

# Optimisation of a sustainable manufacturing system design using the multi-objective approach

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## Abstract

A sustainable manufacturing system design can be defined as a process aimed at minimising the negative aspect of both economic and ecological costs. This may be partially achieved through the implementation of lean manufacturing methods in order to reduce production wastes, increase efficiency of manufacturing systems and minimise operational costs. Nevertheless, the concept of lean methods does not include environmental considerations in terms of such as energy consumption and  $CO<sub>2</sub>$  (carbon dioxide) emissions, which are also important factors today for developing a sustainable manufacturing system. This paper addresses these issues involved in modelling a sustainable manufacturing system allowing an evaluation in energy consumption and CO2 emissions against the total cost using the multi-objective approach. In this work, a multi-objective mathematical model was developed based on a manufacturing system incorporating its economic and ecological parameters towards a minimisation of the total cost, the total energy consumption and  $CO<sub>2</sub>$  emissions associated with relevant machines, air-conditioning units and lighting bulbs involved in each manufacturing process and material flow. The model was coded using  $LINGO<sup>11</sup>$  to help gain optimal solutions using the  $\varepsilon$ -constraint approach and the LP-metrics approach, respectively. The best solution among obtained optimal results was revealed using the max-min approach. Applicability of the proposed method was also examined using collected data from a real case study. The study concluded that the multi-objective mathematical model was useful as an aid for optimizing the manufacturing system design under the economic and ecological constraints.

Keywords Sustainable manufacturing systems  $\cdot$  Energy consumption  $\cdot$  CO<sub>2</sub>  $\cdot$  Lean manufacturing  $\cdot$  Environmental constraints  $\cdot$ Multi-objectives

# 1 Introduction

In the past decade, there has been an increasing awareness in development of sustainable manufacturing processes or systems as governments in many countries have been enforcing ever-stricter environmental policies and regulations in industry by promoting energy-saving and low-emission manufacturing activities. Thus, system designers need not merely to apply traditional methods to improve system efficiency and productivity but also to examine the environmental impact on the developed system by incorporating economic and ecological constraints into their manufacturing systems design [[1\]](#page-18-0). In practice, a sustainable manufacturing system may be designed or

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implemented by addressing the environmental considerations as constraints or enforcing legislations that aim to mitigate environmental impacts by dealing with the environmental issues at an early stage. In this case, the environmental aspect is considered as a separate objective, together with other classical objectives such as system productivity, efficiency and costs to form a multi-objective optimisation (MOO) problem [\[2](#page-18-0)]. Development of a sustainable manufacturing system design may also be achieved by applying lean methods to improve system efficiency and productivity without significantly additional investments. Lean manufacturing is a systematic approach to eliminate non-value added wastes in various forms and it enables continuous improvement. These wastes are identified as overproduction, waiting for parts to arrive, unnecessary movement of materials, overprocessing, unnecessary inventory, excess motion and rework [\[3](#page-18-0)]. Nevertheless, the traditional lean manufacturing concept does not consider environmental wastes particularly in terms of energy consumption and  $CO<sub>2</sub>$  emissions for such as manufacturing system design and evaluation; these wastes add no values on manufactured products and need also to be identified [\[4](#page-18-0), [5\]](#page-18-0).

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There are a few studies in considering environmental aspects relating to sustainable manufacturing systems design. The concept of manufacturing sustainability may be defined as the creation of manufactured products by minimizing the negative environmental impact on usage of energy or other natural resources [\[5\]](#page-18-0). Manufacturing companies ought to improve system efficiency and productivity without sacrificing the environment as return to achieve these goals [\[6\]](#page-18-0). Heilala et al. [\[4\]](#page-18-0) suggested that manufacturing system designers need to not merely rely on traditional methods in improvements of system efficiency and productivity but also incorporate environmental considerations into design and operation of manufacturing processes or systems. Rodger and George [[7](#page-18-0)] proposed a sustainable economic model under the triple bottom line (TBL) or the three pillars approach; which is the interdependencies between economic sectors, with national social and environmental concerns to construct a model in which financial aspects of performance can be expressed. The model preserves the positive dynamics of capitalism and accounting principles while improving collaboration between industry, landowners and environmentalists to optimise return on profits for companies, it provides royalties to landowners, and satisfies the environmental concerns. The study is very much in line with our model in terms of economic and ecological considerations. The measures for economic performance are manufacturing cost, quality, responsiveness and flexibility. The environmental performance is all about how well an organisation manages the environmental aspects of its activities, products and services. The measures considered for environmental aspect of sustainability are material usage, energy usage, water usage, waste and emissions. Social performance assesses how well an organisation has translated its social goals into practice. Social performance can be evaluated in terms of the impact of organisation's decisions and activities on society that contribute towards sustainable development including health and welfare of society, stakeholder's expectations, compliance with applicable law and integration throughout the organisation. The contrasting between their paper and our paper is a social performance outcomes, which is the third part of the TBL accounting. The present study focuses on two of the three pillars of sustainable development: economic and environmental considerations (the social pillar is not addressed in this paper) as two of the most important strategies to improve sustainability in manufacturing is to reduce the adverse environmental impacts of energy consumed and  $CO<sub>2</sub>$  emissions during the manufacturing phase as energy consumption directly impacts economic progress ([\[8,](#page-18-0) [9](#page-18-0), [10,](#page-18-0) [11\]](#page-18-0)). Pishvaee and Razmi [\[12\]](#page-18-0) established a multi-objective fuzzy model for optimizing a green supply chain design in minimizing total costs as well as environmental impact. Gielen and Moriguchi [\[13\]](#page-18-0) developed a new linear programming model (namely the steel environmental strategy assessment program) to analyse and reduce the impact of  $CO<sub>2</sub>$  emissions in the life cycle of iron and steel in Japan for the next three decades. Hidalgo et al. [[14](#page-18-0)] created a

simulation model aimed to analyse the evolution of the world energy outlook for steel and iron industry from 1997 to 2030. Koç and Kaplan [\[15](#page-18-0)] presented an investigation on energy consumption for a particular ring-type yarn manufacturing system. Wang et al. [[16](#page-18-0)] proposed a process integration (PI) technique that was used for evaluating  $CO<sub>2</sub>$  emissions for a steel industry. Li et al. [[17](#page-19-0)] used a multi-objective mixed integer non-linear mathematical model incorporating environmental considerations in terms of material flow and energy consumption into the chemical process synthesis at the initial design stage. Mohammed et al. [\[18\]](#page-19-0) applied a fuzzy tri-criterion programming model for minimisation of the warehouse total cost, maximisation of the warehouse capacity utilisation and minimisation of the travel time of products from storage racks to collection points. Jamshidi et al. [\[19\]](#page-19-0) developed a multiobjective mathematical model considering the annual cost minimisation and the effect of  $NO<sub>2</sub>$ , CO and volatile organic particles produced by facilities and transportation in the supply chain. Alçada-Almeida et al. [\[20\]](#page-19-0) developed a multi-objective programming approach used for investigating the locations and capacities of hazardous material burning facilities under the social, economic and environmental constraints. Wang et al. [\[21\]](#page-19-0) studied a multi-objective optimisation model used for determining the trade-off decision between the total cost and the amount of  $CO<sub>2</sub>$  emissions released from the supply chain facilities. Abdallah et al. [\[22\]](#page-19-0) applied a multi-objective optimisation method for minimizing carbon emissions and investment cost of the supply chain network facilities. Shaw et al. [\[23](#page-19-0)] selected the appropriate suppliers in the supply chain network using a fuzzy multi-objective linear programming approach that addresses the minimisation of ordered quantity to the supplier and the total carbon emissions for sourcing of material. Zhou et al. [[24\]](#page-19-0) selected suitable materials to develop sustainable products using a multi-objective approach with genetic algorithms. Hamdy et al. [\[25\]](#page-19-0) applied a multi-objective optimisation method to minimise the  $CO<sub>2</sub>$  emissions and the investment cost for a two-storey house and its heating/cooling system. Pinto-Varela et al. [\[26\]](#page-19-0) developed a fuzzy linear programming and a mixed integer linear programming for designing supply chain structures for annual profit maximisation, while considering environmental aspects. Fesanghary et al. [\[27](#page-19-0)] developed a multi-objective programming approach to minimise the life cycle cost and  $CO<sub>2</sub>$  emissions of the residential buildings. Sharafi and ELMekkawy [\[28\]](#page-19-0) proposed a novel approach for optimal design of hybrid renewable energy systems (HRES) including various generators and storage devices to minimise simultaneously the total cost of the system, unmet load and fuel emissions. Sahar et al. [\[29\]](#page-19-0) proposed a multi-objective optimisation model of a two-layer dairy supply chain aimed at minimizing  $CO<sub>2</sub>$  emissions of transportation and the total cost for product distribution. Bortolini et al. [\[30\]](#page-19-0) proposed a three-objective distribution planner to tackle the tactical optimisation issue of a fresh food distribution network. The optimisation objectives



