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# A multi-objective memetic algorithm for integrated process planning and scheduling

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Abstract Process planning and scheduling are two crucial components in a manufacturing system. The integration of the two functions has an important significance on improving the performance of the manufacturing system. However, integrated process planning and scheduling is an intractable nondeterministic polynomial-time (NP)-hard problem, and the multiple objectives requirement widely exists in real-world production situations. In this paper, a multi-objective mathematical model of integrated process planning and scheduling is set up with three different objectives: the overall finishing time (makespan), the maximum machine workload (MMW), and the total workload of machines (TWM). A multi-objective memetic algorithm (MOMA) is proposed to solve this problem. In MOMA, all the possible schedules are improved by a problem-specific multi-objective local search method, which combines a variable neighborhood search (VNS) procedure and an effective objective-specific intensification search method. Moreover, we adopt the TOPSIS method to select a satisfactory schedule scheme from the optimal Pareto front. The proposed MOMA is tested on typical benchmark instances and the experimental results are compared with those obtained

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#### 1 Introduction and motivation

Process planning and scheduling are two key components in a manufacturing system [\[1](#page-14-0)–[4\]](#page-14-0). Process planning translates the design data into the best method to manufacture a part [[2](#page-14-0), [3,](#page-14-0) [5](#page-14-0)–[8\]](#page-14-0). It determines the optimal process plan (operations and their sequence within the precedence relationship constraints) and other parameters [\[9](#page-14-0), [10](#page-14-0)], and bridges the gap between product designing and manufacturing [\[11\]](#page-14-0). In general, a job can have more than one possible process plans. Scheduling attempts to assign manufacturing resources optimally to produce qualified parts with certain criteria. In a schedule, all the operations should follow a certain precedence relationship specified by the process plan. Obviously, the two functions are interrelated but not overlapped: process planning gives the technological constraints for the scheduling process. Although there is a close relationship between process planning and scheduling, these two functions are usually performed sequentially [\[12](#page-14-0)–[16\]](#page-14-0): the input of scheduling is the output of process planning. Limitations of this sequential paradigm have been identified and well discussed in [\[13](#page-14-0), [17](#page-14-0), [18\]](#page-14-0). However, the critical failing of the sequential paradigm appears: a predetermined process plan may not be the best one for the scheduling.



The investigation in this area starts from deep researches and applications of the mono-objective integrated process planning and scheduling (IPPS) problem with makespan criterion. These solution methodologies for the mono-objective IPPS problem can be classified into two categories: mathematical programming approaches and approximation approaches, such as meta-heuristic algorithms and artificial intelligence methods. Özgüven et al. proposed mixed integer linear programming (MILP) models [\[19](#page-14-0)]. However, their MILP models are suitable for small-scale instances only. For a complex instance, one cannot put up with the excessive CPU time. The other excellent MILP model was presented in [[20](#page-14-0)]. The authors of that paper transformed the nonlinear model into a MILP model. However, their model is also suitable for small scale instances only. As with other non-deterministic polynomial-time (NP)-hard problems, meta-heuristic based algorithms have garnered tremendous attentions and have been adopted widely for the mono-objective IPPS problem due to their impressive features, such as short computational time, without problem self-related information, and strong versatility. Kim et al. are among the pioneers who study the IPPS problem in depth. In particular, they devised a set of representative benchmark instances (Kim's benchmark) which are further solved by their developed symbiotic evolutionary algorithm (SEA) considering the makespan objective [[14\]](#page-14-0). In their paper, they also reported that the suggested symbiotic evolutionary algorithm (SEA) is better than the cooperative coevolutionary genetic algorithm (CCGA). Later, Shao et al. suggested a modified GA-based approach for solving smallscale IPPS instances [[21](#page-14-0)]; in their model, process planning and scheduling functions were carried out simultaneously. Lian et al. adopted a novel meta-heuristic algorithm, the imperialist competitive algorithm (ICA), to settle this problem [\[13\]](#page-14-0) although their results were not quite promising for Kim's benchmark. Li et al. developed an effective GA based hybrid algorithm [\[12](#page-14-0)] for the IPPS problem; a tabu search (TS) with an effective neighborhood structure [\[22](#page-14-0)] was employed to improve the performance of the hybrid algorithm. Later, they introduced an active learning effect into GA and a novel active learning genetic algorithm (ALGA) was developed [[23](#page-14-0)]. Qiao and Lv suggested an improved genetic algorithm (IGA) for this problem, where new genetic representations and genetic operators were developed [\[24\]](#page-14-0). Recently, Zhang and Wong [[25\]](#page-14-0) reported an object-coding genetic algorithm for the IPPS problem, and very promising results have been obtained. Except for the algorithms already mentioned, other approaches adopted for the IPPS problem include the grammatical optimization approach [\[26](#page-14-0)], the combined Genetic Algorithm (GA) and Fuzzy Neural Network (FNN) approach [[27\]](#page-14-0), the simulated annealing-based optimization approach [\[28\]](#page-14-0), the modified particle swarm optimization (PSO) algorithm [\[29](#page-14-0)], the honey bee mating optimization (HBMO) algorithm

[\[30\]](#page-15-0), scenario based meta-heuristic approach [[31](#page-15-0)], and agent-based methods [[32](#page-15-0)].

