# ORIGINAL ARTICLE

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# A heuristic method for the combined location routing and inventory problem

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Abstract The combined location routing and inventory problem (CLRIP) is used to allocate depots from several potential locations, to schedule vehicles' routes to meet customers' demands, and to determine the inventory policy based on the information of customers' demands, in order to minimize the total system cost. Since finding the optimal solution(s) for this problem is a nonpolynomial (NP) problem, several heuristics for searching local optima have been proposed. However, the solutions for these heuristics are trapped in local optima. Global search heuristic methods, such as tabu search, simulated annealing method, etc., have been known for overcoming the combinatorial problems such as CLRIP, etc. In this paper, the CLRIP is decomposed into two subproblems: depot location-allocation problem, and routing and inventory problem. A heuristic method is proposed to find solutions for CLRIP. First of all, an initial solution for CLRIP is determined. Then a hybrid heuristic combining tabu search with simulated annealing sharing the same tabu list is used to improve the initial solution for each subproblem separately and alternatively. The proposed heuristic method is tested and evaluated via simulation. The results show the proposed heuristic method is better than the existing methods and global search heuristic methods in terms of average system cost.

**Keywords** Combined location routing and inventory problem (CLRIP) · Global search heuristic method · Heuristic method · Hybrid heuristic · NP problem

## 1 Introduction

The combined location routing and inventory problem (CLRIP) is to allocate depots from several potential locations, to schedule vehicles' routes to meet customers' demands, and to determine

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the inventory policy (such as order quantity during each production run, order-up-to level for replenishment, etc.) based on the information of customers' demands, in order to minimize the total system cost (including location, transportation, and inventory costs). CLRIP consists of three subproblems: depot location-allocation problem, vehicle routing problem, and inventory control problem. The decisions for solving these three subproblems are interrelated to one another. For example, when the order quantity during each production run decreases, transportation costs will increase and inventory costs will decrease [1]. Furthermore, the routing and inventory control decision will affect the decision of depot locations since locations are determined based on the minimal system cost criterion. Inversely, when the depot locations are determined, the vehicle routing and inventory policy will be affected and decided based on the minimal total system cost criterion. Hence, how to determine depot locations, vehicle routing, and inventory policy, becomes an important issue in designing distribution systems such as food and drink industries, delivery to retail shops, and distribution of various consumer goods [2, 3].

In this paper, we are trying to determine depot locations, vehicle routing, and inventory policy based on the minimal system cost criterion. As for the assumptions for vehicle routes, we adopt the following constraints: (1) the total demand for customers on any route is not greater than the vehicle service capacity, (2) the order quantity during each production run on any route is not greater than the vehicle capacity, and (3) each route is served by one vehicle. The model formulation for CLRIP is similar to that in Liu and Lee's research [3] (please refer to Appendix A for the details).

The location routing problem (LRP) composed of two subproblems: depot location-allocation problem and vehicle routing problem, has been shown to be NP-hard [4]. Since CLRIP is more complex than LRP, CLRIP belongs to the class of NP problems. Liu and Lee [3] proposed a heuristic method to find solutions for CLRIP. The initial solution using route-first, location-allocation second approach based on the minimal system cost is determined. Then an improvement heuristic search for a better solution based on the initial solution is developed.

However, the improvement search is a local-optimality search. To avoid being trapped in local optima, global search heuristic methods (such as tabu search, simulated annealing, etc.) have been used for solving the combinatorial problems [5]. However, there was no global search heuristic method proposed for solving CLRIP until now. Since the problem structure of LRP is similar to that of CLRIP, global search heuristic methods used in LRP are reviewed in this paper. Renaud et al. [6] proposed a tabu search algorithm for the multi-depot vehicle routing problem with capacity and route length restrictions. Three search strategies: fast improvement, intensification, and diversification are used in tabu search to improve effectiveness and efficiency. Tuzun and Burke [7] proposed a two-phase tabu search for the location routing problem. The two-phase approach coordinates two tabu search mechanisms - one seeking a good facility configuration, the other a good routing that corresponds to this configuration. Wu et al. [4] proposed a simulated annealing algorithm for solving the location routing problem. The problem is divided into two subproblems: the location-allocation problem and the vehicle routing problem. Each is solved by the simulated annealing algorithm with tabu lists to avoid cycling.

According to the review above, we conclude that CLRIP can be decomposed into two subproblems: depot location-allocation problem, and routing and inventory problem. Each subproblem can be solved by a hybrid heuristic combining tabu search (TS) with simulated annealing (SA) sharing the same tabu list, where TS and SA are two well-known methods to solve the combinatorial problems such as CLRIP. The reasons for choosing the hybrid heuristic approach are: (1) to share the same tabu list between TS and SA to avoid search cycling and improve search efficiency and (2) to improve search effectiveness.