Fig 1 A sustainable manufacturing system design

were to minimise operating cost, carbon footprint and delivery time; the work, however, did not consider other costs and the effect of uncertainty that may occur. Paksoy et al. [[31](#page-19-0)] provided a fuzzy multi-objective model for designing a green closedloop supply chain network aimed at minimizing all the transportation costs for the supply chain's forward and reverse logistics and total  $CO<sub>2</sub>$  emissions. Harris et al. [[32](#page-19-0)] proposed a multi-objective optimisation approach for solving a facility location–allocation problem for a supply chain network where financial costs and  $CO<sub>2</sub>$  emissions are considered as objectives.

This paper presents an investigation into a sustainable manufacturing system design through the development of a multi-objective optimisation model seeking a compromised solution based on a number of conflicting objectives. These objectives are aimed at minimizing the total investment cost, the amount of energy consumption and  $CO<sub>2</sub>$  emissions. The developed model was coded using  $LINGO<sup>11</sup>$  in which optimal solutions were obtained using the  $\varepsilon$ -constraint approach and the LP-metrics approach, respectively. The best solution was determined using the max-min approach. Applicability of the proposed method was also examined through a real case study.

# 2 Problem statement and model formulation

Energy and  $CO<sub>2</sub>$  emissions are generated often by using combusting fossil fuels or renewable resources that produce such as thermal heat or electricity used by facilities in a manufacturing system. Figure 1 illustrates the sustainable manufacturing system design in which three facilities were considered: these are supplier  $s$ , factory  $f$  and warehouse  $w$ . The facility may consist of operation machines, airconditioning units, lighting bulbs and other supportive equipment such as compressors that supply compressed air to some operation machines. Between facilities, there are transportation vehicles to be used. In order to quantify energy consumption and  $CO<sub>2</sub>$  emissions of facilities in a manufacturing system, a multi-objective optimisation model was formulated based on the proposed sustainable manufacturing system design. The model was used for obtaining a trade-off decision towards the minimisation of the total investment cost for establishing the manufacturing system, the total energy consumption by the manufacturing system and the total amount of  $CO<sub>2</sub>$  emissions. These objectives are in conjunction with (i) numbers of operation machines, air-conditioning units and lighting bulbs and (ii) quantity of materials flows in the manufacturing system.

The model was formulated based on the following assumptions:

- Supplier s must satisfy all demands of a factory  $f$  and a warehouse w at any time.
- The potential locations of a supplier or a factory are known.
- & Supplier and factory have a certain capacity.
- & Breakdown is not considered for all facilities used in this case study.

& Compressor system, air-conditioning units and illumination bulbs are powered by electricity.

# 2.1 Notations

Sets, parameters and decision variables are used as follows:



<span id="page-4-0"></span>

Thus, the multi-objective mathematical model is formulated as follows:

## 2.1.1 Objective function 1: minimisation of total investment cost  $Λ_1$

In the proposed sustainable manufacturing system design, the total investment cost is a combination of fixed cost (costs of the land, buildings, equipment, services and salaries), costs of raw materials and transportation of raw materials, and costs of manufacturing and inventory and so on. Thus, the total investment cost  $\Lambda_1$  can be minimised as follows:

Min 
$$
\Lambda_1 = C_f^{es} + C_s^{mach} + C_f^{mach} + C_s^{cond} + C_s^{cond} + C_w^{cond}
$$
  
+ $C_s^{bulp} + C_f^{bulp} + C_w^{bulp} + C_{sf}^{re} + C_{fw}^{me} + C_f^{t} + C_{fw}^{l}$  (1)

where the total cost required for establishing facility  $l C_l^{es}$ ,

where  $l \in \{s, f, w\}$  is given as below:

$$
C_l^{es} = C_s^{es} + C_f^{es} + C_w^{es} \tag{2}
$$

Cost required for establishing supplier  $s$ , factory  $f$  and warehouse  $w(C_s^{es}, C_f^{es} \text{ and } C_w^{es})$  is given respectively as follows:

$$
C_s^{es} = C_s^{land} + C_s^{building}
$$
  
+
$$
C_s^{equipment} + C_s^{services} + C_s^{saleries}
$$
 (3)

$$
C_f^{es} = C_f^{land} + C_f^{building}
$$
  
+
$$
C_f^{equipment} + C_f^{services} + C_f^{saleries}
$$
 (4)

$$
C_w^{es} = C_w^{land} + C_w^{building}
$$
  
+ 
$$
C_w^{equipment} + C_w^{series} + C_w^{saleries}
$$
 (5)

Cost of the machines  $C_s^{mach}$  and  $C_f^{mach}$  involved in process j at supplier  $s$  and in process  $i$  at factory  $f$  is given respectively as follows:

<span id="page-5-0"></span>
$$
C_s^{mach} = \sum_{j=1}^{\Pi_s} \left( C_{s_j}^{mach} n_{s_j}^{machine} \right) \tag{6}
$$

$$
C_f^{mach} = \sum_{i=1}^{\Pi_f} \left( C_{f_i}^{mach} n_{f_i}^{machine} \right) \tag{7}
$$

Cost of an air-conditioning unit  $C_s^{cond}$ ,  $C_f^{cond}$  and  $C_w^{cond}$ involved in process  $j$  at supplier  $s$ , involved in process  $i$  at factory  $f$  and involved in warehouse  $w$  is given respectively by the following equations:

$$
C_s^{cond} = \sum_{j=1}^{\Pi_s} \left( C_{s_j}^{cond} n_{s_j}^{cond} \right) \tag{8}
$$

$$
C_f^{cond} = \sum_{j=1}^{\Pi_f} \left( C_{f_i}^{cond} n_{f_i}^{cond} \right) \tag{9}
$$

$$
C_{\scriptscriptstyle W}^{cond} = \sum_{\scriptscriptstyle W \in W} \left( C_{\scriptscriptstyle W}^{cond} n_{\scriptscriptstyle W}^{cond} \right) \tag{10}
$$

Cost of a lighting bulb  $C_s^{bulp}$ ,  $C_f^{bulp}$  and  $C_w^{bulp}$  involved in process  $j$  at supplier  $s$ , involved in process  $i$  at factory  $f$  and involved in warehouse  $w$  is given respectively by the following equations:

$$
C_s^{bulp} = \sum_{j=1}^{\Pi_s} \left( C_{s_j}^{bulp} n_{s_j}^{bulb} \right) \tag{11}
$$

$$
C_f^{bulp} = \sum_{i=1}^{\Pi_f} \left( C_{f_i}^{bulp} n_{f_i}^{bulb} \right) \tag{12}
$$

$$
C_{w}^{bulb} = \sum_{w \in W} \left( C_{w}^{bulb} n_{w}^{bulb} \right) \tag{13}
$$

The total cost of raw materials at supplier  $s C_{sf}^r$  is calculated as below:

$$
C_{sf}^r = \sum_{s=1}^S \sum_{f=1}^F C_s^r q_{sf}^r \tag{14}
$$

The total cost of manufacturing products at factory  $f C_{fw}^{mp}$  is given by the following equation:

$$
C_{f_W}^{mp} = \sum_{f=1}^{F} \sum_{w=1}^{W} C_f^{mp} q_{f_w}^{mp}
$$
 (15)

The total cost of transportation of raw materials per mile between s and  $f C_{sf}^t$  is given as follows:

$$
C_{sf}^t = \sum_{s=1}^S \sum_{f=1}^F C_{sf}^t \frac{q_{sf}^r}{V} T_{sf}
$$
(16)

