\cdot)) = \frac{1}{2} \sum_{l=1}^M \left(\sum_{n=1}^N \beta_n^{i-}(a_l)^2 + \beta_{\Omega}^{i-}(a_l)^2 \right).$$

Similar to $0 \leq r_{ij} \leq 1$ in the CRITIC method, R_i is also limited to $[0, 1]$. Using R_i of Eq. (40) and σ_i of Eq. (35) ($i = 1, \dots, L$), the weight of attribute e_i ($i = 1, \dots, L$) is determined by solving the following optimization model:

$$\text{Min } J = \sum_{i=1}^L \left(w_i - \frac{\sigma_i \sqrt{1 - R_i}}{\sum_{k=1}^L \sigma_k \sqrt{1 - R_k}} \right)^2 \tag{41}$$

$$\text{s.t. } \sum_{i=1}^L w_i = 1, \tag{42}$$

$$w_i \geq 0, \quad i = 1, \dots, L. \tag{43}$$

To compare the above four methods with the proposed method from the perspective of solution reliability, similar to the definition of solution reliability on an attribute, the reliability of the aggregated solution is defined as $Q = \sum_{l=1}^{M-1} \theta_l \cdot \Delta V(b_l)$, where $\Delta V(b_l) = \sum_{m=l+1}^M (V(b_l) - V(b_m))/2$ ($l = 1, \dots, M - 1$) such that $V(b_1) \geq \dots \geq V(b_M)$.

For the sake of simplicity, we set $(\theta_1, \dots, \theta_{11}) = (0.2545, 0.2072, 0.1647, 0.1271, 0.0943, 0.0665, 0.0435, 0.0255, 0.0123, 0.0039, 0.0005)$, the same as the first situation in Sect. 4.2 where the largest weight θ_1 is provided.

Table 3 Comparison of attribute weights and reliability of the aggregated solutions generated by the five methods

Methods	$w_i (i = 1, \dots, 7)$	Q
Entropy	(0.0027, 0.0289, 0.121, 0.2921, 0.0258, 0.3136, 0.2159)	1.241
SD	(0.0343, 0.0972, 0.1621, 0.2131, 0.094, 0.202, 0.1972)	0.8334
CRITIC	(0.0319, 0.0816, 0.1592, 0.2131, 0.0801, 0.2342, 0.2)	0.909
CCSD	(0.0353, 0.0929, 0.1898, 0.193, 0.0904, 0.2234, 0.1751)	0.8063
Proposed	(0.0294, 0.0993, 0.1151, 0.2354, 0.0797, 0.2291, 0.212)	0.9962

Table 4 Comparison of minimal satisfaction and rank-order of the twelve industries generated by the five methods

Methods	$V(I_l) (l = 1, \dots, 12)$	Rank-order
Entropy	(-0.5679, -0.2974, -0.2677, -0.4386, -0.0083, -0.2931, -0.4622, -0.4755, 0.0083, -0.4079, -0.4362, -0.4966)	$I_9 > I_5 > I_3 > I_6 > I_2 > I_{10} > I_{11} > I_4 > I_7 > I_8 > I_{12} > I_1$
SD	(-0.3526, -0.1997, -0.2067, -0.2674, 0.0162, -0.1794, -0.3219, -0.3238, -0.0162, -0.2795, -0.2916, -0.3515)	$I_5 > I_9 > I_6 > I_2 > I_3 > I_4 > I_{10} > I_{11} > I_7 > I_8 > I_{12} > I_1$
CRITIC	(-0.3957, -0.2221, -0.2201, -0.2996, 0.0188, -0.207, -0.3491, -0.3523, -0.0188, -0.2988, -0.327, -0.3794)	$I_5 > I_9 > I_6 > I_3 > I_2 > I_{10} > I_4 > I_{11} > I_7 > I_8 > I_{12} > I_1$
CCSD	(-0.3327, -0.2053, -0.1911, -0.2642, 0.0398, -0.1884, -0.3158, -0.3106, -0.0398, -0.2553, -0.2853, -0.3399)	$I_5 > I_9 > I_6 > I_3 > I_2 > I_{10} > I_4 > I_{11} > I_8 > I_7 > I_1 > I_{12}$
Proposed	(-0.4401, -0.2413, -0.254, -0.3316, -0.0157, -0.2262, -0.3791, -0.384, 0.0157, -0.3382, -0.3535, -0.4134)	$I_9 > I_5 > I_6 > I_2 > I_3 > I_4 > I_{10} > I_{11} > I_7 > I_8 > I_{12} > I_1$