#### 2 The proposed heuristic method

In this paper, a heuristic method is proposed to solve CLRIP consisting of two subproblems: depot location-allocation problem, and routing and inventory problem. First, the heuristic method proposes an initial solution procedure for CLRIP. Then a hybrid heuristic combining TS with SA sharing the same tabu list is proposed to find solutions for each subproblem of CLRIP separately and alternatively. The procedure of this heuristic method is as follows (Fig. 1):

Obtaining the initial solution (Fig. 2)

- Step 1. (1) Set r = 1, k = 1, MaxSup = vehicle service capacity, count = 1. (2) Put all customers into a set F. (3) Put all depots into a set E.
- Step 2. (1) Randomly select a customer from F. (2) Put the customer into  $V_k$ . (3) Delete the customer from F. (4) Set k = k + 1.
- Step 3. Is F empty? If yes, go to step 4. Otherwise, go to step 2.
- Step 4. (1) Select a depot from E with the shortest path to the centroid of  $V_r$ . (2) Put the depot into  $V_r$ . (3) Set r = r+1.
- Step 5. Is r > k? If yes, go to step 6. Otherwise, go to step 4.

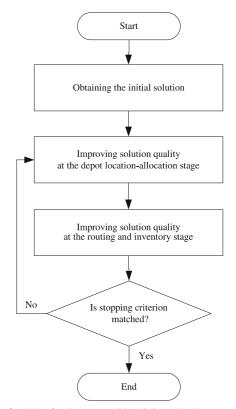


Fig. 1. The flowchart for the proposed heuristic method

Step 6. (1) Compute the total system cost SC (It can be computed based on the objective function mentioned in Appendix A.). (2) Set the initial solution SC and  $V_t$  as the temporary best solution (Let the best solution  $X^* =$  the current solution  $X^0$  ( $V_t$  for  $1 \le t \le k$ ) and SC( $X^*$ ) = SC( $X^0$ )).

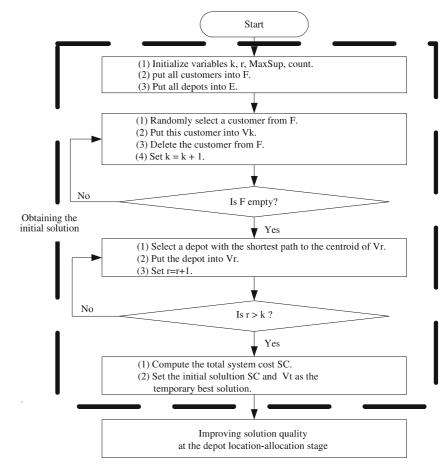
Improving solution quality at the depot location-allocation stage (Fig. 3)

Step 7. Generate a candidate move (from  $X^0$  to the candidate solution  $X^1$ ) using drop procedure or swap procedure randomly at the depot location-allocation stage. The drop procedure is to randomly select an open depot  $D_i$  in a route  $V_i$  and find another open depot  $D_j$  that is nearest to the route  $V_i$ . Substitute  $D_i$  with  $D_j$  to serve the customers in  $V_i$ . Close  $D_i$ . The swap procedure is to randomly select two open de-

pots:  $D_i$  in  $V_i$  and  $D_j$  in  $V_j$ . Exchange  $D_i$  and  $D_j$ .

- Step 8. Are the total demands of customers in  $V_i$  and  $V_j$  less than or equal to MaxSup, and the order quantities during each production run in  $V_i$  and  $V_j$  less than or equal to vehicle capacity? If yes, go to step 9. Otherwise, go to step 7.
- Step 9. Is the candidate move in the tabu list (The length of tabu list is set equal to 7 [8].)? If yes, go to step 10. Otherwise, (1) update  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$  (please refer to Appendix A for details), (2) update the tabu

Fig. 2. The flowchart for obtaining the initial solution



list at the depot location-allocation stage, and (3) go to step 11.

- Step 10. Is  $SC(X^1) \leq SC(X^*)$ ? If yes, (1) update  $X^* = X^1$ ,  $SC(X^*) = SC(X^1)$ , (2) update  $X^0 = X^1$ ,  $SC(X^0) =$  $SC(X^1)$ , (3) update the tabu list at the depot locationallocation stage, and (4) go to step 11. Otherwise, go to step 7.
- Step 11. Initialize the parameters for simulated annealing search such as initial temperature (= 70), reheating factor r (= 0.9), stopping temperature (= 10) [9].
- Step 12. Generate a neighboring solution  $X^1$  as the next candidate solution using drop procedure or swap procedure randomly (please refer to step 7 for details of these two procedures).
- Step 13. Are the total demands of customers in V<sub>i</sub> and V<sub>i</sub> less than or equal to MaxSup and the order quantities during each production run in Vi and Vi less than or equal to vehicle capacity? If yes, go to step 12. Otherwise, go to step 14.
- Step 14. Is the move (from  $X^0$  to the neighboring solution  $X^1$ ) in the tabu list? If yes, go to step 12. Otherwise, go to step 15.
- Step 15. Is the neighboring solution accepted?