The total cost of transportation of products per mile between f and w  $C_{fw}^t$  is given as follows:

$$
C_{sf}^t = \sum_{s=1}^S \sum_{f=1}^F C_{sf}^t \frac{q_{sf}^r}{V} T_{sf}
$$
(17)

Total cost of inventory  $C_{fw}^I$  at warehouse w is determined as below:

$$
C_{f_W}^I = \sum_{f=1}^F \sum_{w=1}^W C_w^I q_{f_W}^{mp} \tag{18}
$$

Hence, Eq. [\(1](#page-4-0)) can be expressed as follows:

$$
\begin{split}\n\textit{Min } Z_1 &= C_{\textit{S}}^{land} + C_{\textit{y}}^{building} + C_{\textit{g}}^{equipment} + C_{\textit{S}}^{scvices} + C_{\textit{S}}^{saleries} \\
&+ C_{\textit{f}}^{land} + C_{\textit{f}}^{building} + C_{\textit{f}}^{equipment} + C_{\textit{f}}^{scvices} + C_{\textit{S}}^{saleries} + C_{\textit{w}}^{l} \\
&+ C_{\textit{w}}^{building} + C_{\textit{w}}^{equipment} + C_{\textit{w}}^{scvices} + C_{\textit{w}}^{salries} + \sum_{j=1}^{n} \left( C_{\textit{S}_{j}}^{mach} n_{\textit{S}_{j}}^{mach} \right) \\
&+ \sum_{i=1}^{n_f} \left( C_{\textit{f}_{i}}^{mach} n_{\textit{f}_{i}}^{mach} \right) + \sum_{j=1}^{n} \left( C_{\textit{S}_{j}}^{cond} n_{\textit{S}_{j}}^{cond} \right) + \sum_{j=1}^{n_f} \left( C_{\textit{f}_{i}}^{cond} n_{\textit{f}_{i}}^{cond} \right) \\
&+ \sum_{w=1}^{W} \left( C_{\textit{w}}^{cond} n_{\textit{w}}^{cond} \right) + \sum_{j=1}^{n} \left( C_{\textit{S}_{j}}^{bulp} n_{\textit{S}_{j}}^{bulb} \right) + \sum_{i=1}^{n} \left( C_{\textit{f}_{i}}^{bulp} n_{\textit{f}_{i}}^{bulb} \right) \\
&+ \sum_{w=1}^{W} \left( C_{\textit{w}}^{bulp} n_{\textit{w}}^{bulb} \right) + \sum_{s=1}^{S} \sum_{j=1}^{F} C_{\textit{S}}^{r} q_{\textit{S}_{j}}^{r} + \sum_{j=1}^{F} \sum_{w=1}^{W} C_{\textit{f}}^{mp} q_{\textit{fw}}^{mp} \\
&+ \sum_{s=1}^{S} \sum_{j=1}^{F} C_{\textit{S}_{j}}^{t} \frac{q_{\textit{S}_{j}}^{r}}{V} T_{\textit{S}_{j}} + \sum_{j=1}^{F} \sum_{v=1}^{W} C_{\textit{fv}}^{t} \frac{
$$

# 2.1.2 Objective function 2: minimisation of total energy consumption Λ<sub>2</sub>

The total energy consumption can be minimised as follows:

$$
\text{Min }\Lambda_2 = E_s + E_f + E_w \tag{19}
$$

where the total energy consumption  $E<sub>s</sub>$  for supplier s is given by the following:

$$
E_s = \sum_{j=1}^{\Pi_s} \Big[ E_{s_j}^{mach} + E_{s_j}^{cond} + E_{s_j}^{bulb} + E_{s_j}^{comp} \Big], \text{ where } j \in \{1, 2, ..., \Pi_s\}
$$
\n(20)

Energy consumption  $E_{s_j}^{mach}$ ,  $E_{s_j}^{cond}$  and  $E_{s_j}^{bulb}$  for machines, air-conditioning units and lighting bulbs involved in process j at supplier s is given respectively by the following:

$$
E_{s_j}^{mach} = \sum_{j=1}^{\Pi_s} \left( \frac{q_{s_j}^r}{\mathfrak{R}_{s_j} \mu_{s_j}} N_{s_j}^{mach} n_{s_j}^{mach} \right) \tag{21}
$$

$$
E_{s_j}^{cond} = \sum_{j=1}^{\Pi_s} \left( N_{s_j}^{cond} n_{s_j}^{cond} \frac{q_{s_{(j+1)}}^r}{\wp_s} \right) \tag{22}
$$

$$
E_{s_j}^{bulb} = \sum_{j=1}^{\Pi_s} \left( N_{s_j}^{bulb} n_{s_j}^{bulb} \frac{q_{s_{(j+1)}}^r}{\wp_s} \right) \tag{23}
$$

Energy consumption of compressed air  $E_{s_j}^{comp}$  which is needed for machines involved in process  $j$  at supplier  $s$  is calculated by the following:

<span id="page-6-0"></span>
$$
E_{s_j}^{comp} = \sum_{j=1}^{\Pi_s} \left( \frac{q_{s_j}^r}{\mathcal{R}_{s_j} \mu_{s_j}} \frac{N_{s_j}^{comp}}{\rho_{s_j}^{comp}} v_{s_j}^{comp} n_{s_j}^{mach} \right) \tag{24}
$$

Total energy consumption  $E_f$  for factory f is given by the following:

$$
E_f = \sum_{i=1}^{\Pi_f} \left[ E_{f_i}^{mach} + E_{f_i}^{cond} + E_{f_i}^{bulb} + E_{f_i}^{comp} \right], \text{ where, } i \in \{1, 2, ..., \Pi_f\}
$$
\n(25)

Energy consumption  $E_{f_i}^{mach}$ ,  $E_{f_i}^{cond}$  and  $E_{f_i}^{bulb}$  for machines, air-conditioning units and lighting bulbs involved in process  $i$ at factory  $f$  is given respectively by the following:

$$
E_{f_i}^{mach} = \sum_{i=1}^{\Pi_f} \left( N_{f_i}^{mach} n_{fi}^{mach} \frac{q_{f_i}^r}{\mathcal{R}_{f_i} \mu_{f_i}} \right) \tag{26}
$$

$$
E_{f_i}^{cond} = \sum_{i=1}^{\Pi_f} \left( N_{f_i}^{cond} n_{f_i}^{cond} \frac{q_{f_{(i+1)}}^p}{\wp_f} \right) \tag{27}
$$

$$
E_{f_i}^{bulb} = \sum_{i=1}^{\Pi_f} \left( N_{f_i}^{bulb} n_{f_i}^{bulb} \frac{q_{f_{(i+1)}}}{\wp_f} \right) \tag{28}
$$

Energy consumption of compressed air  $E_{f_i}^{comp}$  needed for machines involved in process  $i$  at factory  $f$  is calculated by the following:

$$
E_{f_i}^{comp} = \sum_{i=1}^{\Pi_f} \left( \frac{q_{f_i}^r}{\mathcal{R}_{f_i} \mu_{f_i}} \frac{N_{f_i}^{comp}}{\rho_{f_i}^{comp}} v_{f_i}^{comp} n_{f_i}^{mach} \right) \tag{29}
$$

Total energy consumption  $E_w$  for warehouse w is given by the following:

$$
E_w = \sum_{w=1}^{W} \left( E_w^{cond} + E_w^{bulb} \right) \tag{30}
$$

Energy consumption  $E_w^{cond}$  and  $E_w^{bulb}$  for air-conditioning units and lighting bulbs at warehouse  $w$  is given by the following:

$$
E_{w}^{cond} = \sum_{w=1}^{W} \left( N_{w}^{cond} n_{w}^{cond} \frac{q_{fw}^{mp}}{\wp_{w}} \right)
$$
 (31)

$$
E_{w}^{bulb} = \sum_{w=1}^{W} \left( N_{w}^{bulb} n_{w}^{bulb} \frac{q_{fv}^{mp}}{\wp_{w}} \right) \tag{32}
$$

