

Charlotte A. Smulders  
Josephus P. J. van Gestel  
Albert P. Bos

## Are central line bundles and ventilator bundles effective in critically ill neonates and children?

Received: 16 August 2012  
Accepted: 4 April 2013  
Published online: 25 April 2013  
© Springer-Verlag Berlin Heidelberg and ESICM 2013

C. A. Smulders  
Utrecht University, Utrecht,  
The Netherlands

J. P. J. van Gestel  
Department of Pediatric Intensive Care,  
Wilhelmina Children's Hospital, University  
Medical Center Utrecht, Utrecht,  
The Netherlands

A. P. Bos (✉)  
Department of Pediatric Intensive Care,  
Emma Children's Hospital, Academic  
Medical Center, P.O. Box 22700,  
1100 DE Amsterdam, The Netherlands  
e-mail: a.p.bos@amc.uva.nl  
Tel.: +31-20-5665769  
Fax: +31-20-6919338

**Abstract** Central line-associated bloodstream infections (CLABSI) and ventilator-associated pneumonia (VAP) are common problems in adult, pediatric (PICU) and neonatal (NICU) intensive care unit patients. Care bundles have been developed to prevent these hospital-acquired infections and to provide best possible care. Studies in adults have proven that care bundles contribute to a decrease in CLABSI and VAP rates. The purpose of this literature review was to critically appraise the known evidence of the effectiveness of central line bundles and ventilator bundles in PICU and NICU patients. The number of publications of central line bundles and ventilator bundles in PICU and NICU patients is limited compared to adults. Ten studies in PICU patients demonstrated a significant decrease in the CLABSI or VAP rate after implementation of the bundle. Two studies in neonates demonstrated a reduction in the CLABSI rate after implementation of the central line bundle. No studies on the effectiveness of the ventilator bundle in neonates were found. Bundle elements differed between studies, and their scientific basis was not as robust as in adults. Monitoring

of compliance to bundle elements seems required for optimal reduction of CLABSI and VAP. Bundle components that focus on maintenance of a central line probably are important to prevent CLABSI in children.

**Keywords** Central line-associated bloodstream infections · Ventilator-associated pneumonia · Care bundles · Neonatal intensive care unit · Pediatric intensive care unit · Quality improvement

### Abbreviations

CLABSI	Central line-associated bloodstream infection
VAP	Ventilator-associated pneumonia
PICU	Pediatric intensive care unit
NICU	Neonatal intensive care unit
HAI	Hospital-acquired infection
NHSN	National healthcare safety network

## Introduction

Hospital-acquired infections (HAIs) are common in adult, pediatric and neonatal intensive care patients and are associated with an increased risk of complications. Between 5 and 10 % of adult patients admitted to acute care hospitals acquire one or more HAIs [1]. In the pediatric intensive care unit (PICU), the prevalence of HAIs has been reported to be as high as 12 % [2]. The most common HAI in PICU and neonatal intensive care unit (NICU) patients is a central line-associated bloodstream infection (CLABSI) [3, 4]. A CLABSI is a bloodstream infection occurring in a patient with a central line or within 48 h after removal of that line and where no other source of infection is detected [5]. Pneumonia is the second most common HAI and accounts for 23 % of HAIs in the PICU [1]. Mechanical ventilation increases the risk for the development of a hospital-acquired bacterial pneumonia 6- to 21-fold [6, 7] and is therefore often referred to specifically as ventilator-associated pneumonia (VAP). Traditionally, it has been defined as an acquired pneumonia that develops 48 h or more after the initiation of mechanical ventilation. To prevent delayed diagnosis and treatment, the most recent guidelines of the Center for Disease Control indicate there is no minimum period of time that the ventilator must be in place [8, 9]. The gold standard to diagnose VAP requires direct examination of lung tissue obtained by biopsy, which is rarely done in children. What remains are clinical, microbiologic and radiologic criteria, but these often lack specificity and make it difficult to adequately diagnose VAP in children [8].

CLABSI and VAP are associated with increased morbidity, mortality and costs [3, 10–15]. Prevention is therefore urgently needed [2]. The Institute for Healthcare Improvement developed “care bundles” to improve patient safety and to prevent HAIs in collaboration with other organizations. According to the Institute of Healthcare Improvement, the definition of a bundle is “a small, straightforward set of evidence-based practices—generally three to five—that, when performed collectively and reliably, have been proven to improve patient outcomes” [16]. By combining the elements into a single compound process, the potential for them all to be performed is increased. The principle of an all-or-none measure of the bundle is central to its success [17, 18].