1. Let 
$$\Delta SC = SC(X^1) - SC(X^0)$$

1. Let  $\Delta SC = SC(X^1) - SC(X^0)$ . 2. If  $\Delta SC \leq 0$ , then  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$  and

update the tabu list at the depot location-allocation stage. And if  $SC(X^1) \leq SC(X^*)$ , then  $X^* = X^1$ ,  $SC(X^*)$ = SC(X<sup>1</sup>).

3. If  $\Delta SC > 0$ , then  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$  with probability  $\exp(-\Delta SC/T)$  and update the tabu list at the depot location-allocation stage.

Step 16. Should the procedure stop under the temperature T? If yes, go to step 17; otherwise, go to step 7. When the number of accepted solutions under the tem-

perature T reaches to a predefined value, the following condition should be checked:

$$\frac{\left|AVG_e - AVG_f\right|}{AVG_f} \leqslant \varepsilon ,$$

where  $AVG_e$  is the average objective value of accepted solutions under the temperature T.  $AVG_f$  is the average objective value of accepted solutions before T.  $\varepsilon$ is a predefined equilibrium value ( $0 < \varepsilon < 1$ ). If the above condition is satisfied, the equilibrium state has been reached and the procedure stops under T [10].

Step 17.  $T = T \times r$ .

Step 18. Is the stopping criterion (T < stopping temperature) at the depot location-allocation stage matched. If yes, go to step 19; otherwise, go to step 7.

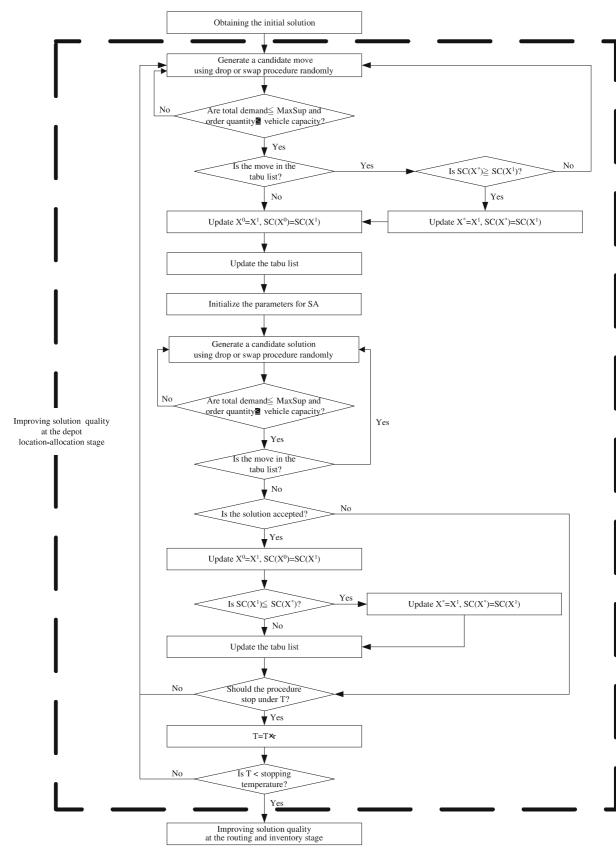


Fig. 3. The flowchart for improving solution quality at the depot location-allocation stage

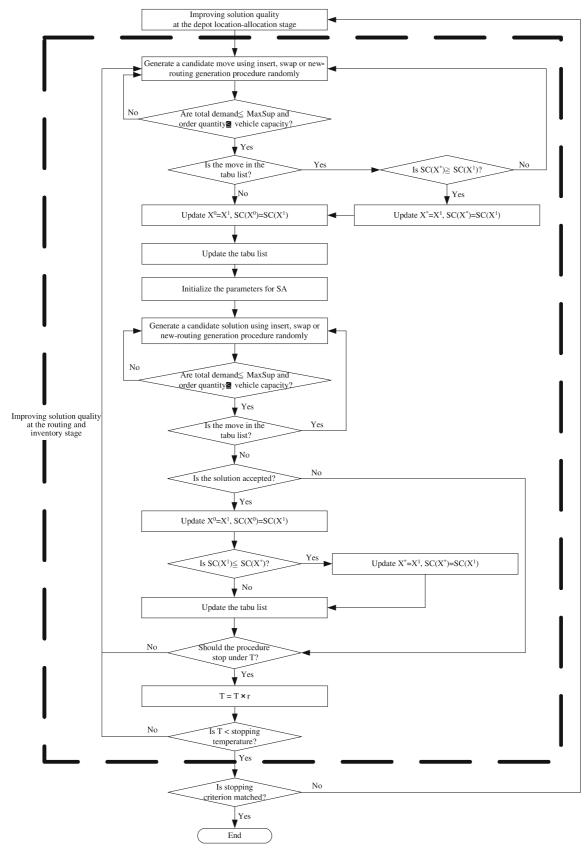


Fig. 4. The flowchart for improving solution quality at the routing and inventory stage

Improving solution quality at the routing and inventory stage (Fig. 4)

Step 19. Generate a candidate move (from  $X^0$  to  $X^1$ ) using the insertion procedure, swap procedure, or new-route generation procedure randomly at the routing and inventory stage.