In the following, the above four methods are used to determine attribute weights and generate four solutions to the problem of selecting leading industries. The resulting attribute weights and the reliability of the aggregated solutions are compared with those in the first situation using the proposed method, as presented in Table 3. The solutions generated by the five methods are compared in Table 4.

Table 3 shows that the weights $w_i (i = 1, \dots, 7)$ generated by the entropy method are clearly different from those generated by the other four methods. In particular, compared with the weights generated by the other four methods, the weights $w_1, w_2,$ and w_5 generated by the entropy method are highly underestimated, which results in the overestimation of the weights w_4 and w_6 generated by the method and the highest reliability of the aggregated solution in the five methods. Although high reliability of the aggregated solution is preferred, well-balanced attribute weights should also be considered. Among the four methods, the proposed method generates the lowest w_3 which is the main contributor to the highest reliability of the aggregated solution, but the differences among the weights w_3 generated by all the four methods are not significant. In fact, there are no significant differences among all weights $w_i (i = 1, \dots, 7)$ generated by SD, CRITIC, CCSD, and the proposed methods. This means that the high reliability of the aggregated solution from the proposed method is achieved through assigning more balanced weights than those assigned by the entropy method. Thus, among the five methods compared, only the proposed method has achieved high solution reliability with a set of well-balanced attribute weights.

It is shown from Table 4 that the minimal satisfaction of the twelve industries generated by the five methods is different. Different attribute weights produced by the five methods

contribute to different minimal satisfaction of the industries. The rank-order of the industries generated by the five methods is correspondingly different although the top five industries obtained by the five methods are the same. In particular, in terms of the minimal satisfaction produced, the second and the third industries are very close if using SD, CRITIC, CCSD, and the proposed methods, while using the entropy method, it is the second and the sixth that are very close. This results in a clear difference between the rank-order of the second, the third, and the sixth industries generated by the entropy method and those by the other four methods. The difference reflects the imbalanced attribute weights generated by the entropy method, which are different from those generated by the other four methods, as presented in Table 3. The rank-order of the other seven industries is not discussed as it is of no interest to the decision maker.

In brief, the proposed method can generate a reasonable set of attribute weights by using solution reliability on each attribute and uses the attribute weights to guarantee high reliability of the aggregated solution. In particular, the proposed method can also consider the subjective preference of a decision maker about attribute weights by extending Eq. (27) to the optimization model in Eqs. (28)–(31). In the above four methods considered, this feature is only found in the CCSD method.

6 Conclusions

Focusing on high solution reliability, we propose in this paper a method of determining attribute weights by using the definition of solution reliability on an attribute in the context of the ER approach. This is an objective method in its original form, but can be extended to handle the subjective preference of a decision maker about attribute weights. It uses the assessments of alternatives on each attribute to construct solution reliability on each attribute with the help of OWA operator and then determine attribute weights by using the constructed solution reliability.

The characteristic of solution reliability on an attribute is analyzed and used to theoretically determine OWA operator weights depending on whether the largest weight or the orness degree of OWA operator is given. A problem of selecting leading industries for preferential development is investigated to demonstrate the validity and applicability of the proposed method. To compare the proposed method with existing objective methods, four methods including the entropy method (Deng et al. 2000), the SD method (Diakoulaki et al. 1995), the CRITIC method (Diakoulaki et al. 1995), and the CCSD method (Wang and Luo 2010), are extended to the context of the ER approach, and then used to determine attribute weights and generate four solutions to the problem. The comparison reveals that the attribute weights and the rank-order of industries generated by the proposed method can guarantee the highest reliability of solution while maintaining a reasonable balance among attribute weights.