 $\setminus$ 

 $\int$ 

Hence, Eq. [\(19](#page-5-0)) is given as follows:

$$
\begin{split} \text{Min } Z_{2} &= \sum_{j=1}^{\Pi_{s}}\left(\frac{q_{s_{j}}^{r}}{\mathfrak{R}_{s_{j}}\mu_{s_{j}}^{r}}N_{s_{j}}^{mach}n_{s_{j}}^{mach} + N_{s_{j}}^{cond}n_{s_{j}}^{cond}\frac{q_{s_{(j+1)}}^{r}}{q_{s_{j}}^{r}} + N_{s_{j}}^{bulb}n_{s_{j}}^{bulb}\frac{q_{s_{(j+1)}}^{r}}{q_{s_{j}}^{r}}\right) \\ &+ \frac{\Pi_{f}}{\mathfrak{R}_{s_{j}}^{r}}\left(\frac{q_{f_{i}}^{r}}{\mathfrak{R}_{f_{i}}\mu_{f_{i}}^{r}}N_{f_{i}}^{mach}n_{f_{i}}^{mach} + N_{f_{i}}^{cond}\frac{q_{f_{(i+1)}}^{r}}{q_{f_{i}}^{r}} + N_{f_{i}}^{bulb}n_{f_{i}}^{bulb}\frac{q_{f_{(i+1)}}^{r}}{q_{f_{i}}^{r}}\right) \\ &+ \sum_{i=1}^{\Pi_{f}}\left(\frac{q_{f_{i}}^{r}}{\mathfrak{R}_{f_{i}}\mu_{f_{i}}^{r}}\frac{N_{f_{i}}^{comp}}{q_{f_{i}}^{comp}}v_{f_{i}}^{comp}n_{f_{i}}^{modh} \\ &+ \sum_{w=1}^{w}\left(N_{w}^{cond}n_{w}^{cond}\frac{q_{w}^{mp}}{q_{w}} + N_{w}^{bulb}n_{w}^{bulb}\frac{q_{f_{w}}^{mp}}{q_{\tilde{w}}}\right)\right) \end{split}
$$
\n
$$
2.1.3 \text{ O}
$$

Objective function 3: minimisation of total  $CO<sub>2</sub>$ emissionsΛ<sub>3</sub>

The total amount of  $CO<sub>2</sub>$  emissions can be minimised below:

Min  $\Lambda_3 = e_s + e^t + e_f + e_w$  (33)

where the total amount of  $CO<sub>2</sub>$  emissions  $e<sub>s</sub>$  released from supplier s is calculated as follows:

$$
e_s = \sum_{j=1}^{\Pi_s} \left[ e_{s_j}^{mach} + e_{s_j}^{cond} + e_{s_j}^{bulb} + e_{s_j}^{comp} \right]
$$
 (34)

Amount of CO<sub>2</sub> emissions  $e^{mach}_{s_j}$ ,  $e^{cond}_{s_j}$  and  $e^{bulb}_{s_j}$  released from the machines, air-conditioning units and lighting bulbs involved in process  $j$  at supplier  $s$  is respectively given by the following:

$$
e_{s_j}^{mach} = \sum_{j=1}^{\Pi_s} \left( \omega_{s_j} E_{s_j}^{mach} q_{s_j}^r \right) \tag{35}
$$

$$
e_{s_j}^{cond} = \sum_{j=1}^{\Pi_s} \left( 0.689 E_{s_j}^{cond} \right) \tag{36}
$$

$$
e_{s_j}^{bulb} = \sum_{j=1}^{\Pi_s} \left( 0.689 E_{s_j}^{bulb} \right) \tag{37}
$$

Amount of  $CO_2$  emissions  $e_{s_j}^{comp}$  released from a compressor system involved in process  $j$  at supplier  $s$  is given below:

$$
e_{s_j}^{comp} = \sum_{j=1}^{\Pi_s} \Big( 0.689 E_{s_j}^{comp} \Big),
$$
  
where 0.689 is the emission factor for the electricity  
(38)

The total amount of  $CO_2$  emissions  $e^t$  which are released for transportation from supplier  $s$  to factory  $f$  and from factory  $f$  to warehouse  $w$  is given below:

$$
e^t = e^t_{sf} + e^t_{fw} \tag{39}
$$

where the amount of CO<sub>2</sub> emissions  $e_{sf}^t$  and  $e_{fw}^t$  which are released for transporting raw material from supplier s to factory f and products from factory f to warehouse  $w$  respectively is given below:

$$
e_{sf}^t = \sum_{s=1}^S \sum_{f=1}^F \left( \omega_{sf}^t \frac{q_{sf}^r}{V} T_{sf} \right)
$$
(40)

$$
e_{f_W}^t = \sum_{f=1}^F \sum_{w=1}^W \left( \omega_{f_W}^t \frac{q_{f_W}^{mp}}{V} T_{f_W} \right) \tag{41}
$$

The total amount of  $CO_2$  emissions  $e_f$  released from factory  $f$  is calculated as below:

$$
e_f = \sum_{i=1}^{\Pi_f} \left[ e_{f_i}^{mach} + e_{f_i}^{cond} + e_{f_i}^{bulb} + e_{f_i}^{comp} \right]
$$
 (42)

Amount of CO<sub>2</sub> emissions  $e^{mach}_{f_i}$ ,  $e^{cond}_{f_i}$  and  $e^{bulk}_{f_i}$  released from the machines, air-conditioning units and lighting bulbs involved in process  $i$  at factory  $f$  is given respectively by the following:

$$
e_{f_i}^{mach} = \sum_{i=1}^{\Pi_f} \left( \omega_{f_i} \frac{q_{f_i}^r}{\mathcal{R}_{f_i} \mu_{f_i}} N_{f_i}^{mach} n_{fi}^{mach} \right) \tag{43}
$$

$$
e_{f_i}^{cond} = \sum_{i=1}^{\Pi_f} \left( 0.689 N_{f_i}^{cond} n_{f_i}^{cond} \frac{q_{f_{(i+1)}}^r}{\wp_f} \right) \tag{44}
$$

$$
e_{f_i}^{bulb} = \sum_{i=1}^{\Pi_f} \left( 0.689 N_{f_i}^{bulb} n_{f_i}^{bulb} \frac{q_{f_{(i+1)}}^r}{\wp_f} \right) \tag{45}
$$

Amount of  $CO_2$  emissions  $e_{f_i}^{comp}$  released from a compressor system involved in process  $i$  at factory  $f$  is given below:

$$
e_{f_i}^{comp} = \sum_{i=1}^{\Pi_f} \left( 0.689 \frac{q_{f_i}^r}{\mathcal{R}_{f_i} \mu_{f_i}} \frac{N_{f_i}^{comp}}{\rho_{f_i}^{comp}} v_{f_i}^{comp} n_{f_i}^{mach} \right) \tag{46}
$$

where 0.689 is the emission factor for the electricity.

Amount of CO<sub>2</sub> emissions  $e_w$  released from warehouse w is calculated as below:

 $(47)$ 

$$
e_w = 0.989 \sum_{w=1}^{W} \left( N_w^{cond} n_w^{cond} \frac{q_{fw}^{mp}}{\wp_w} + N_w^{bulb} n_w^{bulb} \frac{q_{fw}^{mp}}{\wp_w} \right)
$$

<span id="page-8-0"></span>Thus, Eq. [\(32\)](#page-6-0) is given as follows:

$$
\begin{split}\n\text{Min } Z_{3} &= \sum_{j=1}^{\Pi_{s}} \left[ \omega_{s_{j}} \frac{q_{s_{j}}^{r}}{\mathfrak{R}_{s_{j}} \mu_{s_{j}}} N_{s_{j}}^{mach} n_{s_{j}}^{mach} \right. \\
&\left. + 0.689 \left( N_{s_{j}}^{cond} n_{s_{j}}^{cond} \frac{q_{s_{(j+1)}}^{r}}{\mathfrak{g}_{s}} + N_{s_{j}}^{bulb} n_{s_{j}}^{bulb} \frac{q_{s_{(j+1)}}^{r}}{\mathfrak{g}_{s}} + N_{s_{j}}^{bulb} n_{s_{j}}^{bulb} \frac{q_{s_{(j+1)}}^{r}}{\mathfrak{g}_{s}} \right) \right] \\
&\quad + \sum_{s=1}^{S} \sum_{f=1}^{F} \left( \omega_{sf}^{t} \frac{q_{sf}^{r}}{V} T_{sf} \right) + \sum_{f=1}^{F} \sum_{w=1}^{W} \left( \omega_{fw}^{t} \frac{q_{fw}^{mp}}{V} T_{fw} \right) \\
&\quad + \sum_{i=1}^{\Pi_{f}} \left[ \omega_{f_{i}} \frac{q_{f_{i}}^{r}}{\mathfrak{R}_{f_{i}} \mu_{f_{i}}} N_{f_{i}}^{mach} n_{fi}^{mach} \right. \\
&\quad + \sum_{i=1}^{\Pi_{f}} \left[ +0.689 \left( N_{f_{i}}^{cond} n_{f_{i}}^{cond} \frac{q_{f_{(i+1)}}^{r}}{\mathfrak{g}_{f}} + N_{f_{i}}^{bulb} n_{f_{i}}^{bulb} \frac{q_{f_{(i+1)}}^{r}}{\mathfrak{g}_{f_{f}}} + \frac{q_{f_{i}}^{r}}{\mathfrak{R}_{f_{i}} \mu_{f_{i}}} \frac{N_{f_{i}}^{comp}}{\mathfrak{g}_{r}} v_{f_{i}}^{comp} n_{fi}^{mach} \right) \right] \\
&\quad + 0.689 \sum_{w=1}^{W} \left( N_{w}^{cond} n_{w}^{cond} \frac{q_{fw}^{mp}}{\mathfrak{g}_{w}} + N_{w}^{bulb} n_{w}^{bulb} \frac{q_{fw}^{mp}}{\mathfrak{g}_{w}} \right)\n\end{split}
$$

where the CO<sub>2</sub> emission factor  $\omega_{s_j}, \omega_{f_i}, \omega_w$  and  $\omega_{sf}^t$  is shown in Table [1](#page-9-0) [\[33,](#page-19-0) [34\]](#page-19-0).

# 2.1.4 Constraints

Equations (48) and (49) ensure that the quantity of raw material shipped to factory  $f$  and warehouse  $w$  cannot be greater than their capacity.

$$
q'_{sf} \leq Ca_s \tag{48}
$$

$$
q_{fw}^{mp} \leq Ca_f \tag{49}
$$

Equations (50) and (51) ensure that the demands of factory  $f$  and warehouse  $w$  are fulfilled, respectively.

$$
q'_{sf} \geq D_f \tag{50}
$$

$$
q_{fw}^{mp} \ge D_w \tag{51}
$$

Equations (52) and (53) ensure that quantity of materials of the first process task  $j$  and  $i$  must be bigger than or equal to the quantity of materials of the next process task  $(j+1)$  and  $(i+1)$ in supplier  $s$  and factory  $f$ , respectively.

$$
(1-\Psi_{s_j})q_{s_j}^r \ge q_{s_{(i+1)}}^r \tag{52}
$$

$$
(1-\Psi_{f_i})q^r_{f_{(i+1)}} \geq q^r_{f_{(i+1)}}
$$
\n(53)

Equations (54) and (55) are defined that the number of machines involved in process task  $j$  in supplier  $s$  and process task  $i$  in factory  $f$  (being served by one air-conditioning unit) must be less than or equal to the number of air-conditioning units involved in this process, respectively.

$$
\Phi_{s_j}^{cond} n_{s_j}^{cond} \ge n_{s_j}^{mach} \tag{54}
$$

$$
\Phi_{f_i}^{cond} n_{f_i}^{cond} \ge n_{f_i}^{mach} \tag{55}
$$

Equations (56) and (57) is defined that the number of light bulbs, which serve all the machines involved in process task  $j$ in supplier  $s$  and process task  $i$  in factory  $f$ , must be greater than or equal to the number of machines involved in this process, respectively.

$$
n_{s_j}^{bulb} \geq \varphi_{s_j}^{bulb} n_{s_j}^{mach} \tag{56}
$$

$$
n_{f_i}^{bulb} \ge \varphi_{f_i}^{bulb} n_{f_i}^{mach} \tag{57}
$$

Equations (58) and (59) are defined as the quantity of products being served by one air-conditioning unit and one lighting bulb in warehouse w, respectively.

$$
\Gamma_{w}^{cond} n_{w}^{cond} \geq q_{fw}^{mp} \tag{58}
$$

$$
\lambda_{w}^{bulb} n_{w}^{bulb} \geq q_{fw}^{mp} \tag{59}
$$

Equation (60) is a non-negativity constraint for the quantity of materials shipped from supplier s to factory f and for products shipped from factory  $f$  to warehouse  $w$ .

$$
q_{s_j}^r, q_{s f}^r, q_{f_i}^r, q_{f w}^{m p} \ge 0 \tag{60}
$$

Equations (61) and (62) are defined that the manufacturing rate of process task *j* and *i* in supplier *s* and factory *f* must be greater than or equal to the quantity of materials involved in the next process task  $(j+1)$  and  $(i+1)$  in supplier s and factory f, respectively.

$$
\mathfrak{R}_{s_1} n_{s_j}^{mach} \geq q_{s_{(i+1)}}^r \tag{61}
$$

$$
\mathfrak{R}_{f_i} n_{f_i}^{mach} \geq q_{f_{(i+1)}} \tag{62}
$$

<span id="page-9-0"></span>Table 1 Amount  $CO<sub>2</sub>$  emission factor per kWh and per mile

Energy source	Emission factor $\omega_{s_i}$ , $\omega_{f_i}$ and $\omega_w$ (kg/kWh)	Emission factor $\omega_{sf,fw}^t$ for truck (kg/mile)
Oil as indirect energy source to generate electricity	0.6895	0.420

where Eqs. [\(48](#page-8-0)), [\(49\)](#page-8-0), ([50\)](#page-8-0), ([51](#page-8-0)), [\(52](#page-8-0)), [\(53\)](#page-8-0) and ([60\)](#page-8-0) are quantity constraints and Eqs.  $(54)$  $(54)$ – $(59)$ ,  $(61)$  $(61)$  and  $(62)$  $(62)$  are constraints on numbers of machines, air-conditioning units and lighting bulbs.

## 3 Optimisation approaches

A manufacturing system design towards an optimisation of multiple and possibly conflicting objectives forms a multiobjective optimisation problem. In this case, it is useful to find out an optimum solution for the manufacturing system design with a lowest cost, a lowest amount of energy consumption and  $CO<sub>2</sub>$  emissions based on the developed multi-objective model. There are several approaches for multi-objective optimisation; this includes the  $\varepsilon$ -constraint method, the weightedsum method, the LP-metrics method and the weighted tchebycheff method [\[35\]](#page-19-0). In this paper, two approaches are used to gain the optimal solutions: these are the  $\varepsilon$ -constraint method and the LP-metrics method. Moreover, an optimal solution was determined using the max-min approach.

#### 3.1 The  $\varepsilon$ -constraint approach

In this approach, the multi-objective model is converted into a single-objective aiming to reveal the non-inferior solutions under constraints. The higher priority is given to minimisation of the total energy consumption in this study as the singleobjective function (Eq. 63); the other two objective functions (total cost and total  $CO<sub>2</sub>$  emissions) are shifted to be  $\varepsilon$ -based constraints; i.e. Eq. 64 restricts the first objective function to be less than or equal to  $\varepsilon_1$  between the minimum value and the maximum value for objective function one (Eq. 65). Equation 66 restricts the third objective function to be less than or equal to  $\varepsilon_2$  which gradually varies between the minimum value and the maximum value for objective function three (Eq. 67) ([\[36,](#page-19-0) [37\]](#page-19-0)). Thus, the equivalent solution formula  $\Lambda$  is expressed as follows:

$$
\text{Min } \Lambda_2 \tag{63}
$$

Equation 63 is subject to the following constrains:

$$
\Lambda_1 \leq \varepsilon_1 \tag{64}
$$

$$
(\Lambda_1)^{\min} \leq \varepsilon_1 \leq (\Lambda_1)^{\max} \tag{65}
$$

$$
\Lambda_3 \leq \varepsilon_2 \tag{66}
$$

$$
(\Lambda_3)^{\min} \leq \varepsilon_2 \leq (\Lambda_3)^{\max} \tag{67}
$$

And additional constraints are included (Eqs. [48](#page-8-0)–[62](#page-8-0)).