The insertion procedure is to randomly select two routes:  $V_i$  and  $V_j$ . Then randomly select a customer  $C_1$ in  $V_i$ . Find two customers,  $C_2$  and  $C_3$  in  $V_j$  that are nearest to  $C_1$ . Put  $C_1$  into  $V_j$  and the delivery sequence is  $C_2$ ,  $C_1$ , and  $C_3$ . Delete  $C_1$  from  $V_i$ .

The swap procedure is to randomly select two routes:  $V_i$  and  $V_j$ . Then randomly select a customer  $C_1$  in  $V_i$  and a customer  $C_2$  in  $V_j$  that are nearest to  $C_1$ . Exchange  $C_1$  and  $C_2$ .

The new-route generation procedure is to randomly select a route  $V_i$ . Then randomly select a customer  $C_1$  in  $V_i$  and put it into a new generated route  $V_j$ . Delete  $C_1$  from  $V_i$ .

- Step 20. Are the total demands of customers in  $V_i$  and  $V_j$  less than or equal to MaxSup and the order quantities during each production run in  $V_i$  and  $V_j$  less than or equal to vehicle capacity? If yes, go to step 21. Otherwise, go to step 19.
- Step 21. Is the candidate move in the tabu list (The length of tabu list is set equal to 7 [8].)? If yes, go to step 22. Otherwise, (1) update  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$ , (2) update the tabu list at the routing and inventory stage, and (3) go to step 23.
- Step 22. Is  $SC(X^1) \leq SC(X^*)$ ? If yes, (1) update  $X^* = X^1$ ,  $SC(X^*) = SC(X^1)$ , (2) update  $X^0 = X^1$ ,  $SC(X^0) =$  $SC(X^1)$ , (3) update the tabu list at the routing and inventory stage, and (4) go to step 23. Otherwise, go to step 19.
- Step 23. Initialize the parameters for the simulated annealing search such as initial temperature (= 70), reheating factor r (= 0.9), stopping temperature (= 10).
- Step 24. Generate a neighboring solution  $X^1$  as the next candidate solution using insertion procedure, swap procedure, or new-route generation procedure randomly (please refer to step 19 for details of these three procedures).
- Step 25. Are the total demands of customers in  $V_i$  and  $V_j$  less than or equal to MaxSup and the order quantities during each production run in  $V_i$  and  $V_j$  less than or equal to vehicle capacity? If yes, go to step 26. Otherwise, go to step 24.
- Step 26. Is the move (from  $X^0$  to  $X^1$ ) in the tabu list? If yes, go to step 24. Otherwise, go to step 27.
- Step 27. Is the neighboring solution accepted?

1. Let  $\Delta SC = SC(X^1) - SC(X^0)$ . 2. If  $\Delta SC \leq 0$ , then  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$  and update the tabu list at the routing and inventory stage. And if  $SC(X^1) \leq SC(X^*)$ , then  $X^* = X^1$ ,  $SC(X^*) = SC(X^1)$ . 3. If  $\Delta SC > 0$ , then  $X^0 = X^1$ ,  $SC(X^0) = SC(X^1)$  with probability  $\exp(-\Delta SC/T)$  and update the tabu list at the routing and inventory stage.

- Step 28. Should the procedure stop under the temperature T? If yes, go to step 29; otherwise, go to step 19. Please refer to step 16 for details.
- Step 29.  $T = T \times r$ .
- Step 30. Is the stopping criterion (T < stopping temperature) at the routing and inventory stage matched? If yes, go to step 31; otherwise, go to step 19.

Stopping criterion is matched?

Step 31. Is the count equal to max\_count (= 5)? If yes, stops. Otherwise, (1) set count = count + 1 and (2) go to step 7.

### **3** Computation results and comparisons

In order to examine the computational effectiveness and efficiency of the proposed heuristic method ( $H_1$ ), three methods are used to compare with the proposed method. The first method is a heuristic ( $H_2$ ) proposed by [3] (please refer to Appendix B for details). The other two methods are simulated annealing search ( $H_3$ ) and tabu search ( $H_4$ ) (please refer to Appendix C for details). The heuristic methods are coded using Visual C++ programming language and the tests are carried out on a PC Pentium 1.4 GHz.