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Appendix: Proof of Property 1 and Theorems 1–4

Proof of Property 1

Property 1 Given $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) in Eq. (18), it is satisfied that

$$\begin{aligned} \Delta V(e_i(b_1)) &\geq \dots \geq \Delta V(e_i(b_{M-1})), \\ \Delta V(e_i(b_x)) &= \dots = \Delta V(e_i(b_y)) \end{aligned} \tag{20}$$

$$\text{if } V(e_i(b_x)) = \dots = V(e_i(b_y)) \text{ for } x < y \text{ and } x, y \in \{1, \dots, M - 1\}, \tag{21}$$

$$0 \leq \Delta V(e_i(b_l)) \leq M - l, \text{ and} \tag{22}$$

$$0 \leq Q(e_i) \leq M - 1. \tag{23}$$

Proof From the condition of $V(e_i(b_1)) \geq \dots \geq V(e_i(b_M))$ specified in Definition 4, we can deduce that $(V(e_i(b_l)) - V(e_i(b_m)))/2 \geq 0$ for $m = l + 1, \dots, M$. Using Eq. (18), we can further reason that $\Delta V(e_i(b_1)) = (V(e_i(b_1)) - V(e_i(b_2)))/2 + \sum_{m=3}^M (V(e_i(b_1)) - V(e_i(b_m)))/2 = (V(e_i(b_1)) - V(e_i(b_2)))/2 + \Delta V(e_i(b_2)) \geq \Delta V(e_i(b_2))$. Similarly, $\Delta V(e_i(b_2)) \geq \dots \geq \Delta V(e_i(b_{M-1}))$ can be inferred. Therefore, Eq. (20) holds.

Given x and y such that $x < y$ and $x, y \in \{1, \dots, M - 1\}$, because $V(e_i(b_x)) = V(e_i(b_{x+1}))$, we can deduce from Eq. (18) that $\Delta V(e_i(b_x)) = (V(e_i(b_x)) - V(e_i(b_{x+1}))) / 2 + \sum_{m=x+2}^M (V(e_i(b_x)) - V(e_i(b_m)))/2 = \sum_{m=x+2}^M (V(e_i(b_{x+1})) - V(e_i(b_m)))/2 = \Delta V(e_i(b_{x+1}))$. Similarly, we can infer from $V(e_i(b_x)) = \dots = V(e_i(b_y))$ that $\Delta V(e_i(b_x)) = \dots = \Delta V(e_i(b_y))$, which verifies Eq. (21).

Because $V(e_i(b_l)) \in [-1, 1]$ ($i = 1, \dots, L, l = 1, \dots, M - 1$), as presented in Sect. 3.1, $(V(e_i(b_l)) - V(e_i(b_m)))/2$ for $m = l + 1, \dots, M$ is limited to $[0, 1]$. This can deduce from Eq. (18) that $\Delta V(e_i(b_l))$ ($l = 1, \dots, M - 1$) is limited to $[0, M - l]$ ($l = 1, \dots, M - 1$). As a result, Eq. (22) holds.

Equations (20) and (22) show that $M - 1 \geq \Delta V(e_i(b_1)) \geq \dots \geq \Delta V(e_i(b_{M-1})) \geq 0$. In this situation, it can be derived that $\sum_{l=1}^{M-1} \theta_l \cdot \Delta V(e_i(b_l)) \geq 0$ and $\sum_{l=1}^{M-1} \theta_l \cdot \Delta V(e_i(b_l)) \leq \sum_{l=1}^{M-1} \theta_l \cdot \Delta V(e_i(b_1)) = \Delta V(e_i(b_1)) \leq M - 1$ on the condition that $0 \leq \theta_l \leq 1$ ($l = 1, \dots, M - 1$) and $\sum_{l=1}^{M-1} \theta_l = 1$, as specified in Definition 4. Therefore, Eq. (23) holds. \square