The purpose of a bundle is to provide best possible care for patients undergoing particular treatments with inherent risks [19]. Care bundles are a popular topic and their effects have been evaluated in several studies, focusing almost exclusively on adult patients. The use of central line bundles and ventilator bundles has proven to reduce the rate of CLABSI [20–24] and VAP [17, 25, 26] in adult patients. To our knowledge, however, the information about the application of care bundles in NICU and

PICU patients is limited compared to adults [18, 27, 28]. Results in these patients may well be different compared to adults: there are obvious differences among these 3 populations in anatomy and physiology, in underlying illnesses they have, and in interventions and procedures they undergo [18, 27].

Our objective with this literature review was to establish evidence of the effectiveness of central line bundles and ventilator bundles in critically ill neonates and children in the recent 10 years.

## Methods

A comprehensive literature search was performed in PubMed and Cochrane Central Register of Controlled Trials. Combinations of the following search terms were used for CLABSI: (1) catheter-related sepsis, catheter-related bloodstream infection(s), central line-associated bloodstream infection(s); (2) bundle(s), care bundle(s), sepsis bundle(s), guideline(s), reduction; (3) adolescent(s), child(ren), infant(s), p(a)ediatric intensive care unit and NICU. These search terms were used in titles and abstracts of published articles to identify all eligible studies. Combinations of the following search terms were used for VAP: (1) VAP; (2) bundle(s), care bundle(s), ventilator bundle(s), guideline(s), reduction; (3) adolescent(s), child(ren), infant(s), p(a)ediatric intensive care unit and NICU.

Inclusion criteria were: (1) use of bundles to prevent CLABSI or VAP; (2) species: humans; (3) language: English; (4) published between 2002 and 2011; (5) limit: all children (0–18 years). The last search was done on 23 January 2012. Two reviewers independently reviewed the titles, abstracts and references for relevance for this review. One reviewer read the full text of the included studies.

### Bundles

In our review, two bundles were evaluated: the central line bundle and the ventilator bundle. These bundles focus on the prevention of CLABSI and VAP. The central line bundle originally developed by the Institute for Healthcare Improvement consists of five care steps: hand hygiene; maximal barrier precautions upon insertion; chlorhexidine skin antiseptics; optimal catheter site selection with avoidance of the femoral vein for central venous access in adult patients; daily review of line necessity with prompt removal of unnecessary lines [16]. The ventilator bundle originally developed by the Institute for Healthcare Improvement consists of four care steps: elevation of the head of the bed 30°–40°; peptic

ulcer disease prophylaxis; deep venous thrombosis prophylaxis; daily assessment of readiness to extubate [16]. These two bundles were developed in adult care. The scientific evidence for the bundle components in children and neonates is not as robust, which may contribute to more diversity in specific elements in bundles for NICU and PICU patients. For our review, all central line bundles and ventilator bundles were included; the exact interventions in the bundle to prevent CLABSI or VAP could vary between included studies.

## Results

The searches revealed a total of 191 articles: 54 articles for CLABSI and 137 articles for VAP. A total of 144 articles performed only in adults were excluded. The remaining 47 articles were scanned for titles and abstracts if they met the inclusion criteria. Most common causes for exclusion were: (1) no involvement of bundles, (2) no involvement of PICU or NICU, (3) no CLABSI or VAP, (4) not answering the research question and (5) a review. For CLABSI, this strategy yielded: three articles for NICU patients and ten articles for PICU patients; for VAP: one article for NICU patients and four articles for PICU patients. The full text of these 18 articles was read. Another 6 articles were then excluded because they did

not answer the research question; therefore, 12 articles remained. These 12 articles all were found in PubMed. The references of these 12 articles were reviewed; this yielded no further studies. No articles for VAP in NICU patients were found. No randomized controlled trials were found.

In Table 1 the two included articles of a central line bundle in NICU are summarized. The CLABSI rates before implementation of the central line bundle were 6.4 and 8.4 CLABSIs per 1,000 catheter days. After implementation of the bundle a significant decrease was demonstrated in the CLABSI rate to 1.7 and 2.1 respectively.