It is worth mentioning that the above research papers concentrate on mono-objective algorithms. Usually, only the makespan criterion is not sufficient to capture a desirable scheduling scheme. Due to the multiple objectives requirement in real-world production situations, it is highly necessary to consider the multi-objective IPPS problem. To deal with a multi-objective optimization problem, a primary manner is to aggregate various objectives into a weighted sum. A sophisticated approach is to treat multiple objectives in a Pareto manner because it can make trade-offs between conflicting objectives. Moreover, the resultant Pareto front brings convenience for decision makers (DM). Recently, Mohapatra et al. reported a controlled elitist non-dominated sorting genetic algorithm [\[9\]](#page-14-0); their algorithm was developed from the well-known NSGA-II [[33\]](#page-15-0) and the number of individuals to be selected as new parent in the currently best Pareto front was restricted. They show that their algorithm is computationally more efficient than NSGA-II. Another novel algorithm to deal with the multi-objective IPPS problem is suggested in [[18](#page-14-0)]; the Nash equilibrium in game theory was introduced to deal with the multiple objectives. However, both the two papers address small- or medium-scale IPPS problems only, and promising solutions for large-scale instances have not been reported.

Unfortunately, as one shortcoming of the previous algorithms, these algorithms so easily get stuck into local optima that high quality solutions are hardly acquired. Meanwhile, it comes to our mind that existing approaches regarding the multi-objective IPPS problem do not take effective local search into account: although delicately designed, they cannot capture promising solutions (Pareto fronts) especially for large-scale instances. Moreover, objective-specific intensification search methods have not been developed to take every criterion in to account. For example, Li et al. employed a tabu search (TS) in [\[18\]](#page-14-0) for improving the makespan criterion only, and they did not develop effective local search methods for other two objectives.

To overcome these drawbacks, in this paper, the integration of process planning and scheduling is achieved through a multi-objective memetic algorithm (MOMA). We consider three objectives in capturing the optimal Pareto front: the overall finishing time (makespan), the maximum machine workload (MMW), and the total workload of machines (TWM). For the makespan criterion, individuals are improved by VNS while the developed intensification search method aims to improve the MMW and the TWM criteria. Benefitting from the objective-specific intensification search method and with the assistance of the effective VNS local search method, the MOMA can achieve a high solution quality. In addition, the TOPSIS decision supporting method [\[34](#page-15-0)] is introduced to obtain the most satisfactory scheduling scheme.

<span id="page-2-0"></span>The remainder of this paper is organized as follows. "Preliminaries" section gives the definition of the multi-objective IPPS problem with a MILP model. The details of all the components of MOMA are described in "[The multi-objective](#page-3-0) [memetic algorithm \(MOMA\)](#page-3-0)" section. "[Computational re](#page-10-0)[sults with discussions](#page-10-0)" section provides computational results with discussions. Finally, conclusions and directions for future study will be given in "[Conclusions](#page-13-0)" section.

### 2 Preliminaries

The IPPS problem can be defined as  $[29]$  $[29]$  $[29]$ : Given a set of *n* parts (jobs) to be processed on  $m$  machines with operations including alternative manufacturing resources, select the suitable manufacturing resources and sequence the operations so as to determine a schedule in which the precedence constraints among operations can be satisfied and the corresponding objectives can be achieved.

Jobs to be processed in the IPPS problem are represented by network graphs [[11](#page-14-0)] as illustrated in Fig. 1a. The starting node and the ending node are dummy ones and, respectively, indicate the start and the completion of the manufacturing process of a job. Other nodes are operation nodes (marked with numbers) and OR nodes (also OR connectors, marked with "OR"). An operation node contains the alternative machines that can perform the operation and processing times required for the operation according to the machines. For operation 6 in Fig. 1a, it can be processed by machine 1 or 5 with processing times 42 or 38. An arrow coming from node A to node B implies that operation B should follow operation A directly or indirectly. An operation path that begins at an OR node and ends as it merges with other paths is called an OR link path. Only one of the OR link path out of the two is needed to be traversed. For the network of the job in Fig. 1a, paths (9-10-11) and (12-13) are two OR link paths. Based on the



OR link paths, two (operation) combinations can be generated as presented in Fig. 1b and c. Possible process plans, e.g.,  $(7 \rightarrow 1 \rightarrow 8 \rightarrow 4 \rightarrow 2 \rightarrow 12 \rightarrow 3 \rightarrow 5 \rightarrow 13 \rightarrow 6 \rightarrow 14)$  and  $(1\rightarrow 2\rightarrow 3\rightarrow 4\rightarrow 5\rightarrow 6\rightarrow 7\rightarrow 8\rightarrow 9\rightarrow 10\rightarrow 11\rightarrow 14)$ , can be obtained according to the two combinations as long as the operation precedence relationships in process plans are satisfied.

Traditional job shop scheduling problems generally assume that there is a single feasible process plan for each job, and each job has a fixed operation sequence (e.g.,  $O_1 \rightarrow O_2 \rightarrow$  $O_3 \rightarrow ...$  [[35](#page-15-0)]. This implies that operation  $O_{i+1}$  should be scheduled after  $O_i$  and before  $O_{i+2}$  in any case. However, the IPPS problem is a more flexible problem because most jobs may have a large number of feasible process plans that rest on different operation permutations. Specifically, the precedence relationship of some operations is not fixed (e.g., operations 2 and 4 in Fig. 1a). Besides, some operations may not be selected in a process plan if an OR link path is not selected. The IPPS problem can be regarded as the flexible job shop scheduling problem (FJSP) plus various routings, and hence, the problem is a strong non-deterministic polynomial-time (NP)-hard problem. The characteristics of the IPPS problems are presented in the comprehensive review in [[36\]](#page-15-0). For clarity, we provide here a mathematic model of the multiobjective IPPS problem since a mathematic model can more or less express the nature and important characteristics of the problem. Further discussion on this problem is based on the following assumptions:

- 1. Jobs and machine tools are independent and available at time zero.
- 2. Job preemption is not allowed, and each machine can handle only one job at a time. Different operations of one job cannot be processed simultaneously.
- 3. Once a job is finished, it will be immediately transferred to another machine with transportation time neglected.
- 4. Setup time of an operation is included in the processing time.