#### 3.2 The LP-metrics approach

The solution procedure of the LP-metrics method is described as below:

1. Obtain the optimal value for each individual objective by optimizing them individually ( $\Lambda_1^*$ ,  $\Lambda_2^*$  and  $\Lambda_3^*$ )

2. Convert the three-objective model into a modularobjective function using the following equation

Min 
$$
\Lambda = \left[ y_1 \frac{\Lambda_1 - \Lambda_1^*}{\Lambda_1^*} + y_2 \frac{\Lambda_2 - \Lambda_2^*}{\Lambda_2^*} + y_3 \frac{\Lambda_3 - \Lambda_3^*}{\Lambda_3^*} \right]
$$
 (68)

subject to Eqs. [48](#page-8-0)–[62](#page-8-0).

3. Determine the importance of each objective function based on decision makers' preferences. The weight formula for the three-objective functions is given as below:

$$
\sum_{b=1}^{3} y_b, where y_b \ge 0 \ (b = 1, 2, 3)
$$
 (69)

$$
\text{Min } \Lambda = \left(\sum_{a=1}^{3} l_a \left| \Lambda_a - \Lambda_a^* \right|^p \right)^{\frac{1}{p}} \tag{70}
$$

Subject to Eqs. [48](#page-8-0)–[62](#page-8-0). It is noticed that the values of the objective functions are dependent on the value of  $p$ . Usually, the value of p is either 1 or 2. In this work, the value of p is set as 1.

#### 3.3 The max-min approach

The max-min approach is normally applied for selecting the compromised solution  $x$  in a non-inferior set based on the objective function  $\Lambda$  using a satisfaction value  $\vartheta_{\Lambda_{x}}$ . For further details about this approach, it may refer to Lai and Hwang [\[38](#page-19-0)]. The max-min approach formula is described as follows:

$$
\begin{aligned}\n\mathbf{M}_{\mathbf{x}} \mathbf{x} \left\{ \min \left\{ \vartheta_{\Lambda_{\mathbf{x}}} - \vartheta_{\Lambda_{\mathbf{x}}}^{\text{ref}} \right\} \right\} \\
= \mathbf{M}_{\mathbf{x}} \mathbf{x} \left\{ \min \left\{ \left( \frac{\Lambda_{\mathbf{x}}^{\max} - \Lambda(x)}{\Lambda_{\mathbf{x}}^{\max} - \Lambda_{\mathbf{x}}} \right) - \vartheta_{\Lambda_{\mathbf{x}}}^{\text{ref}} \right\} \right\}\n\end{aligned} \tag{71}
$$

<span id="page-10-0"></span>Table 2 Manufacturing processes tasks for producing plastic and woven sacks

	Tasks Description	Predecessors		
A	Gas phase	None		
B	Converted the gas to liquid	A		
D	Converted the liquid to powder	B		
H	Converted powder to pellets	D		
R.M	Raw material (polypropylene)	G		
G	Extruding the polypropylene to make stands	R.M		
W	Weaving the stands into rolls of sacks	K		
L	Laminating the rolls	H		
P	Printing and branding	L		
C	Cutting the rolls into bags	P		
K	Inserts and smoothest out blown film into the bags	C		
S	Blown film is sewn into bag	M		
Z	End product compressed	Y		
W	Store the products in warehouse	Ζ		

$$
\text{s.t.} \begin{cases} \n\vartheta_{\Lambda_x} = \begin{cases} \n1 & \Lambda(x) \le \Lambda_x^{\min} \\ \n\left(\frac{\Lambda_x^{\max} - \Lambda(x)}{\Lambda_x^{\max} - \Lambda_x^{\min}}\right) & \Lambda_x^{\min} \le \Lambda(x) \le \Lambda_x^{\max} \\ \n0 & \Lambda(x) \ge \Lambda_x^{\max} \n\end{cases} \n\end{cases} \tag{72}
$$

where  $\Lambda_x^{\text{max}}$  is the maximum value and  $\Lambda_x^{\text{min}}$  is the minimum value, which are obtained based on the objective function  $\Lambda_x$ , respectively. In the non-inferior set,  $\vartheta_{\Lambda_x}^{\text{ref}}$  is a minimal accepted satisfaction value for objective function  $\Lambda_x$  which is assigned by manufacturing designers in consonance to their needs.

# 4 Application and evaluation

In this section, a case study was used for the applicability of the developed models and the proposed optimisation methods as described above. The study was carried out for analysing the total cost for establishing the facilities (supplier  $s$ , factory  $f$  and



Facilities



<span id="page-11-0"></span>Table 4 The non-inferior solutions obtained by using the  $\varepsilon$ constraint approach



#### Table 5 Non-inferior solutions obtained using the LP-metrics approach



warehouse  $w$ ), the energy consumption and the amount of  $CO<sub>2</sub>$ emissions towards a sustainable manufacturing design. Table [2](#page-10-0) shows the manufacturing process with the symbols representing each task of a manufacturing process for the production of plastic and woven sacks inside supplier  $s$  and factory  $f$ . Table [3](#page-10-0) shows the relevant parameters and their values used for the case study; it includes one supplier, one factory and one warehouse. All the parameters were taken from a real manufacturing system, which produces plastic and woven sacks. In this case, the production line is powered by electricity which is generated

Table 6 Numbers of machines, air-conditioning units and bulbs involved in process *j* in supplier *s* under the  $\varepsilon$ -constraint approach

	<i>j</i> , $n_{s_i}^{mach}$ , where $j \in \{1, 2, 3, 4\}$				Solution number Numbers of machines involved in process Numbers of air-conditioning units involved in process <i>j</i> , $n_{s_i}^{cond}$ , where $j \in \{1, 2, 3, 4\}$				Numbers of bulbs involved in process $i$ , $n_{s}^{bulb}$ , where $j \in \{1, 2, 3, 4\}$			
	$n_{s1}$	$n_{s2}$	$n_{s3}$	$n_{s4}$	$n_{s1}$	$n_{s2}$	$n_{s3}$	$n_{s4}$	$n_{s1}$	$n_{s2}$	$n_{s3}$	$n_{s4}$
									30	30	15	15
									30	30	30	30
3		2							30	30	30	30
4									30	30	30	30
5		$\mathfrak{D}$							30	30	30	30
6		3	3		$\overline{2}$				45	45	45	45
		3	3	3	$\mathfrak{D}$			$\mathfrak{D}$	45	45	45	45
8		3	3	$\mathcal{F}$	$\mathfrak{D}$	$\mathfrak{D}$		$\mathcal{L}$	45	45	45	45

<span id="page-12-0"></span>



By comparison as shown in Table [5,](#page-11-0) solution 1 was obtained using the LP-metrics approach by assigning  $y_1 = 1$ ,  $y_2 = 0$ and  $y_3 = 0$ ; it gives the minimum total cost of 23,365,022 GBP, the minimum total amount of energy of 3,335,765 kWh and the minimum total amount of CO<sub>2</sub> emissions of  $18.2 \times 10^9$  kg. Tables [6](#page-11-0), 7, 8 and [9](#page-13-0) show the obtained solutions that con-

bers of air-conditioning units  $\left(n_{s_j}^{cond}\right)$  is (1, 1, 1, 1) and the

machines involved in process j,  $n_{s}^{mach}$ conditioning

Numbers of

Solution number



Table 8 Solutions in numbers of machines, air-conditioning units and bulbs involved in process  $i$  in supplier  $s$  based on LP-metrics approach

Numbers of air-

using oil as source of energy.  $LINGO<sup>11</sup>$  was used for computing results aiming to seek the optimisation solutions.

# 4.1 Computational results and discussion

Table [4](#page-11-0) shows the solution results obtained using the  $\varepsilon$ -constraint approach; this includes eight epsilon values by assigning the incremental value of  $\varepsilon$  from 23,239,639 to 30,990,000 based on objective one and from  $17.9 \times 10^9$  to  $20.4 \times 10^9$  based on objective three. Table [5](#page-11-0) shows the solution results using the LP-metrics method in which each objective was optimised individually to obtain the ideal value. As shown in Table [4,](#page-11-0) solution 1, as an example, was obtained by assigning  $\varepsilon_1 = 23,239,639$  and  $\varepsilon_2 = 17.9 \times 10^9$ , respectively; it gives the minimum total cost of 23,239,639 GBP, the minimum total amount of energy of 2,842,852 kWh and the minimum total amount of  $CO_2$  emissions of  $17.9 \times 10^9$  kg.