For evaluating the proposed heuristic  $H_1$ , the test problems are divided into two categories: size small and large. For smallsized problems with up to four candidate depots and eight customers, the solutions for  $H_1$   $H_2$ ,  $H_3$  and  $H_4$  are compared to the optimal solution yielded by enumeration search. A set of 45 tests classified in nine different problem sizes (2 candidate depots × 4 customers, 2 candidate depots × 6 customers, 2 candidate depots × 8 customers, 3 candidate depots × 4 customers, 3 candidate depots × 6 customers, 4 candidate depots × 6 customers, 4 candidate depots × 8 customers, 4 candidate depots × 8 customers) was designed to evaluate the performance of the heuristic solutions versus the optimal solutions. Each problem instance contained five tests. The detailed settings for each test problem are as follows [3]:

- 1. The demand for each customer is selected from a uniform distribution U[450, 600] for each month.
- 2. The demand during lead time for each customer is selected from a uniform distribution U[0, 10].
- 3. The location (x, y) of each customer and candidate depot is selected from a uniform distribution U[0, 100].
- 4. The vehicle capacity is 300.
- 5. The vehicle service capacity is 4000.
- 6. The fixed ordering cost is 20.
- 7. The vehicle dispatching cost is 25
- 8. The shortage cost is 2.
- 9. The holding cost is 0.5.
- 10. The distance cost is 1/unit distance.

Table 1 shows the average solution quality and average CPU times for  $H_1$ ,  $H_2$ ,  $H_3$ ,  $H_4$  and optimal solutions. It can be seen that the proposed heuristic solutions ( $H_1$ ) are better than or equal to those of  $H_2$ ,  $H_3$ , and  $H_4$  and near optimal (or optimal) in different small-sized problems. The average CPU times are less than or equal to 16.5 s for  $H_1$ ,  $H_2$ ,  $H_3$ , and  $H_4$ . However, the maximal average CPU time for obtaining optimal solutions is 19, 371 s. The larger the problem size, the larger the computational time for obtaining optimal solutions. The heuristic methods are more efficient than the optimal procedure.

For larger-sized problems, the optimal solutions cannot be obtained in a reasonable time and there is no tight lower bound for this problem. The performance of the proposed heuristic is evaluated against the solutions of H<sub>2</sub>, H<sub>3</sub> and H<sub>4</sub>. A set of 45 tests classified in nine different problem sizes (10 candidate depots  $\times$  100 customers, 10 candidate depots  $\times$  150 customers, 10 candidate depots  $\times$  100 customers, 15 candidate depots  $\times$  150 customers, 15 candidate depots  $\times$  100 customers, 200 customers, 20 candidate depots  $\times$  100 customers, 200 customers, 20 candidate depots  $\times$  100 customers, 200 customers, 20 candidate depots  $\times$  100 customers, 20 customers, 20 candidate depots  $\times$  100 customers, 20 ca

#### Table 1. Results for small-sized problems

Number of	Number of	Optimal		$H_1$		$H_2$		$H_3$		$H_4$	
candidate depots	customers	cost <sup>1</sup>	cpu <sup>2</sup>	$cost^1$	cpu <sup>2</sup>	$cost^1$	cpu <sup>2</sup>	cost <sup>1</sup>	cpu <sup>2</sup>	cost <sup>1</sup>	cpu <sup>2</sup>
2	4	2194.6	0.05	2194.6	0.05	2368	0.05	2194.6	0.05	2194.6	0.05
2	6	3229.8	2	3229.8	1	5189	0.05	3229.8	1	3229.8	1
2	8	3787.6	146.6	3805.6	15.5	6232.4	0.05	3956	15.2	3850.6	11.4
3	4	2178.2	0.05	2178.2	0.05	2302	0.05	2178.2	0.05	2178.2	0.05
3	6	3126	11.6	3126	2.9	5135.4	0.05	3126	2.9	3126	2.6
3	8	3750	2566.8	3799.4	16	6122.8	0.05	3921.2	15.3	3846	11.5
4	4	2092.2	0.05	2092.2	0.05	2289.6	0.05	2092.2	0.05	2092.2	0.05
4	6	3073.8	48.6	3192.6	8.1	5059.6	0.05	3273	7.3	3261.8	7
4	8	3745.6	19,371	3790	16.5	6016.2	0.05	3900	15.8	3835.6	12

<sup>1</sup> The average system cost of five test problems per instance.

 $^2$  The average CPU time of five test problems per instance (s).