Subscripts, notations, and sets:

- i,i' jobs,  $1 \le i \le |n|$
- $j,j'$  operations
- $k, k'$  machines,  $1 \le k \le |M|$
- $l, l'$  process plans
- $O_{iil}$  the *j*-th operation of job *i* using the *l*-th process plan of the job
- $n$  the set of jobs
- $M$  the set of all the machines
- $T_i$  the set of process plans of job i
- $NO_{il}$  the set of operations for *l*-th process plan of job i
- **Fig. 1** Network representations the set of available machines of  $O_{iil}$

<span id="page-3-0"></span>Parameters:

 $p_{ijkl}$  the processing time of  $O_{ijl}$  on machine k A a very large positive integer

Variables:

 $C_{\text{max}}$  makespan

TWM the total workload of machines MMW the maximum machine workload

$$
X_{il} = \begin{cases} 1, \text{ the } l\text{-th process plan of job } i \text{ is selected} \\ 0, \text{ otherwise} \end{cases}
$$

$$
Z_{ijkl} = \begin{cases} 1, & \text{if } O_{ijl} \text{ is processed on machine } k \\ 0, & \text{otherwise} \end{cases}
$$

 $Y_{ijl'j'l'} = \begin{cases} 1, \text{ if } O_{ijl} \text{ is processed directly or indirectly after } O_{i'j'l'} \\ 0, \text{ otherwise} \end{cases}$ 

## $C_{ij}$  the completion time of the *j*-th operation of job *i*

Objective:

 $\min C_{\text{max}}$  (1)

$$
\min TWM = \sum_{i \in n} \sum_{l \in T_i} \sum_{j \in NO_{il}} \sum_{k \in R_{ijl}} Z_{ijkl} p_{ijk}
$$
 (2)

$$
\min MMW = \max_{k \in M} \left( \sum_{i \in n} \sum_{l \in T_i} \sum_{j \in NO_{il}} Z_{ijkl} p_{ijk} \right) \tag{3}
$$

s.t.

$$
\sum_{l \in T} X_{il} = 1, \quad \forall i \in n \tag{4}
$$

$$
\sum_{k \in R_{ijl}} Z_{ijkl} + (1 - X_{il}) = 1, \quad \forall i \in n, l \in T_i, j \in NO_{il}
$$
 (5)

$$
C_{i0} = 0, \quad \forall i \in n
$$
\n<sup>(6)</sup>

$$
C_{ij} \geq C_{ij-1} + \sum_{k \in R_{ijl}} p_{ijkl} Z_{ijkl}, \quad \forall i \in n, l \in T_i, j \in NO_{il}, j \geq 1 \tag{7}
$$

$$
C_{ij} \geq C_{i'j'} + P_{ijkl} - A \left(3 - Y_{ijli'j'l'} - Z_{ijkl} - Z_{i'jkl'}\right) \n\forall i \in n, i < |n|, i' > i, \quad l' \in T_i, \quad l' \in T_i', \quad j \in NO_{il}, \quad j' \in NO_{il'}, \quad k \in R_{ijl} \cap R_{i'j'l'} \tag{8}
$$

$$
C_{i'j'} \ge C_{ij} + p_{i'j'kl'} - A(2 + Y_{ijli'j'l'} - Z_{ijkl} - Z_{i'j'kl'})
$$
  
\n
$$
\forall i \in n, i < |n|, \quad i' > i, \quad l \in T_i, \quad l' \in T_{i'}, \quad j \in NO_{il}, \quad j' \in NO_{i'l'}, \quad k \in R_{ijl} \cap R_{i'j'l'}
$$
\n
$$
(9)
$$

$$
C_{\max} \geq C_{ij}, \quad \forall i, j \in NO_{il} \tag{10}
$$

In the model, the objectives are formulated by Eqs.  $(1-3)$ . According to constraint set (4), one and only one process plan is selected for each job. For each operation that has been selected, it should be assigned to a machine. This point is reflected by constraint set (5). Constraint sets (6) and (7) are used to determine the starting time of each operation of a job. Constraint set (7) ensures that an operation of a job should be processed after its job predecessor is completed. The index j in constraint set (6) starts at 0 to accommodate the term  $C_{ii-1}$  in constraint set (7). Thus, constraint sets (6) and (7) also mean that every job can only be processed at time 0 or later. Constraint sets (8) and (9) schedule different operations on the same machine. Note that constraint sets (4) and (5) are very important because they prevent unnecessary variables from taking value 1. Thus, there are only two subscripts in the variable  $C_{ii}$ . Constraint set (10) is used for capturing the value of the makespan criterion. The mono-objective version of this model with makespan criterion has been used to solve smallscale instances successfully using GAMS/Cplex.

### 3 The multi-objective memetic algorithm (MOMA)

Different with other algorithms for the IPPS problem, problem-specific multi-objective local search methods are considered in MOMA where the three objectives are tactfully covered by these local search methods (to be discussed in "[Problem-specific multi-objective local search](#page-6-0)" section). In this way, all the objectives can be optimized at the same time. In the following, basic components of MOMA, e.g., coding and decoding schemes, are described first.