Proof of Theorem 1

Theorem 1 It is assumed that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for calculating $Q(e_i)$ in Eq. (19) and Δd is defined in Eq. (25). Given the largest weight θ_1 , θ_l ($l = 2, \dots, M - 1$) is determined by $\theta_1 - (l - 1)d_1 + \frac{(l-2) \cdot (l-1)}{2} \Delta d$ using the minimax disparity method based on Assumption 1, i.e., minimizing the maximum disparity between θ_l and θ_{l+1} ($l = 1, \dots, M - 2$), where $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$, $\Delta d = \frac{6(M-1)\theta_1-12}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3}$, and ε is a small positive number close to zero.

Proof The requirement of $(\theta_l - \theta_{l+1}) - (\theta_{l+1} - \theta_{l+2}) = d_l - d_{l+1} = \Delta d > 0$ ($l = 1, \dots, M - 3$) in Assumption 1 can deduce that $\theta_l = \theta_1 - (l - 1)d_1 + (1 + \dots + (l - 2))\Delta d =$

$\theta_1 - (l - 1)d_1 + \frac{(l-2) \cdot (l-1)}{2} \Delta d$ ($l = 2, \dots, M - 1$). Then, we have

$$\begin{aligned} \sum_{l=1}^{M-1} \theta_l &= (M - 1)\theta_1 - (1 + \dots + (M - 1 - 1))d_1 + \sum_{l=3}^{M-1} \frac{(l - 2) \cdot (l - 1)}{2} \Delta d \\ &= (M - 1)\theta_1 - \frac{(M - 2) \cdot (M - 1)}{2} d_1 + \frac{1}{2} \sum_{l=3}^{M-1} (l^2 - 3l + 2) \Delta d \\ &= (M - 1)\theta_1 - \frac{(M - 2) \cdot (M - 1)}{2} d_1 \\ &\quad + \frac{1}{2} \left(\frac{1}{6} (M - 1)(M - 1 + 1)(2(M - 1) + 1) - (1^2 + 2^2) \right. \\ &\quad \left. - 3 \left(\frac{1}{2} (M - 1)M - (1 + 2) \right) + 2(M - 1 - 3 + 1) \right) \Delta d \\ &= (M - 1)\theta_1 - \frac{(M - 2)(M - 1)}{2} d_1 + \frac{(M - 3)(M - 2)(M - 1)}{6} \Delta d \\ &= 1, \end{aligned}$$

which can further reason that $\Delta d = \frac{6-6(M-1)\theta_1+3(M-2)(M-1)d_1}{(M-3)(M-2)(M-1)}$.

The constraint of $\theta_1 > \dots > \theta_{M-1} > 0$ in Assumption 1 needs that $\theta_{M-1} = \theta_1 - (M - 2)d_1 + \frac{(M-3) \cdot (M-2)}{2} \Delta d > 0$, which is combined with $\Delta d = \frac{6-6(M-1)\theta_1+3(M-2)(M-1)d_1}{(M-3)(M-2)(M-1)}$ to deduce that $6-6(M - 1)\theta_1+3(M - 2)(M - 1)d_1 > 2(M - 2)(M - 1)d_1-2(M - 1)\theta_1$, i.e., $d_1 > \frac{4(M-1)\theta_1-6}{(M-2)(M-1)}$. Following the principle of the minimax disparity method, d_l ($l = 1, \dots, M - 2$) should be minimized. Due to the requirement of $d_l - d_{l+1} = \Delta d > 0$ ($l = 1, \dots, M - 3$) in Assumption 1, the minimum d_1 results in the minimum d_l ($l = 2, \dots, M - 2$). Therefore, we obtain the minimal $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$ with the help of a small positive number ε close to zero. In this situation, it can be derived from $\Delta d = \frac{6-6(M-1)\theta_1+3(M-2)(M-1)d_1}{(M-3)(M-2)(M-1)}$ that $\Delta d = \frac{6(M-1)\theta_1-12}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3}$. □