In Table 2 the seven included articles on a central line bundle in PICU patients are summarized. The CLABSI rates before implementation ranged from 3.0 to 7.8 CLABSIs per 1,000 catheter days. A summary of the elements of the bundles is reported in Table 2. With the exception of McKee et al. [33], a significant decrease in the CLABSI rate was demonstrated in all articles after implementation of the central line bundle. The CLABSI rates after implementation ranged from <1 to 4.3 per 1,000 catheter days. Jeffries et al. [32] reported a decrease of costs after implementing the bundle.

Table 3 summarizes the three included articles on a ventilator bundle in PICU. The VAP rate before implementation of the bundle varied from 5.6 to 7.8 per 1,000 ventilator days. The VAP rate after implementing the

**Table 1** Studies of central line bundles in NICU patients

Author and study years	Setting, no. of patients	Bundle elements	Results <sup>a,b</sup>	Details
Bizzarro [29] 2005–2009	NICU, <i>N</i> = 576	Annual lectures Hand hygiene Antisepsis with iodine with 70 % alcohol Dressing only changed when dressing is soiled or when readjusting of catheter is needed Daily discussion for catheter need Surveillance conducted	CLABSI rate decreased from 8.4 to 1.7	Quasi-experimental study, meaning: data collection, implementation of bundle, post intervention data collected
Schulman [30] 2007–2009	18 NICUs, <i>N</i> = not known	Central line kit or cart containing all necessary items for insertion Hand hygiene Maximal barrier precautions Antiseptic chlorhexidine skin preparation Sterile transparent semipermeable dressing or sterile gauze Daily evaluation of catheter insertion site Aseptic skin disinfection Aseptic technique when changing intravenous tubing Daily discussion for catheter need	CLABSI rate decreased from 6.4 to 2.1 Use of maintenance checklists is associated with lower CLABSI rate	Prospective cohort study Number of patients unknown, but more than 55,000 central line days

*N* number of patients with a central line, *NICU* neonatal intensive care unit

<sup>a</sup> Rate of CLABSI/1,000 catheter days

<sup>b</sup> *p* < 0.05 unless noted otherwise

**Table 2** Studies of central line bundles in PICU patients

Author and study years	Setting, no. of patients	Bundle elements	Results <sup>a,b</sup>	Details
Costello [31] 2004–2009	Pediatric CICU, <i>N</i> = 936	Evaluate central line necessity before placing Insertion checklist Clean gloves, hub disinfection when accessing line Change end caps when removed to access line Central line not routinely replaced Central line dressing change kit to change transparent semipermeable dressing Skin antiseptics, chlorhexidine disk after insertion, transparent dressing	CLABSI rate decreased from 7.8 to 2.3	Retrospective interventional study
Jeffries [32] 2004–2005	26 PICUs and CICUs, <i>N</i> = 1,013	Hand hygiene Transparent semipermeable dressings Maximum sterile barrier Aseptic gloves Antiseptic chlorhexidine skin preparation Replace dressing if necessary	CLABSI rate decreased from 6.3 to 4.3 Total cost avoidance of \$2.9 million	Observational study
McKee [33] 2001–2006	PICU, <i>N</i> = not known	Staff education Hand hygiene Maximum barrier precautions Chlorhexidine at insertion Sterile drape at insertion Central catheter procedure cart Immediate sterile dressing Insertion checklist Stop procedure if guidelines were not followed	CLABSI rate decreased from 5.0 to 3.0 ( <i>p</i> = 0.07)	Prospective interventional cohort study Number of patients unknown
Miller [34] 2004–2009	29 PICUs, <i>N</i> = not known	Hand hygiene Chlorhexidine at insertion, no iodine Insertion checklist Full sterile barrier Insertion training Daily discussion for catheter need Catheter site care: chlorhexidine scrub, change gauze and dressing, prepackaged dressing change kit Catheter hub/cap/tubing care	CLABSI rate decreased from 5.2 to 2.3	2004–2006: control data. 2006–2009: multi-institutional interrupted time series design (bundle implementation, assessing CLABSI rate and bundle compliance)
Miller-Hoover [35] 2008–2009	PICU, <i>N</i> = 291	Skin antiseptics Maximum barrier precautions Hand hygiene Daily discussion for catheter need Bundle compliance check by nurse Maintaining closed system Scrub the hub Regular change of dressing	CLABSI rate decreased from 4.9 to 1.5	Retrospective observational study
Morgan [36] 2005–2006	28 PICUs, <i>N</i> = not known	Hand hygiene Maximum barrier precautions Sterile gloves Chlorhexidine skin antiseptics Optimal catheter site selection Insertion checklist No blood cultures from arterial lines	CLABSI rate decreased from 5.2 to 3.0	Multicenter trial Number of patients unknown
Wheeler [37] 2006–2010	Children's hospital, <i>N</i> = not known	Hand hygiene Maximum barrier precautions Chlorhexidine skin scrub at insertion Insertion checklist Catheter site care: chlorhexidine scrub, change gauze and dressing, no iodine, prepackaged dressing change kit Catheter hub/cap/tubing care Daily discussion for catheter need	CLABSI rate decreased from 3 to <1 <sup>a</sup>	Retrospective observational study Children's hospital: PICU, NICU, CICU and all other wards are included Number of patients unknown