#### 3.1 Encoding and decoding

Figure 2 gives a pictorial presentation of the chromosome structure. A chromosome consists of a scheduling string, some process plan strings, and corresponding operation strings. The scheduling string adopts an operation-based coding scheme [\[37\]](#page-15-0). This coding scheme brings convenience to the decoding process. The scheduling string is a permutation of job numbers with each job number appearing exactly  $|NO_{il}|$  times, where  $NO_{il}$  denotes the set of operations that belong to the *l*th process plan of job  $i$ . The length of the scheduling string equals the sum of the maximum possible number of operations of each job ( $\sum$ |*NO*<sub>*i*</sub>|<sub>max</sub>). If the number of the operations of a process plan is less than the maximum possible one of that job ( $|NO_{il}|$ < $|NO_{il}|_{max}$ ), ( $\sum (|NO_{il}|_{max}-|NO_{il}|)$ ) randomly selected positions in the scheduling string should be filled with 0 s to avoid any infeasibility. In Fig. 2, there are a total of eight operations to be scheduled and the actual numbers of operations for the three jobs are three, two, and three, respectively. Assume that each job has three operations at most; the last position should be filled with a "0." The second string contains the information of the process plan of a job. In a chromosome, there are a total of  $|n|$  operation strings with each string containing  $|NO_i|$  operations (positions). As illustrated in Fig. 2, every position in an operation string represents an operation. Two numbers in a pair of parentheses in each position represent the operation number and the selected machine, respectively. The permutation of operations in an operation string should satisfy the precedence relationships as indicated in the network graph; a feasible operation permutation of a job can be obtained by the binary tree method [[38](#page-15-0)]. The actual number of the operations of a job in an individual is determined by the selected combination (also the selected OR link path). For instance, the job in Fig. [1a](#page-2-0) may have 12 or 11 operations dependent on the selected combination as shown in Fig. [1b and c.](#page-2-0) This information is represented by the number in the process plan string. The number in a process plan string specifies which operation combination is selected. For the case in Fig. [1a,](#page-2-0) it has two operation combinations. Consequently, the number in the process plan string is either 1 or 2, which means that one of the two operation combination is selected for this job.

The active scheduling procedure [[39\]](#page-15-0) is adopted in the decoding process. The whole procedure is summarized as follows.



#### Nomenclature

- $O_{ij}$  the *j*-th operation of the *i*-th job
- k the alternative machine for  $O_{ii}$
- $t_{ijk}$  the processing time of operation  $O_{ij}$  on machine k
- $c_{ij}$  the completion time of  $O_{ij}$
- $t<sub>s</sub>$  the starting time of a time slot
- $t_e$  the ending time of a time slot
- $t_k$  the last operation's completion time on machine k at present.
- Step 1: For each number in the scheduling string, determine the corresponding job and operation if the number is not equal to 0: if the number  $i (i\neq 0)$  in the scheduling string appears exactly l times, it means the operation in the  $l$ -th position of the operation string of job  $i$  is selected. For convenience, we denote this operation as  $O_{ii}$ .
- Step 2: Find out the operation  $O_{ij}$  by locating this operation in the operation string.
- Step 3: Assign this operation on the predefined machine  $m_k$ .
	- Step 3.1: Check whether there is a time slot on  $m_k$ .
	- Step 3.2: If there is a time slot and max  ${c_{i,j-1}, t_s} + t_{ijk} \le$  $t_e$ , insert the operation in this time slot and go to step 1 for next operation. Otherwise, check the next slot on the same machine till all the time slots are checked.
	- Step 3.3: If there is no available time slot, append the operation at the end of the machine with the starting time max  $\{c_{i,j-1},t_k\}$ .
- Step 4: Go to step 1 for next operation till the operations are all scheduled.

# 3.2 Genetic operators

Position-based crossover method [[40](#page-15-0)], commonly used in scheduling problems, is adopted in MOMA as the crossover procedure. Randomly select some jobs, and exchange the operation strings together with corresponding process plan strings of the selected jobs in two individuals; other operation strings and process plan strings in both individuals are kept still. Then, two empty scheduling strings O1, O2 are initialized. The genes in parent 1, which reflect the unselected jobs, are passed on to the same positions as in the offspring 1 (O1). These genes are removed from parent 2 (P2), and the remaining elements are copied into the undetermined positions in O1 in the same order as they appear in P2. A repairing procedure is adopted to resolve the illegitimacy; it deletes redundant symbols or adds necessary symbols after check the actual Fig. 2 The coding scheme number of operations of each selected job (Fig. [3a](#page-5-0)) gives an

<span id="page-5-0"></span>



Fig. 5 The problem-specific multi-objective search procedure

example. Last two jobs are selected, and the selected operation strings with corresponding process plan strings (in dashed boxes) in the first individual are interchanged with the ones in the second individual. A "0" is filled in a position in the scheduling string of offspring 2 (O2) to avoid infeasibility. Two resultant individuals are given at the bottom of Fig. 3a.

Recall that the sequencing flexibility (SF) is an important feature of the IPPS problem. SF enables different feasible permutations with the same operations (combination). Different with the chromosome structures adopted by other reported algorithms that seldom consider SF, our chromosome structure allows MOMA to take an advantage of SF by performing the second crossover operator. This time, an order crossover (OX)-based one point crossover [\[41\]](#page-15-0) is performed between two operation strings for the same job; the two jobs in both individuals should have the same number in the process plan



Fig. 4 Two local search methods



<span id="page-6-0"></span>



Fig. 6 Work flow of MOMA

# Table 1 Test-bed instances

strings (they have the same operation combination). As illustrated in Fig. [3b,](#page-5-0) there are two operations taken from two different individuals, and two new feasible operation stings are generated after the crossover procedure. To our knowledge, this crossover operator is often neglected in other approaches for this problem.