Proof of Theorem 2

Theorem 2 *On the assumption that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for calculating $Q(e_i)$ in Eq. (19), the determination of θ_l ($l = 2, \dots, M - 1$) in Theorem 1 based on Assumption 1 requires that $\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)} < \theta_1 < \frac{3-(M-2)(M-1)\varepsilon}{M-1}$ where ε is a small positive number close to zero.*

Proof The determination of θ_l ($l = 1, \dots, M - 1$) by Theorem 1 depends on Assumption 1, so the constraints in Eqs. (24)–(26) are satisfied when θ_1 is given.

By using Theorem 1, we can know that $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$ and $\Delta d = \frac{6(M-1)\theta_1-12}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3}$ where ε is a small positive number close to zero. The requirements of $d_1 > 0$ and $\Delta d > 0$ in Eqs. (24)–(26) deduce that $4(M - 1)\theta_1-6+(M - 2)(M - 1)\varepsilon > 0$ and $6(M - 1)\theta_1-12+3(M - 2)(M - 1)\varepsilon > 0$, i.e., $\theta_1 > \frac{6-(M-2)(M-1)\varepsilon}{4(M-1)}$ and $\theta_1 > \frac{4-(M-2)(M-1)\varepsilon}{2(M-1)}$. As $\frac{6-(M-2)(M-1)\varepsilon}{4(M-1)} < \frac{4-(M-2)(M-1)\varepsilon}{2(M-1)}$ when ε is sufficiently close to zero, we can obtain that $\theta_1 > \frac{4-(M-2)(M-1)\varepsilon}{2(M-1)}$. On the other hand, it can be derived from $d_l - d_{l+1} = \Delta d > 0$ ($l = 2, \dots, M - 3$) in Eq. (25) that $d_l = d_1 - (l - 1)\Delta d > 0$ ($l = 2, \dots, M - 2$), i.e., $d_1 > (l - 1)\Delta d$ ($l = 2, \dots, M - 2$). When $d_{M-2} = d_1 - (M - 3)\Delta d > 0$, $d_1 > (l - 1)\Delta d$ ($l = 2, \dots, M - 2$) is clearly satisfied. From $d_{M-2} > 0$, we can

obtain that $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon > (M-3)\Delta d = \frac{6(M-1)\theta_1-12+3(M-2)(M-1)\varepsilon}{(M-2)(M-1)}$, i.e., $\theta_1 < \frac{3-(M-2)(M-1)\varepsilon}{M-1}$. Therefore, θ_1 is limited to $(\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)}, \frac{3-(M-2)(M-1)\varepsilon}{M-1})$. \square

Proof of Theorem 3

Theorem 3 Let θ_l ($l = 1, \dots, M - 1$) denote the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for $Q(e_i)$ in Eq. (19). Given orness degree α such that $0.5 < \alpha < 1$, θ_1 and θ_l ($l = 2, \dots, M - 1$) can be determined by $\frac{(24\alpha-12)(M-2)+(M-2)(M-1)M\varepsilon}{2(M-1)M}$ and $\theta_1 - (l - 1)d_1 + \frac{(l-2)(l-1)}{2}\Delta d$ ($l = 2, \dots, M - 1$), where $d_1 = \frac{2(24\alpha-12)(M-2)-6M}{(M-2)(M-1)M} + 3\varepsilon$, $\Delta d = \frac{3(24\alpha-12)(M-2)-12M}{(M-3)(M-2)(M-1)M} + \frac{6\varepsilon}{M-3}$, and ε is a small positive number close to zero.