*N* number of patients with a central line, *PICU* pediatric intensive care unit, *CICU* cardiac intensive care unit

<sup>a</sup> Rate of CLABSI/1,000 catheter days

<sup>b</sup> *p* < 0.05 unless noted otherwise

**Table 3** Studies of ventilator bundles in PICU patients

Author and study years	Setting, no. of patients	Bundle elements	Results <sup>a,b</sup>	Details
Bigham [38] 2004–2007	PICU, <i>N</i> = 1,782	Hand hygiene Head of bed elevation Scheduled mouth care Change ventilator circuits and in-line suction catheters when visibly soiled Heated-wire ventilator circuits	VAP rate decreased from 5.6 to 0.3	Cohort study
Brierley [39] 2008	PICU, <i>N</i> = 730	Head of bed elevation Mouth care with oral antiseptic 4 hourly or 12 hourly toothbrush Clean suctioning Peptic ulcer disease prophylaxis Documentation to be completed 4 hourly Compliance monitoring	VAP rate decreased from 5.6 to 0	Following implementation of bundle
Brilli et al. [40] 2005–2007	PICU, <i>N</i> = 26	Head of bed elevation Daily sedation vacations and assessment of readiness to extubate Peptic ulcer disease prophylaxis Daily oral care with chlorhexidine	VAP rate decreased from 7.8 to 0.5 Length of stay decreased by 400 days \$2.4 million decrease in hospital costs	Retrospective case-control study

*N* number of intubated patients, *PICU* pediatric intensive care unit

<sup>a</sup> Rate of CLABSI/1,000 ventilator days

<sup>b</sup> *p* < 0.05 unless noted otherwise

bundle varied from 0 to 0.5, respectively. A decrease in the length of stay and hospital costs was reported by Brilli et al. [40].

## Discussion

In this study we examined the known evidence of the effectiveness of central line bundles and ventilator bundles in critically ill neonates and children. Our main finding was the limited number of publications compared to adults. The publications that were available all demonstrated a clear decrease in the number of CLABSI or VAP after the implementation of the bundles.

Care bundles are considered to be a key element in quality improvement in health care [25]. Besides promising results in studies of implementing bundles, there are still some general comments and constraints. First, according to the Institute for Healthcare Improvement, elements in bundles have to consist of evidence-based practices. This may be true for bundles in adults, but in NICU and PICU patients this is far less obvious. There is even discussion in the literature about the specificity of the diagnosis of VAP in these populations [8]. Collection of blood for cultures in NICU and PICU patients is often not performed by venipuncture, but by drawing blood from the arterial and central venous line, which also makes the diagnosis of CLABSI less specific [28]. Not only the definition of VAP or