The mutation procedure is performed by just changing a machine for an operation or randomly swapping two numbers in the scheduling string. As illustrated in Fig. [3c,](#page-5-0) machine 3 will process the first operation of the second job after mutation. Meanwhile, numbers in two randomly selected positions in the scheduling string have been interchanged.

# 3.3 Problem-specific multi-objective local search

## 3.3.1 VNS for the makespan criterion

In our algorithm, we employ the VNS algorithm to improve the makespan criterion. In VNS, two neighborhood structures are adopted. A neighborhood structure combines the special knowledge of a certain problem to facilitate an effective and slight perturbation in an individual. These two adopted neighborhood structures have been successfully applied to the



<span id="page-7-0"></span>







Fig. 7 Optimal Pareto fronts

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(flexible) job shop scheduling problem. The first one is the N5 neighborhood structure [\[22](#page-14-0)]. It is famous for its high cost performance because only swapping the first and (or) last two operations in a critical block is performed. The second one is proposed by Mastrolilli and Gambardella [\[42\]](#page-15-0). It tries to remove every critical operation in a critical path from the current machine to break the critical path. Figure [4a](#page-5-0) gives the illustration of the two neighborhood structures. VNS tries to perform a slight perturbation in the scheduling string and operation string(s) using one neighborhood structure continuously till there is no further improvement. Then, it jumps to the second neighborhood. If the individual is improved, it jumps back to the first neighborhood to repeat the above process. Otherwise, the VNS procedure is terminated. The detailed VNS procedure is given in Algorithm 1.



# 3.3.2 The intensification algorithm for TWM and MMW criteria

The presence of multiple objectives encourages a family of non-dominated or non-inferior solutions (the optimal Pareto

front). In fact, local search methods for all the considered objectives have seldom been facilitated in existing algorithms for the multi-objective IPPS problem. We developed an intensification search method for the TWM and the MMW criteria in MOMA. Figure [4b](#page-5-0) gives the principle of this procedure. It tries to remove each operation to be processed by the machine whose workload is largest to other available machines that have less workload. During the optimization process, the

TWM and MMW criteria are considered at the same time. In Algorithm 2, the intensification search procedure is outlined.

```
1: Step1: Identify the machine that has the maximum workload. Put the operations on this machine to the set MO.
 2: Step2: Record the objective values as: P_makespan, P_TWM, and P_TWM
 3: Step3: IsContinue + false;
 4 \cdot for i \leftarrow |MO| to 1
 5: for j \leftarrow 1 to N(MO_i) //MO<sub>i</sub> denotes the ith operation in MO; N(MO_i) the number of available machines of MO<sub>i</sub> if (M \cdot 1) = current machine) then //M· is an available machine for operation MO
          if (M_i) = current machine) then //M<sub>i</sub> is an available machine for operation MO<sub>i</sub>
 7: Insert MOi to this machine. Evaluate and record the objective values as N_makespan, N_TWM, and N_MMW
 8: end if
 9: //Judge if accept the machine assignment for the operation MO_i:<br>10: If (N MMW<P MMW) and (N TWMsP TWM) then
 10: If (N\_MMW \leq P\_MMW) and (N\_TWM \leq P\_TWM) then<br>11: Accent this machine assignment and go to Step1.
 11: Accept this machine assignment and go to Step1.<br>12: else if (N MMW<P MMW) and (P MMW - N MM)
            else if (N\_MMW < P\_MMW) and (P\_MMW - N\_MMW) > (N\_TWM - P\_TWM) then
 13: Accept this machine assignment and go to Step1.
 14: else if (N_TWM<P_TWM) and (N_MW\times P_MMW) then<br>15: Accent this machine assignment and go to Step1.
 15: Accept this machine assignment and go to Step1.<br>16: else if (N TWM-P TWM) and (P TWM - N TWM
            else if (N_T^T TWM <i>P</i> TWM) and (P_TTWM - N_T^TWM) > (N_MMW - P_MMW) then
 17: Accept this machine assignment and go to Step1.
 18: else
 19: Abandon this machine assignment.<br>20: end if
 20: end if<br>21 end for
         end for
 22: end for
 23: Step 4: if (! IsContinue) then Stop searching and terminate the algorithm. end if
Algorithm 2
```
Both the TWM and the MMW criteria are considered in this intensification search: the MMW criterion is considered in lines 10–13 in Algorithm 2 while the procedure in lines 14–17 deals with the TWM criterion. More importantly, influenced by the Pareto optimality concept, this intensification search emphasizes trade-offs between different objectives as described in line 12 and line 16 in Algorithm 2: if there are more improvements of the MMW (or TWM) criterion than those of the TWM (or MMW) criterion, the machine assignment can still be accepted.

# 3.3.3 The problem-specific multi-objective search procedure

The multi-objective local search procedure is depicted in Fig. [5.](#page-5-0) It contains both VNS and the intensification search.  $N/2$  (N is the population size) individuals are randomly selected (marked in green in Fig. [5\)](#page-5-0). For the selected individuals, the intensification search algorithm (Algorithm 2) are first applied to improve the TWM and the MMW criteria. VNS (Algorithm 1) is then applied to optimize the makespan criterion. For the remaining N/2 individuals, makespan-oriented VNS is applied before the intensification search. After this, the two parts are merged and the local search procedure is finished.