Proof According to Eq. (1), the orness degree for $Q(e_i)$ in Eq. (19) is calculated as

$$\begin{aligned} \alpha &= \frac{1}{(M-1)-1} \sum_{l=1}^{M-1} (M-1-l)\theta_l \\ &= \frac{1}{M-2} ((M-2)\theta_1 + (M-3)(\theta_1 - d_1) + \sum_{l=3}^{M-1} (M-1-l)\theta_l). \end{aligned}$$

Theorem 1 indicates that $\theta_l = \theta_1 - (l - 1)d_1 + \frac{(l-2)(l-1)}{2}\Delta d$ ($l = 2, \dots, M - 1$), with which we can obtain that

$$\begin{aligned} \alpha &= \frac{1}{M-2} ((M-2)\theta_1 + (M-3)(\theta_1 - d_1) + (M-3)(M-1)\theta_1 - \left(\frac{(M-1)M}{2} - 3\right)\theta_1 \\ &\quad + \left(\frac{1}{6}(M-1)M(2M-1) - 5 - M\left(\frac{(M-1)M}{2} - 3\right) + (M-3)(M-1)\right)d_1 \\ &\quad + \sum_{l=3}^{M-1} \frac{1}{2}(M-1-l)(l-2)(l-1)\Delta d). \end{aligned}$$

Suppose that $\alpha_1 = \frac{1}{6}(M-1)M(2M-1) - 5 - M\left(\frac{(M-1)M}{2} - 3\right) + (M-3)(M-1)d_1$ and $\alpha_2 = \sum_{l=3}^{M-1} \frac{1}{2}(M-1-l)(l-2)(l-1)\Delta d$, then it is derived that

$$\begin{aligned} \alpha_1 &= \left(\frac{1}{6}(M-1)M(2M-1) - \frac{1}{2}(M-1)M^2 + (M-3)(M-1) + 3M - 5\right)d_1 \\ &= \left(\frac{1}{3}M^3 - \frac{1}{6}M^2 - \frac{1}{3}M^2 + \frac{1}{6}M - \frac{1}{2}M^3 + \frac{3}{2}M^2 - M - 2\right)d_1 \\ &= -\frac{1}{6}(M^3 - 6M^2 + 5M + 12)d_1 \\ &= -\frac{1}{6}(M(M-3)^2 - 4(M-3))d_1 \\ &= -\frac{1}{6}(M-3)(M^2 - 3M - 4)d_1 \\ &= -\frac{1}{6}(M-3)(M-4)(M+1)d_1 \end{aligned}$$

and

$$\begin{aligned}
 \alpha_2 &= \frac{\Delta d}{2} \sum_{l=3}^{M-1} (M-1-l)(l^2-3l+2) \\
 &= \frac{\Delta d}{2} \sum_{l=3}^{M-1} ((M-1)l^2-3l(M-1)+2(M-1)-l^3+3l^2-2l) \\
 &= \frac{\Delta d}{2} \sum_{l=3}^{M-1} (-l^3+(M+2)l^2+(1-3M)l+2(M-1)) \\
 &= \frac{\Delta d}{2} \left(-\left(\frac{(M-1)^2M^2}{4}-1-2^3\right) + (M-2)\left(\frac{(M-1)M(2M-1)}{6}-1-2^2\right) \right. \\
 &\quad \left. + (1-3M)\left(\frac{1}{2}(M-1)M-1-2\right) + 2(M-1)(M-1-3+1) \right) \\
 &= \frac{\Delta d}{2} \left(-\frac{(M-1)^2M^2}{4} + \frac{(M+2)(M-1)M(2M-1)}{6} + \frac{(1-3M)(M-1)M}{2} \right. \\
 &\quad \left. + 2(M-1)(M-3) + (4M-4) \right) \\
 &= \frac{\Delta d}{2}(M-1) \left(-\frac{(M-1)M^2}{4} + \frac{(M+2)M(2M-1)}{6} + \frac{(1-3M)M}{2} + 2M-2 \right) \\
 &= \frac{\Delta d}{2}(M-1) \left(\frac{(M-1)}{4}(8-M^2) + \frac{M}{6}((M+2)(2M-1)+3(1-3M)) \right) \\
 &= \frac{\Delta d}{24}(M-1)(3(M-1)(8-M^2)+2M(2M^2-6M+1)) \\
 &= \frac{\Delta d}{24}(M-1)(M^3-9M^2+26M-24) \\
 &= \frac{\Delta d}{24}(M-4)(M-3)(M-2)(M-1).
 \end{aligned}$$