Number of	Number of	H <sub>1</sub>		$H_2$		H <sub>3</sub>		H <sub>4</sub>	
candidate depots	customers	cost <sup>1</sup>	cpu <sup>2</sup>						
10	100	44 552.6	40	68958.6	5	51970	40.6	45 618	44
10	150	64692.8	67.5	93816.4	7	68150.4	67.6	65931.4	79
10	200	84231.8	141.4	122073.8	8	86587	146	86605.4	134
15	100	43 499.4	72	68 1 3 2	8	48631	70.8	44712.6	60.8
15	150	62634.6	90	90023.4	9	64089.4	85.2	63736.4	82
15	200	80465.6	152.4	119784.4	10.6	83927.2	145	83808.4	148.6
20	100	42239.8	105.6	63 812.8	14.2	46455.4	105	43 831	105
20	150	62308.2	123.6	90010.8	16.8	63617.4	132.8	63 450.6	140.8
20	200	79233.6	160.2	119361	24	82561.8	155	81 819.4	158.2

<sup>1</sup> The average system cost of five test problems per instance.

 $^2$  The average CPU time of five test problems per instance (s).

Vehicle service	Vehicle	$H_1$		$H_2$		$H_3$		$H_4$	
capacity	capacity	cost <sup>1</sup>	cpu <sup>2</sup>						
2000	100	175239.8	161.6	225 250	20	188 165	159.8	181136	160
2000	200	104301	163.8	121 148	21	110129.6	157.6	107688.6	163.6
2000	300	79275.6	166.2	87767	19.8	89578.8	157.8	81827.4	160.6
3000	100	175298.8	163	278408	24.2	188 099.8	156	181222.6	161
3000	200	104245	166	151410	23.6	110291.6	158.6	107 626.6	162
3000	300	79201.4	160.2	105875	23	89 568.6	156.8	81832.4	161
4000	100	175216.8	163	322896	25	188013	159.6	181018	162
4000	200	104231.6	164.4	167418	24.6	110321	157.6	107708.6	161
4000	300	79233.6	160.2	119361	24	89 561.8	155	81819.4	158.2

<sup>1</sup> The average system cost of five test problems per instance.

 $^2$  The average CPU time of five test problems per instance (s).

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# **Table 3.** Results for problems with different levels for vehicle service capacity and vehicle capacity

Table 2. Results for larger-sized

problems

didate depots  $\times$  200 customers) was designed to evaluate the performance of the heuristic solutions. Each problem instance contained five tests. The detailed settings are the same as those in small-sized problems. Table 2 shows the average solution quality and average CPU times for H1, H2, H3, and H4 for larger-sized problems. It is found that  $H_1$  is better than  $H_2$ ,  $H_3$ , and  $H_4$  in terms of average system cost in all problems. When the number of candidate depots increases, the average system costs for H1, H2, H3, and H4 decrease because more choices for depot locations are available. When the number of customers increases, the average system costs for H<sub>1</sub>, H<sub>2</sub>, H<sub>3</sub>, and H<sub>4</sub> increases because the transportation and inventory cost increases to meet the demands of increased customers. As for the computational time, it increases for these four methods when the problem size becomes large. Although the CPU times for H<sub>1</sub> is higher than those for H<sub>2</sub>, the average system costs for H<sub>1</sub> are much less than those for H<sub>2</sub>. In addition, the CPU times for H<sub>1</sub> are acceptable. Hence it is worthwhile searching for better solutions based on H<sub>1</sub>.

Besides the problem size, vehicle service capacity and vehicle capacity are the other parameters that might affect the method performance [3, 7, 11]. For evaluating the performance of the heuristic methods under these two parameters mentioned above, a set of 45 tests classified in nine different problems was designed to evaluate the performance of the heuristic methods. Each problem instance contained five tests. The detailed settings for parameters are as follows:

- 1. The vehicle service capacity is set at 2000, 3000 and 4000.
- 2. The vehicle capacity is set at 100, 200 and 300.
- 3. The number of candidate depots is 20.
- 4. The number of customers is 200.

The other settings for cost parameters and system parameters are the same as those mentioned in small-sized problems. Table 3 shows the average solution quality and average CPU times for  $H_1$ ,  $H_2$ ,  $H_3$ , and  $H_4$  with different levels for vehicle service capacity and vehicle capacity. It is found that  $H_1$  is better than  $H_2$ ,  $H_3$ , and  $H_4$  in terms of average system cost. When the vehicle service capacity increases, the average system costs for  $H_1$ ,  $H_3$ , and  $H_4$  are almost the same and they increase for  $H_2$ . When the vehicle capacity increases, the average system costs for  $H_1$ ,  $H_3$ ,  $H_3$ , and  $H_4$  decrease. As for the computational time, these four methods are not affected by the parameters of vehicle service capacity and vehicle capacity.