#### 3.4 The Pareto-based algorithm

The proposed MOMA maintains a population that is improved over iterations. The optimization process is sensed in terms of the three objectives. Just as the case in NSGA-II, the population is updated over iterations by selection, crossover, and mutation operators. First, an offspring population  $Qt$  (of size  $N$ ) is created from the parent population Pt. Then, population  $Qt$  is combined with Pt to form an intermediate population, Rt, of size 2N. After evaluating all the individuals in each generation, all the Pareto fronts in  $Rt$  can be identified. The new population  $Pt$  is obtained from the merged population  $Rt$  by taking the Pareto solutions. In MOMA, we adopt the novel sorting method proposed in [[43](#page-15-0)]. This fast non-dominated sorting method, reduces the time complexity from  $O(rN^2)$  in NSGA-II to  $O(rN \log N)$  (*r* is the number of objectives).

# 3.5 The TOPSIS method

This decision supporting strategy is developed based on the concept that the chosen alternative should have the shortest distance from the ideal solution and the farthest from the negative-ideal solution [\[34](#page-15-0)]. After a given number of iterations, MOMA terminates with the resultant optimal Pareto front. In the final step of MOMA, a decision should be made in the presence of multiple criteria to determine the most reasonable individual from the optimal Pareto front. During the decision process, we assume that all the three criteria are equally important, and a set of weights  $w=[1/3, 1/3, 1/3]$  for the three objectives is accommodated to the decision matrix of TOPSIS method in MOMA. The whole algorithm is depicted in Fig. [6](#page-6-0).

#### <span id="page-10-0"></span>4 Computational results with discussions

To evaluate the performance of MOMA developed for the multi-objective IPPS problem, the typical benchmark instances reported in [\[14](#page-14-0)] are considered in our experiment. This data is the most popular set of instances tested in existing works. We first show that better optimal Pareto fronts can be captured by MOMA. Then, we compare MOMA with the well-known NSGA-II algorithm using two metrics. More importantly, satisfactory solutions are obtained by the TOPSIS method from the Pareto fronts captured by MOMA and NSGA-II, respectively; we compare the resultant satisfactory solutions to demonstrate the advantage of MOMA over NSGA-II. Finally, we present a visual comparison to demonstrate the necessity of multi-objective optimization for the IPPS problem.

The algorithm is programmed in  $C++$  language and implemented on a computer with an Intel i5 3470 3.2GHz CPU and 4 GB of memory. The parameters are set as follows: the population size is set to 400; the crossover probability and the mutation probability are set to 0.7 and 0.08, respectively; and the algorithm terminates after 800 iterations. To accommodate MOMA to the three criteria, half of the individuals in MOMA are generated randomly while other individuals are assigned with shortest process plans and the machines with shortest processing times [\[24](#page-14-0)].

In our experiment, the 24 test-bed instances in Kim's benchmark [\[14\]](#page-14-0) are constructed with 18 jobs. In each instance, there are a total of 15 machines to process the jobs. The number of operations of these instances varies from 79 to 300. The details of these instances are listed in Table [1.](#page-6-0)

To demonstrate the excellent performance of MOMA, visual comparisons are presented as depicted in Fig. [7.](#page-7-0) Three most complicated instances in Kim's benchmark (instances 22–24) are considered, and optimal Pareto fronts taken from the last iteration of three cases are depicted in Fig. [7.](#page-7-0) In case 1, we apply MOMA directly to obtain the optimal Pareto front. In case 2, the proposed intensification search is not employed. Thus, case 2 can be deemed as the NSGA-II algorithm combined with VNS. For the last case, both VNS and the intensification search are not considered, and only NSGA-II is applied. In all the three cases, parameters remain unchanged.

As can be seen in Fig. [7a and b,](#page-7-0) the Pareto front of case 1 is more competitive than those of other two cases for the MMW and TWM criteria. For the makespan criterion, we can find that the optimal Pareto front of case 2 is better according to the top view in Fig. [7b:](#page-7-0) it locates much closer to the coordinate axis of the TWM criterion. For the MMW and the TWM criteria, however, the Pareto front of case 2 exhibits its weakness. This is due mainly to the fact that the VNS procedure is makespan-oriented and only VNS is not enough to cope with the three criteria in case 2. Clearly, the Pareto front of case 1 can make a reasonable tradeoff between the three objectives. In other words, the non-dominated solutions of case 1 in Fig. [7b](#page-7-0) are distributed more equally than the situation of case 2. Further, we can easily find out that the Pareto front yielded by MOMA (case 1) is more competitive than the one obtained by NSGA-II (case 3) according to Fig. [7a and b](#page-7-0). The above comparisons between MOMA and the other two algorithms (NSGA-II+VNS and NSGA-II) indicate that the intensification search method plays an important role in improving the MMW and the TWM criteria. For instance 23, MOMA yields competitive non-dominated solutions for the three criteria from observation of Fig. [7c and d](#page-7-0). Figure [7d](#page-7-0) gives a top view of the optimal Pareto fronts yielded by the three algorithms. In Fig. [7d,](#page-7-0) non-dominated solutions captured by MOMA give a better distribution along the axis of the TWM criterion. For the last instance, MOMA yields an excellent Pareto front again. According to Fig. [7e](#page-7-0), the Pareto front captured by MOMA totally dominated other two Pareto fronts. As indicated in Fig. [7e](#page-7-0) and its top view (Fig. [7f](#page-7-0)), the MMW and the TWM criteria receive less improvements again in case 2 and case 3.