Thus, we have $\alpha = f(\alpha_1, \alpha_2) = \frac{1}{M-2}((M-2)\theta_1 + (M-3)(\theta_1 - d_1) + (M-3)(M-1)\theta_1 - \frac{(M-1)M}{2}-3)\theta_1 + \alpha_1 + \alpha_2) = \frac{1}{M-2}(\frac{1}{2}(M-2)(M-1)\theta_1 - \frac{1}{6}(M-3)(M-2)(M-1)d_1 + \frac{1}{24}(M-4)(M-3)(M-2)(M-1)\Delta d)$, which can deduce that

$$\theta_1 = \frac{24\alpha + 4(M-3)(M-1)d_1 - (M-4)(M-3)(M-1)\Delta d}{12(M-1)}.$$

From Theorem 1, we can know that $d_1 = \frac{4(M-1)\theta_1-6}{(M-2)(M-1)} + \varepsilon$ and $\Delta d = \frac{6(M-1)\theta_1-12}{(M-3)(M-2)(M-1)} + \frac{3\varepsilon}{M-3}$. Then, θ_1 is calculated as $\frac{(24\alpha-12)(M-2)+(M-2)(M-1)M\varepsilon}{2(M-1)M}$, which is used to determine d_1 and Δd with $d_1 = \frac{2(24\alpha-12)(M-2)-6M}{(M-2)(M-1)M} + 3\varepsilon$ and $\Delta d = \frac{3(24\alpha-12)(M-2)-12M}{(M-3)(M-2)(M-1)M} + \frac{6\varepsilon}{M-3}$. \square

Proof of Theorem 4

Theorem 4 *On the assumption that θ_l ($l = 1, \dots, M - 1$) represents the weight of $\Delta V(e_i(b_l))$ ($i = 1, \dots, L, l = 1, \dots, M - 1$) for calculating $Q(e_i)$ in Eq. (19), the determination of θ_l ($l = 2, \dots, M - 1$) in Theorem 3 based on Assumption 1 requires that*

$\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24} < \alpha < \frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16}$ where α is the orness degree for $Q(e_i)$ and ε is a small positive number close to zero.

Proof Theorems 2 and 3 show that $\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)} < \theta_1 < \frac{3-(M-2)(M-1)\varepsilon}{M-1}$ and $\theta_1 = \frac{(24\alpha-12)(M-2)+(M-2)(M-1)M\varepsilon}{2(M-1)M}$.

The inequality $\frac{4-(M-2)(M-1)\varepsilon}{2(M-1)} < \theta_1$ can deduce that $24(M-2)\alpha - 12(M-2) + (M-2)(M-1)M\varepsilon > 4M - (M-2)(M-1)M\varepsilon$, i.e., $\alpha > \frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24}$. Similarly, from $\theta_1 = \frac{(24\alpha-12)(M-2)+(M-2)(M-1)M\varepsilon}{2(M-1)M} < \frac{3-(M-2)(M-1)\varepsilon}{M-1}$ it can be derived that $24(M-2)\alpha - 12(M-2) + (M-2)(M-1)M\varepsilon < 6M - 2(M-2)(M-1)M\varepsilon$, i.e., $\alpha < \frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16}$. In addition, we clearly have $\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24} > 0.5$ and $\frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16} < 1$. Therefore, α is limited to $(\frac{8M-12-(M-2)(M-1)M\varepsilon}{12M-24}, \frac{6M-8-3(M-2)(M-1)M\varepsilon}{8M-16})$. \square

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