Numbers of bulbs involved in

established in the sus-



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group in numbers of lighting bulbs  $\left(n_{s_j}^{bulb}\right)$  is (30, 30, 15, 15). Table [7](#page-12-0) shows the result for solution 1 using the  $\varepsilon$ -constraint approach which gives the group in numbers of machines involved in process *i* in factory  $f\left(n_{f_i}^{mach}\right)$  where  $i \in \{1, 2, 3, 4, \ldots\}$ 5, 6, 7, 8} is (4, 40, 3, 5, 13, 13, 60, 4), the group in numbers of air-conditioning units involved in process  $i\left(n_{f_i}^{cond}\right)$  is (2, 20, 2, 3, 7, 7, 30, 2) and the group in numbers of lighting bulbs  $\left(n_{f_i}^{bulb}\right)$  is (60, 600, 45, [7](#page-12-0)5, 195, 195, 900, 60). Table 7 also shows that solution 1 requires 832 air-conditioning units  $(n_w^{\text{cond}})$  and 1664 lighting bulbs  $(n_w^{\text{bulb}})$  that need to be installed in warehouse w.

Table [8](#page-12-0) shows the obtained results of solutions 1 –8 using the LP-metrics approach. For instance, solution 1 gives the group (2, 2, 2, 1) in numbers of machines, which should be involved in process *j* in supplier  $s\left(n_{s_j}^{mach}\right)$  where  $j \in \{1, 2, 3, \}$  $4$ ; the group  $(1, 1, 1, 1)$  in numbers of air-conditioning units  $\left(n_{s_j}^{cond}\right)$  and the group (30, 30, 30, 15) in numbers of lighting bulbs  $\left(n_{s_j}^{bulb}\right)$ . Table 9 shows the result for solution 1 using the LP-metrics approach which gives the group in numbers of machines that should be involved in process  $i$  in factory  $j$  $\left(n_{f_i}^{mach}\right)$  where  $i \in \{1, 2, 3, 4, 5, 6, 7, 8\}$  is (4, 45, 4, 5, 14, 14, 60, 4), the group in numbers of air-conditioning units  $\left(n_{f_i}^{cond}\right)$  is (2, 23, 2, 3, 7, 7, 30, 2) and the group in numbers of lighting bulbs  $\left( n_f^{bulb} \right)$  is (60, 675, 60, 75, 210, 210, 900, 60). Solution 1 also gives 832 air-conditioning units  $(n_{w}^{cond})$ and 1664 lighting bulbs ( $n_w^{bulb}$ ) installed in warehouse w.

Figure [2](#page-14-0) a–c illustrates a pairwise comparison in a relationship between two of the three conflicting objectives. Arguably, the two approaches performed well in generating the non-inferior solutions. However, the results shown in Fig. [2a](#page-14-0), b indicate that the non-inferior solutions obtained using the  $\varepsilon$ -constraint approach; it gives values of the total cost and the total energy consumption less than those of the non-inferior solutions obtained using the LP-metrics approach. For instance, they indicate that the minimum total cost for establishing the manufacturing system under solution 1 using ε-constraint approach is 23,239,639 GBP which is less than the minimum total cost under the LP-metrics approach (23,365,022 GBP). Figure [2](#page-14-0)c also indicates that the noninferior solutions obtained using the  $\varepsilon$ -constraint approach that gives values of the total energy consumption and the total CO <sup>2</sup> emissions less than those of the non-inferior solutions obtained using the LP-metrics approach. As an example, it indicates that the minimum total energy consumption by the manufacturing system under solution 1 using the  $\varepsilon$ -constraint approach is 2,842,852 kWh which is less than the minimum

Minimum energy

Minimum energy

<span id="page-14-0"></span>Fig. 2 Comparative solutions obtained using the  $\varepsilon$ -constraint approach and the LP-metrics approach: (a) Minimum cost VS Minimum Energy; (b) Minimum cost VS Minimum  $CO<sub>2</sub>$  emission; and (c) Minimum Energy VS Minimum  $CO<sub>2</sub>$  emission



total energy consumption under the LP-metrics approach  $(3,335,765 \text{ kWh})$  and the minimum total  $CO<sub>2</sub>$  emissions released from the manufacturing system and the transportation vehicles, under the  $\varepsilon$ -constraint approach is  $17.9 \times 10^9$  kg which is less than the minimum  $CO<sub>2</sub>$  emissions released from the manufacturing system and the transportation vehicles, under the LP-metrics approach (18.2  $\times$  10<sup>9</sup> kg).

Figure [3a](#page-15-0)–f shows a comparison among potential groups in numbers of machines, air-conditioning units and lighting bulbs that should be established in the manufacturing system based on solution 1 using the  $\varepsilon$ -constraint approach and the LP-metrics approach, respectively. The results in Fig. [3a](#page-15-0), b indicate that the number of machines, air-conditioning units and lighting bulbs involved in process  $j$  in supplier  $s$ , where  $j \in \{1, 2, 3, 4\}$  using the  $\varepsilon$ -constraint approach, is less than the results obtained using the LP-metrics approach. For instance, as shown in process task 3, the number of machines needed under  $\varepsilon$ -constraint approach is 1 machine, number of airconditioning units is 1 unit and numbers of lighting bulbs are 15 bulbs while the numbers of machines needed to be established under LP-metrics approach are 2 machines, number of air-conditioning units is 1 unit and numbers of lighting bulbs are 30 bulbs. The results in Fig. [3c](#page-15-0), d indicate that the number of machines, air-conditioning units and lighting bulbs involved in process *i* in factory *f*, where  $i \in \{1, 2, 3, 4, 5, 6, 7,$ 8} using the  $\varepsilon$ -constraint approach, is less than the results obtained using the LP-metrics approach. They indicate that the number of machines needed decreased for process task 3 from 4 to 3 and in process task 5 and 6 from 14 to 13, i.e. from (4, 45, 4, 5, 14, 14, 60, 4) to (4, 40, 3, 5, 13, 13, 60, 4); number of air-conditioning units needed decreased for process task 2 from 23 to 20, i.e. from (2, 23, 2, 3, 7, 7, 30, 2) to (2, 20, 2, 3, 7, 7, 30, 2) and the number of bulbs needed decreases for process task 2 from 675 to 600, process task 3 from 60 to 45, and process task 5 and 6 from 210 to 195, i.e. from (60, 675, 60, 75, 210, 210, 900, 60) to (60, 600, 45, 75, 195, 195, 900, 60). Figure [3](#page-15-0)e, f indicates that the numbers of airconditioning units and lighting bulbs that need to be installed in warehouse w using the  $\varepsilon$ -constraint approach is the same number as using the LP-metrics approach, which is (832, 1664). Arguably, the two approaches performed well in generating the non-inferior solutions, but the solutions obtained

In practice, based on the obtained solutions using the two optimisation approaches, one of these solutions needs to be selected based on preferences of decision makers. Alternatively, it can be selected using the max-min approach. With the max-min approach (assuming  $\vartheta_{\text{A}}^{\text{ref}} = 0$ ,  $\vartheta_{\text{A}}^{\text{ref}} = 0.5$  and  $\vartheta_{\text{A}}^{\text{ref}} = 0.5$ ), solution 1, which is obtained using the  $\varepsilon$ -constraint approach, is determined as the best solution as it has the minimal distance in value of 3.45 to the ideal solution. Table [10](#page-16-0) shows the optimal solutions in quantity of material flows (i) among the machines involved in process task  $j$  in supplier  $s$ , (ii) from supplier  $s$  to factory  $f$ , (iii) among the machines involved in process task  $i$  in factory f and (iv) from factory f to warehouse w. For instance, based on solution 4, the optimal decisions in quantity of material flows through the machines involved in process task (1, 2, 3, 4)

by using the  $\varepsilon$ -constraint approach are more stable compared to the solutions obtained by using LP-metrics approach.