Table 2 Comparisons between MOMA and NSGA-II

Number	<b>AR</b>		<b>SP</b>		
	<b>MOMA</b>	NSGA-II	<b>MOMA</b>	NSGA-II	
1	$1*$	$\mathbf{1}$	$7.32*$	54.24	
2	$1*$	$\mathbf{0}$	33.66*	79.31	
3	$0.92*$	0.21	$25.11*$	28.58	
$\overline{4}$	$1*$	$\mathbf{0}$	213.86	27.87	
5	$0.96*$	0.91	7.98*	85.92	
6	$1*$	0.29	104.03	69.26	
7	$0.77*$	0.5	109.172	76.56	
8	$1*$	0.42	36.87	15.44	
9	$0.97*$	0.23	5.84*	28.36	
10	$0.88*$	0.84	28.96*	64.32	
11	$1*$	$\overline{0}$	22.5	17.81	
12	$1*$	0.05	12.83*	108.35	
13	$0.95*$	0.65	20.69*	172.31	
14	0.65	$\mathbf{1}$	24.32*	144.8	
15	$0.9*$	0.55	12.53*	204.40	
16	$1*$	0.56	78.03*	127.56	
17	$1*$	$\mathbf{0}$	13.92*	38.78	
18	$1*$	$\mathbf{0}$	71.60	38.03	
19	$1*$	0.18	15.62*	105.66	
20	$1*$	0.28	46.25*	64.45	
21	0.24	$\mathbf{1}$	72.75*	88.81	
22	$1*$	$\mathbf{0}$	46.69	35.91	
23	$1*$	$\mathbf{0}$	14.80	24.39	
24	$1*$	$\boldsymbol{0}$	64.44*	101.66	

\*The case where MOMA performs better than NSGA-II

<span id="page-11-0"></span>Table 3 Non-dominated solutions

Number	Makespan	<b>TWM</b>	<b>MMW</b>
$\mathbf{1}$	428	1843	129
$\overline{2}$	428	1828	145
3	427	1822	150
$\overline{4}$	428	1820	149
5	428	1826	147
6	436	1840	131
7	431	1839	132
8	432	1831	134
9	429	1816	154
10	428	1834	143
11	427	1841	133
12	428	1835	139
13	427	1842	132
14	427	1838	134
15	427	1835	143
16	427	1831	147
17	427	1824	149

Based on the observations of Fig. [7](#page-7-0) and the above discussion, it is very intuitive to find out that MOMA is the winner: it can generate more satisfactory non-dominated solutions than NSGA-II. MOMA is much better than the traditional NSGA-II for the multi-objective IPPS problem because applying

problem-specific local search methods in MOMA makes it able to find a better spread of solutions than other algorithms in terms of the quality of solutions.

To demonstrate the fact that MOMA gains an advantage over other algorithms, we compare the performance of MOMA in Table [2](#page-10-0) with that of the well-known NSGA-II algorithm using Kim's benchmark. Two metrics, the average ratio (AR) and the spacing metric (SP), are introduced to evaluate the optimal Pareto solutions of MOMA and NSGA-II. For the AR metric, it can be calculated in the following manner. Let P1 and P2 be the optimal Pareto solutions gained from MOMA and NSGA-II, respectively. The set P can be obtained by merging P1 and P2, e.g.,  $P = P1 \cup P2$ . Thus, the AR value of an algorithm is calculated as the ratio of the optimal Pareto solutions in P1 that are not dominated by any other solutions in  $P$ , as illustrated in Eq. (11).

$$
AR_{(P_i)} = \frac{\left| P_i - \left\{ x \in P_i \middle| \exists y \in P : y > x \right\} \right|}{|P_i|} \tag{11}
$$

In Eq. (11),  $y \rightarrow x$  means solution y dominates x. The higher the ratio AR is, the better the solution set  $P_i$  is. The SP metric, which is usually adopted for the optimization problem with two objectives, are designed to evaluate the distribution of the solutions in the optimal Pareto front. As described in Eqs. (12) and ([13\)](#page-12-0), we improve this metric so that it can adapt to the triple-objective IPPS problem studied in this work.



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<span id="page-12-0"></span>
$$
i, j = 1, 2, ..., n_P
$$
 (12)

$$
SP = \sqrt{\frac{1}{n-1} \sum_{i=1}^{n_P} \left(\overline{d} - d_i\right)^2} \tag{13}
$$

In Eqs. ([12](#page-11-0)) and (13),  $n_P$  is the total number of nondominated solutions in the optimal Pareto front,  $f_k(x_i)$  is the value of the k-th criterion of solution  $x_i$ , and  $\overline{d}$  is the mean value of  $d_i$ . A less SP value is more acceptable.

Most of the AR values of MOMA in Table [2](#page-10-0) take value 1 or the value very close to 1 while the AR values of NSGA-II fluctuates wildly between 0 and 1. Based on the observation of Table [2](#page-10-0), MOMA outperforms NSGA-II for 22 instances. For the SP metric, the high performance of MOMA is observed again. Small SP values of MOMA in Table [2](#page-10-0) mean the distances between the non-dominated solutions captured by MOMA are distributed more equally. It can be seen that the novel algorithm MOMA outperforms NSGA-II for 16 instances. We believe that the high performance of MOMA stems from the VNS procedure and the proposed intensification search method because most of the non-dominated solutions obtained by NSGA-II are dominated by the ones obtained by MOMA where VNS and intensification search method are applied.

Because MOMA and NSGA-II each generate a set of nondominated solutions after a certain number of iterations, the most acceptable schedule of each instance can be determined by the TOPSIS decision method from the optimal Pareto front. Table [3](#page-11-0) gives all the non-dominated solutions yielded by MOMA in the optimal Pareto front of instance 1. By using the TOPSIS method, the third solution in Table [3](#page-11-0) is determined as the most acceptable solution, and the corresponding Gantt chart is depicted in Fig. [8.](#page-11-0)

In Table 4, we list the objective values of the resultant satisfactory schedules obtained by the TOPSIS method. Competitive objective values in Table 4 are marked with asterisks.