# 4 Conclusions

In this paper, we have developed an effective heuristic method for the combined location routing and inventory problem, which still remains as computationally intractable. The proposed heuristic method is better than those heuristic methods searching for local optima and pure global search heuristic methods in terms of average system cost. Though the computation time for the proposed method is longer than the local optima search method, it is still an acceptable and promising method. Two related research directions are as follows: (1) develops a method for solving the CLRIP taking other constraints into considerations such as multiple vehicle fleet types, time window for customers' demand, etc. and (2) develops a multipleobjective model for the three parts: manufacturers, distributed service suppliers, and retailers.

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#### Appendices

# Appendix A

#### Notations M: Number of candidate depots N: Number of customers K: Number of vehicles (or routes) b: Vehicle capacity MaxSup: Vehicle service capacity FC<sub>i</sub>: Cost of establishing depot j Cost of dispatching vehicles c: Traveling cost / unit distance cm: $h^+$ : Holding cost / unit time/ unit product hs: Shortage cost / unit product Ordering cost / each order A: h: Index of depots or customers $(1 \le h \le N + M)$ g: Index of depots or customers $(1 \le g \le N + M)$ i: Index of customers $(1 \le i \le N)$ j: Index of depots $(N + 1 \le i \le N + M)$ k: Index of vehicles or routes $(1 \le k \le K)$ $V_k$ : Set for route k with an open depot $(1 \le k \le K)$ Diskgh: Total distance for route k. Number of units produced for route k during each pro-Q<sub>kgh</sub>: duction run Average demand for route k during lead time UL<sub>kgh</sub>: D<sub>kgh</sub>: Total demand for route k Order-up-to level for replenishment of route k Rkgh: B(Rkgh): Expected shortage number for route k during each production run Y<sub>ij</sub>: 1, if customer j is allocated to depot i; 0 otherwise $Z_j$ : $X_{kgh}$ : 1, if depot j is established; 0 otherwise 1, if point g immediately proceeds point h on route k; 0 otherwise

The model formulation is as follows:

$$\begin{split} \text{Minimize} & \sum_{j=N+1}^{N+M} \text{FC}_{j} \times Z_{j} + \sum_{k=1}^{K} \sum_{g=1}^{N+M} \sum_{h=1}^{N+M} \\ & \left( (c + cm \times \text{Dis}_{kgh}) \times \frac{\text{D}_{kgh}}{\text{Q}_{kgh}} + \left( \frac{\text{Q}_{kgh}}{2} + \text{R}_{kgh} - \text{UL}_{kgh} \right) \times \text{h}^{+} \\ & + \frac{\text{D}_{kgh}}{\text{Q}_{kgh}} \times \text{A} + \text{hs} \times \text{B}(\text{R}_{kgh}) \times \frac{\text{D}_{kgh}}{\text{Q}_{kgh}} \right) \times X_{kgh} \quad \text{s.t.} \end{split}$$

$$Q_{kgh} \leqslant b \tag{A.1}$$

 $D_{kgh} \leqslant MaxSup$  (A.2)

$$\sum_{k=1}^{K} \sum_{h=1}^{N+M} X_{ikh} = 1, \ i = 1, \dots, N$$
(A.3)

$$\sum_{g \in v} \sum_{h \in v} \sum_{K=1}^{k} X_{ghk} \ge 1, \quad \forall (v, \bar{v})$$
(A.4)

$$\sum_{g=1}^{N+M} X_{hgk} - \sum_{g=1}^{N+M} X_{ghk} = 0,$$
  
k = 1, ..., K, h = 1, ..., N + M (A.5)

$$\sum_{j=N+1}^{N+M}\sum_{i=1}^{N}X_{ijk}\leqslant 1, \hspace{0.1cm} k=1,\ldots,K \hspace{0.1cm} (A.6)$$

$$\begin{split} \sum_{h=1}^{N+M} X_{ihk} + \sum_{h=1}^{N+M} X_{jhk} - Y_{ij} \leqslant 1, & i = 1, \dots, N, \\ j = N+1, \dots, N+M, & K = 1, \dots, K \end{split} \tag{A.7}$$

$$\begin{split} X_{kgh} &= 0, 1, \ g = 1, \dots, N + M, \\ h &= 1, \dots, N + M, \ k = 1, \dots, K \end{split} \tag{A.8}$$

$$Z_j = 0, 1, j = N + 1, \dots, N + M$$
 (A.9)

$$Y_{ij} = 0, 1, i = 1, ..., N, j = N + 1, ..., N + M$$
 (A.10)

In the above formulation, the objective function is to minimize the sum of depot establishing cost, transportation cost, and inventory cost. Constraint Eq. A.1 states the amount of each delivery to customers must be less than or equal to vehicle capacity. Constraint Eq. A.2 insures the total demand for route k is less than or equal to vehicle service capacity. Constraint Eq. A.3 states each customer only appears in one route. Constraint Eq. A.4 insures each route begins and ends at the same depot. Constraint Eq. A.5 insures that every point entered by the vehicle should be the same point the vehicle leaves. Constraint Eq. A.6 insures a route cannot be served by multiple depots. Constraint Eq. A.7 states a customer can be allocated to a depot only if there is a route passing by that customer. Constraints Eqs. A.8 –A.10 insure the integrality of decision variables.