CLABSI, but also the scientific evidence for the bundle elements in NICU and PICU patients is by far not as robust as it is in adults. For example, the use of peptic ulcer disease prophylaxis is controversial in pediatric patients [39]. Elevation of the head of the bed may be difficult in neonates and young infants and may impose unintended harms [18]. The weaker scientific foundation for bundle elements is reflected in the variation of bundle elements that is found among the 12 included studies (Tables 1, 2, 3). Second, it can be questioned which exact bundle elements are causing the effect and whether some elements are more effective than others. One might draw the conclusion from several studies in adults that extreme vigilance with insertion hygiene and sterility is the most effective measure to reduce CLABSI rates [41]. It is claimed that bundles are more effective when all elements are performed together and that compliance to all bundle elements is important [42]. This sounds appealing and logical, but there are no hard data to support it. Third, the elements of a bundle have to be easy to perform: the strength of a bundle is in its simplicity, consistency and evidence behind each component [16]. There is a risk of adding additional components to existing adult bundles for NICU and PICU patients. Although well intentioned, this may result in lower rates of adherence and thus may worsen outcome [41]. In daily clinical practice, it has been shown that only by having a bundle policy, monitoring compliance with it, and a 95 % or greater compliance led to decreased CLABSI rates [23].

Despite the variation of bundle elements in included studies in NICU and PICU patients, they all showed a positive effect on the occurrence of CLABSI or VAP. It could therefore be argued that the mere implementation of the bundle resulted in a decrease in the number of infections, comparable to the Hawthorne effect. It cannot be excluded that other measures have reduced the reported rate of CLABSI or VAP over time, such as, for example, changes in definitions of CLABSI or VAP, changes in thrombosis prevention, anti-infective catheters or antimicrobial lock solutions [41]. Where bundles in adults are focused on insertion of a central line, there is evidence that attention to the maintenance of a central line is important to prevent CLABSIs in children [43]. Only McKee et al. [33] did not implement a procedure for maintenance of the central line, and this was the only study that did not report a significant decrease in CLABSI rate. Schulman et al. [30] reported an inter-institutional variation in their results among the NICUs included in their study, which was partly explained by differences in the use of maintenance checklists. Furuya et al. [23] noted that in adults monitoring of implementation and monitoring of compliance are important to reduce the incidence of HAIs.

There are some limitations to the conclusions we can draw in this study. First, there is variation among the studies we reviewed. There is a difference in the study design, setting, bundle elements and compliance of these elements. Second, only few studies for ventilator bundles

were found, and these were only performed in PICU patients and not in NICU patients. There were more publications found for central line bundles, but this number was also limited in NICU patients. Third, there were no randomized controlled trials available. Despite of these limitations the effects of bundles are promising. It is important to always keep evaluating and looking for improvement of quality of care, because the medical care system is changing continuously [44].

## Conclusion

In conclusion, CLABSI and VAP are a common problem in PICU and NICU patients. Central line bundles and VAP bundles seem to be effective in PICU patients. The central line bundle seems to be effective in critically ill neonates too, although the number of studies performed in neonates is limited. No studies on VAP bundles in neonates were found. The scientific basis for bundle elements in NICU and PICU patients is by far not as robust as it is in adults, resulting in heterogeneity of bundle elements. Continuous compliance and monitoring of compliance to bundle elements seems required for optimal reduction of CLABSI and VAP.