From observation of Table 4, it can be seen that MOMA outperforms NSGA-II: eight resultant schedules of MOMA are better than those of NSGA-II for all the three criteria while only one resultant schedule of NSGA-II is better than that obtained by MOMA. Although the resultant solutions of MOMA and NSGA-II of other 15 instances do not dominate each other, superiorities of the novel algorithm MOMA can still be observed: for the 12 instances (instances 1, 3, 5–6, 8–9, 12–13, 15–16, 19, and 21) of the remaining 15 instances, the resultant objective values of the MMW criterion of MOMA gain enormous advantages over the ones of NSGA-II according to Table 4.

Table 4 Objective values of resultant schedules

Number	<b>MOMA</b>			$NSGA-H$		
	Makespan	<b>TWM</b>	<b>MMW</b>	Makespan	<b>TWM</b>	<b>MMW</b>
1	427	1822	150	427	1812	193
2	$343*$	$1623*$	$174*$	343	1624	206
3	347	1713	166	347	1710	181
4	306*	1433*	148*	307	1443	148
5	319	1588	159	319	1581	248
6	427	2134	175	427	2128	239
7	372	1826	189	$372*$	1826*	179*
8	343	1686	148	343	1676	237
9	427	1641	169	427	1637	198
10	428	2727	237	427	2728	244
11	348*	2449*	205*	348	2481	280
12	320	2231	175	327	2225	212
13	427	2936	245	427	2935	262
14	375	2749	210	384	2728	253
15	427	2430	215	427	2422	244
16	427	3451	251	427	3448	282
17	$359*$	3358*	$254*$	388	3391	302
18	329*	3043*	229*	347	3089	252
19	440	3733	270	439	3739	324
20	400	3558	262	421	3529	276
21	427	3336	268	427	3318	309
22	448*	4358*	$317*$	475	4381	379
23	418*	4238*	294*	448	4249	332
24	482*	5195*	$362*$	497	5224	397

\*The case where MOMA performs better than NSGA-II

Finally, we give an example to demonstrate that it is highly necessary to consider the multiple objectives requirement arising in a real-world production environment. Figure [8](#page-11-0) gives the Gantt chart of the first instance obtained by MOMA while Fig. [9](#page-13-0) depicts the schedule of the same instance that is yielded by a mono-objective algorithm with makespan criterion only. Although these two schedules have the same overall finishing time (427), the scheduling scheme obtained by MOMA presented in Fig. [8](#page-11-0) is more satisfactory than the other one after judging the MMW values in Fig. [10](#page-13-0) which gives the workload of each machine presented in Figs. [8](#page-11-0) and [9](#page-13-0). The maximum machine workload of the schedule in Fig. [8](#page-11-0) is 150 while the one in Fig. [9](#page-13-0) is 254. Clearly, the workload of the scheduling scheme in Fig. [8](#page-11-0) is distributed more equally on 15 machines than the case in Fig. [9](#page-13-0). This means the proposed algorithm can truly reduce the maximum machine workload of a schedule by allocating excessive operations to other available machines. For the TWM criterion, MOMA shows its talent again: the total workload of machines in Fig. [8](#page-11-0) is 1822, and this value is

<span id="page-13-0"></span>

Fig. 9 The Gantt chart of the first instance with makespan criterion only

less than 1860 which is the total workload of machines in Fig. 9. Clearly, with the same makespan value, the schedule obtained by a mono-objective algorithm in Fig. 9 is not very promising due to the disadvantages on the other two criteria. Thus, choosing the schedule in Fig. [8](#page-11-0) can meet the real-life situation better. Based on the analysis and comparisons in this section, we can conclude that MOMA outperforms NSGA-II in addressing the multi-objective IPPS problem.



Fig. 10 Workload of each machine algorithms.

### 5 Conclusions

In this study, the IPPS problem is addressed in a Pareto manner and solved by the novel algorithm MOMA. Compared with existing multi-objective meta-heuristic algorithms, the proposed algorithm adopts an objective-oriented multi-objective local search method, where makespan-oriented variable neighborhood search algorithm and machine workloadspecific intensification search are adopted to improve all the three objectives. This is the distinct feature of MOMA. A novel fast non-dominated sorting method is also employed in MOMA to reduce the computational complexity. After the optimal Pareto front is obtained, the TOPSIS method is adopted in determining the most satisfactory schedule among a set of non-dominated solutions. To evaluate the proposed algorithm, MOMA was tested on typical benchmark instances and compared with the well-known NSGA-II algorithm. Computational results reflected the following conclusions:

- 1. MOMA can effectively improve all the three objectives.
- 2. Compared with other multi-objective algorithms, e.g., the well-known NSGA-II, MOMA is able to achieve more competitive non-dominated solutions.
- 3. It is quite necessary to employ local search methods for all the objectives in multi-objective optimization

<span id="page-14-0"></span>The focus of this work is mainly on deterministic constraints of jobs. However, a manufacturing system in the real world is often subject to many sources of uncertainty. One source of uncertainty lies in the processing time of an operation which may fluctuate within a certain range. Thus, a predefined schedule may usually be affected. In future research, uncertain processing times should be included, and a multi-objective algorithm for the IPPS problem with uncertain processing time can be considered.

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#### Compliance with ethical standards

Conflict of interest The authors declare that they have no competing interests.

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