### Appendix B

- Step 1. (1) Set k = 1, r = 1, MaxSup = vehicle service capacity, max\_swap = 0. (2) Put all customers into a set F. (3) Put all depots into a set E.
- Step 2. (1) Randomly select a customer from F. (2) Put this customer into the set  $V_k$ . (3) Delete the customer from F.
- Step3. Select a customer, W, from F with the minimal marginal cost  $C_s$  as the next candidate customer.

- Step 4. Is the total demand of customers in  $V_k$  and the candidate customer less than or equal to MaxSup? If yes, (1) put the candidate customer into  $V_k$ , (2) delete the candidate customer from F, (3) go to step 5. Otherwise, (1) set k = k+1, (2) put the candidate customer into  $V_k$ , (3) delete the candidate customer from F, (4) go to step 5.
- Step 5. Is F empty? If yes, go to step 6. Otherwise, go to step 3.
- Step 6. Compute the centroid of  $V_t$  for  $1 \le t \le k$ .
- Step 7. (1) Select a depot from E with the shortest path to the centroid of  $V_r$ . (2) Put the depot into  $V_r$ . (3) Delete the depot from E. (4) Set r = r + 1.
- Step 8. Is r greater than k? If yes, go to step 9. Otherwise, go to step 7.
- Step 9. (1) Compute the total system cost SC. (2) Set the initial solution SC and V<sub>t</sub> as the temporary best solution (Let SC' = SC and U<sub>t</sub> = V<sub>t</sub> for  $1 \le t \le k$ ). Phase 2: improving the initial solution
- Step 10. (1) Close a depot with the minimal system cost SC. (2) Set NOD = NOD - 1 (The initial value of NOD is equal to the number of routes k.).
- Step 11. Is SC less than SC'? If yes, set SC' = SC,  $U_t = V_t$  for  $1 \le t \le k$  and go to step 12. Otherwise, go to step 12.
- Step 12. Is NOD equal to 1? If yes, go to step 13. Otherwise, go to step 10.
- Step 13. (1) Set  $V_t = U_t$  for  $1 \le t \le k$ . (2) Randomly select a closed depot and an open depot from the best solution and exchange each other (the selected open depot is substituted by the selected closed depot in  $V_t$ ). (3) Compute the total system cost SC.
- Step 14. Is SC less than SC'? If yes, set SC' = SC,  $U_t = V_t$  for  $1 \le t \le k$  and go to step 15. Otherwise, set max\_swap = max\_swap + 1 and go to step 15.
- Step 15. Is max\_swap greater than a default value (usually the default value is set equal to half of the number of candidate depots)? If yes, go to step 16. Otherwise, go to step 13.
- Step 16. The best solution (SC' and  $U_t$  for  $1 \le t \le k$ ) is obtained and stops.

#### Appendix C

The detailed procedure for SA is as follows:

- Step 1. Obtaining the initial solution (please refer to steps 1-6 of the proposed heuristic method in Sect. 2).
- Step 2. Improving solution quality at the depot locationallocation stage (please refer to steps 11–18 of the proposed heuristic method in Sect. 2).
- Step 3. Improving solution quality at the routing and inventory stage (please refer to steps 23–30 of the proposed heuristic method in Sect. 2).
- Step 4. Is the count equal to max\_count (= 5)? If yes, stops. Otherwise, (1) set count = count + 1 and (2) go to step 2.

The detailed procedure for TS is as follows:

- Step 1. Obtaining the initial solution (please refer to step 1–6 of the proposed heuristic method in Sect. 2).
- Step 2. Improving solution quality at the depot locationallocation stage (please refer to steps 7–10 of the proposed heuristic method in Sect. 2).
- Step 3. If SC(X<sup>1</sup>) > SC(X<sup>\*</sup>), no\_improving\_depot = no\_improving\_depot + 1.
- Step 4. Is the number of non-improving moves no\_improving\_depot at the depot location-allocation stage less than max\_depot (= 150)? If yes, go to step 2. Otherwise, go to step 5.
- Step 5. Improving solution quality at the routing and inventory stage (please refer to steps 19–22 of the proposed heuristic method in secref2).
- Step 6. If SC(X<sup>1</sup>) > SC(X<sup>\*</sup>), no\_improving\_routing = no\_improving\_routing + 1.
- Step 7. Is the number of non-improving moves no\_improving\_routing at the routing and inventory stage less than max\_routing (= 2000)? If yes, go to step 5. Otherwise, go to step 8.
- Step 8. Is count equal to  $\max\_count (= 5)$ ? If yes, stops. Otherwise, (1) set count = count + 1 and (2) go to step 2.

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