<span id="page-15-0"></span>Fig. 3 Comparison between potential groups in numbers of machines, air-conditioning units and lighting bulbs obtained by using the  $\varepsilon$ -constraint approach and the LP-metrics approach based on solution 1 at supplier s, factory  $f$  and warehouse  $w$ respectively: (a) Minimum numbers of (machines, airconditioning units and lighting bulbs) at processes 1-4 VS Numbers of (machines, airconditioning units and lighting bulbs) at supplier s using ɛconstraint approach; (b) Minimum numbers of (machines, air-conditioning units and lighting bulbs) at processes 1-4 VS Numbers of (machines, airconditioning units and lighting bulbs) at supplier s using LPmetrics approach; (c) Minimum numbers of (machines, airconditioning units and lighting bulbs) at processes 1-8 VS Numbers of (machines, airconditioning units and lighting bulbs) at factory f using ɛconstraint approach; (d) Minimum numbers of (machines, air-conditioning units and lighting bulbs) at processes 1-8 VS Numbers of (machines, airconditioning units and lighting bulbs) at factory f using LPmetrics approach; (e) Minimum numbers of (air-conditioning units and lighting bulbs) VS Numbers of (air-conditioning units and lighting bulbs) at warehouse w using ε- constraint approach; (f) Minimum numbers of (air-conditioning units and lighting bulbs) VS Numbers of (air-conditioning units and lighting bulbs) at warehouse w using LP-metrics approach

30 30 30

Number of bulb s at processes 1-4

15

1664

 $2 \quad 2 \quad 2 \quad 1 \quad 1 \quad 1$ 

Number of machines at processes 1-4

2 1 1 1

Number of air conditioning units at processes 1-4





machines at processes 1-4 at processes 1-4 Number of air-Number of bulbs conditioning units at processes 1-4









(e)

Table [11](#page-16-0) shows the result of solution 1 in terms of numbers of machines, air-conditioning units, lighting bulbs and the quantity of materials that need to be involved in the design of the sustainable manufacturing system. Figure [4](#page-17-0) shows the optimal design of the sustainable manufacturing system based

Solution 1 in warehouse *w* using LP-metrics approach (f)

Number of bulbs

Number of air conditioning units

832

937,040 kg which are processed through the machines involved in process task  $(1, 2, 3, 4, 5, 6, 7, 8)$  in factory  $f$  before being shipped as  $831,540$  kg to warehouse w for storing the final products.

in supplier s are 980,000, 978,040, 976,084, 937,040, and



# <span id="page-16-0"></span>Table 10 The optimal quantity of material flow for the sustainable manufacturing system design

Supplier $s$									
Solution number	$q_{s_i}^r$ where $j \in \{1, 2, 3, 4\}$			$q'_{sf}$					
	$q_{s1}$	$q_{s2}$	$q_{s3}$	$q_{s4}$					
$\mathbf{1}$	1,000,000	980,000	978,040	976,084	937,040				
2	1,020,000	1,002,000	996,100	994,084	955,150				
3	1,045,000	1,027,000	1,009,000	991,100	973,050				
4	1,066,000	1,048,000	1,033,000	1,015,000	997,040				
5	1,083,000	1,065,000	1,047,050	1,029,100	1,014,100				
6	1,100,000	1,067,000	1,045,660	1,043,568	887,033				
7	1,120,000	1,086,400	1,053,808	1,022,193	991,527				
8	1,145,000	1,110,650	1,077,330	1,045,010	1,013,660				
Factory $f$									Warehouse w
Solution number		$q_{f_i}^r$ where $i \in \{1, 2, 3, 4, 5, 6, 7, 8\}$							$q_{fw}^{mp}$
	$q_{f1}$	$q_{f2}$	$q_{f3}$	$q_{f4}$	$q_{f5}$	$q_{f6}$	$q_{f7}$	$q_{f8}$	
1	937,040	918,299	889,824	868,344	850,660	840,467	835,940	831,540	7,483,860 sacks
$\mathfrak{2}$	955,150	928,300	904,824	883,344	865,660	855,467	850,940	846,540	7,618,860 sacks
3	973,050	940,200	919,700	898,400	883,660	870,500	868,940	864,499	7,780,491 sacks
4	997,040	955,100	934,824	919,344	901,660	888,399	886,950	880,550	7,924,950 sacks
5	1,014,100	968,188	952,824	931,344	916,660	906,467	904,940	880,555	7,924,995 sacks
6	887,033	869,292	834,520	822,002	813,782	797,507	795,114	787,163	7,084,471 sacks
7	991,528	971,697	952,263	933,218	914,553	896,262	878,337	860,770	7,746,936 sacks
8	1,013,660	993,386	973,519	954,048	934,967	916,268	897,942	879,984	7,919,857 sacks

Table 11 The optimal solution for a sustainable manufacturing system design



<span id="page-17-0"></span>

Fig. 4 An optimal sustainable manufacturing system design

on solution 1, which was obtained with  $\varepsilon_1 = 23,239,639$  and  $\varepsilon_2 = 17.9 \times 10^9$  that yields the optimal total cost of 23,239,639 GBP, the optimal total amount of energy consumption of 2,842,852 kWh and the optimal total amount of  $CO_2$  of  $17.9 \times 10^9$  kg.

# 5 Conclusion and discussion

In a traditional manufacturing system design, engineers used to focus on indicators of system performance in terms of output, capacity, efficiency and other production-related parameters; environmental considerations are often overlooked as part of manufacturing systems analysis, design and performance evaluation. This paper presents a study in developing a multi-objective optimisation model used as an aid for decision-makings of a sustainable manufacturing system, which includes the facilities of supplier  $s$ , factory  $f$  and warehouse w. The multi-objective model consists of threeobjective functions aimed at minimizing the total cost, the total energy consumption and the amount of  $CO<sub>2</sub>$  emissions for establishing facilities and transportation vehicles within a manufacturing system. To reveal the non-inferior solutions, two approaches were investigated: these are the  $\varepsilon$ -constraint approach and the LP-metrics approach. The computational results are obtained and compared using the above approaches and the max-min approach was employed to determine the best solution. A real case study was used for examining the applicability of the developed mathematical model which supports manufacturing system designers to develop a sustainable manufacturing system.

Nevertheless, mathematical or analytical modelling techniques might not be sufficient if a detailed analysis is required for a complex manufacturing system as the objective function may not be expressible as an explicit function of the input parameters. In some cases, one must resort to simulation even though in principle some systems are analytically tractable; this is because some performance measures of the system have values that can be observed only by running the computerbased simulation model [\[39\]](#page-19-0). Thus, an integrated method incorporating environmental parameters for a discrete even simulation model is recommended as part of this study, which is under the development.

Future work should focus on improving the developed model by considering a multi-period multi-objective model and formulating the end of life disposal of the products in terms of a closed-loop supply chain when configuring the SMS.

# <span id="page-18-0"></span>6 The main contributions of this research

- 1) The concept of lean methods does not include environmental considerations in terms of such as energy consumption and  $CO<sub>2</sub>$  (carbon dioxide) emissions, which are also important factors today for developing a sustainable manufacturing system. This research addresses these issues involved in modelling a sustainable manufacturing system allowing an evaluation in energy consumption and  $CO<sub>2</sub>$  emissions against the total cost using the multi-objective approach. This is a novel approach proposed in this study which has not been explored in the current literature.
- 2) This research presents a development of a multi-objective model of a sustainable manufacturing system design in which three facilities were considered: these are supplier s, factory f and warehouse  $w$  in order to option the optimal solution among conflicting objective including investment cost for establishing the manufacturing system, total energy consumption consumed by the manufacturing system and total  $CO<sub>2</sub>$  emissions released from it.
- 3) The developed model can be used for designing the sustainable manufacturing system by taking into account the economic and ecological parameters towards a minimisation of the total cost, the total energy consumption and  $CO<sub>2</sub>$  emissions associated with relevant machines, air-conditioning units and lighting bulbs involved in each manufacturing process and material flow.
- 4) The developed model was coded using  $LINGO<sup>11</sup>$  in which optimal solutions were obtained using two different solution approaches which are the  $\varepsilon$ -constraint approach and the LP-metrics approach, respectively. Subsequently, the performances of these approaches were compared in terms of both the solution quality and run time required. The best solution then was determined using the max-min approach. This helps in obtaining the best sustainable manufacturing system design and it also reflects different prospects of decision makers or manufacturing system designers in different preferences.
- 5) Applicability of the developed model and proposed solution approaches was examined using collected data from a real case study.
- 6) The study concluded that the multi-objective mathematical model was useful as an aid for optimizing the manufacturing system design under the economic and ecological constraints.

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