**Conflicts of interest** The authors indicate no potential conflicts of interests.

## References

- Burke JP (2003) Infection control: a problem for patient safety. *N Engl J Med* 348:651–656
- Grohskopf LA, Sinkowitz-Cochran RL, Garrett DO, Sohn AH, Levine GL, Siegel JD et al (2002) A national point-prevalence survey of pediatric intensive care unit—acquired infections in the United States. *J Pediatr* 140:432–438
- Richards MJ, Edwards JR, Culver DH, Gaynes RP (1999) Nosocomial infections in pediatric intensive care units in the United States. *National Nosocomial Infections Surveillance System. Pediatrics* 103:e39
- Edwards JR, Peterson KD, Andrus ML et al (2007) National Healthcare Safety Network (NHSN) Report, data summary for 2006, issued June 2007. *Am J Infect Control* 35:290–301
- O’Grady NP, Alexander M, Burns LA et al (2011) Guidelines for the prevention of intravascular catheter-related infections. *Clin Infect Dis* 52:e162–e193
- Tablan OC, Anderson LJ, Besser R, Bridges C, Hajjeh R, CDC, Healthcare Infection Control Practices Advisory Committee (2004) Guidelines for preventing health-care-associated pneumonia, 2003: recommendations of CDC and the Healthcare Infection Control Practices Advisory Committee. *MMWR Recomm Rep* 53(RR-3):1–36
- Jarvis W, Edwards JR, Culver GH et al (1991) Nosocomial infection rates in adult and pediatric intensive care units in the United States. *National Nosocomial Infections Surveillance System. Am J Med* 91:185s–191s
- Venkatachalam V, Hendley JO, Wilson DF (2011) The diagnostic dilemma of ventilator-associated pneumonia in critically ill children. *Pediatr Crit Care Med* 12:286–296
- Centers for Disease Control and Prevention Guidelines (CDC) (2009) Guidelines and procedures for monitoring VAP. National Healthcare Safety Network. <http://www.cdc.gov/nhsn/pdfs/pscmanual/6pscvap/current.pdf> accessed 1 dec 2012
- Slonim AD, Kurtines HC, Sprague BM, Singh N (2001) The costs associated with nosocomial bloodstream infections in the pediatric intensive care unit. *Pediatr Crit Care Med* 2:170–174
- Bhutia A, Gilliam C, Honeycutt M et al (2007) Reduction of bloodstream infections associated with catheters in paediatric intensive care unit: stepwise approach. *BMJ* 334:362–365
- Li S, Bizzarro MJ (2011) Prevention of central line associated bloodstream infections in critical care units. *Curr Opin Pediatr* 23:85–90
- Elward AM, Hollenbeak CS, Warren DK, Fraser VJ (2005) Attributable cost of nosocomial primary bloodstream infection in pediatric intensive care unit patients. *Pediatrics* 115:868–872
- Powers RJ, Wirtschatter DW (2010) Decreasing central line associated bloodstream infection in neonatal intensive care. *Clin Perinatol* 37:247–272

15. Klevens RM, Edwards JR, Richards CL et al (2007) Estimating health care-associated infections and death in US hospitals, 2002. *Public Health Rep* 122:160–166
16. Institute for Healthcare Improvement (2011) What is a bundle. <http://www.ihf.org/knowledge/Pages/ImprovementStories/WhatIsaBundle.aspx>. Accessed 3 Feb 2012
17. Morris AC, Hay AW, Swann DG et al (2011) Reducing ventilator-associated pneumonia in intensive care: impact of implementing a care bundle. *Crit Care Med* 39:2218–2224
18. Lachman P, Yuen S (2009) Using care bundles to prevent infection in neonatal and paediatric ICUs. *Curr Opin Infect Dis* 22:224–228
19. Winters B, Dorman T (2006) Patient-safety and quality initiatives in the intensive-care unit. *Curr Opin Anaesthesiol* 19:140–145
20. Shuman EK, Washer LL, Arndt JL et al (2010) Analysis of central line-associated bloodstream infections in the intensive care unit after implementation of central line bundles. *Infect Control Hosp Epidemiol* 31:551–553
21. Pronovost P, Needham D, Bernholtz S et al (2006) An intervention to decrease catheter-related bloodstream infections in the ICU. *N Engl J Med* 355:2725–2732
22. Bonello RS, Fletcher CE, Becker WK et al (2008) An intensive care unit quality improvement collaborative in nine Department of Veterans Affairs hospitals: reducing ventilator-associated pneumonia and catheter-related bloodstream infection rates. *Jt Comm J Qual Patient Saf* 34:639–645
23. Furuya EY, Dick A, Perencevich EN, Pogorzelska M, Goldmann D, Stone PW (2011) Central line bundle implementation in US intensive care units and impact on bloodstream infections. *PLoS One* 6:e15452
24. Galpern D, Guerrero A, Tu A, Fahoum B, Wise L (2008) Effectiveness of a central line bundle campaign on line-associated infections in the intensive care unit. *Surgery* 144:492–495
25. Venkatram S, Rachmale S, Kanna B (2010) Study of device use adjusted rates in health care-associated infections after implementation of “bundles” in a closed-model medical intensive care unit. *J Crit Care* 25:174.e11–174.e18
26. Wip C, Napolitano L (2009) Bundles to prevent ventilator-associated pneumonia: how valuable are they? *Curr Opin Infect Dis* 22:159–166
27. National Nosocomial Infections Surveillance System (2004) National Nosocomial Infections Surveillance System (NNIS) system report, data summary from January 1992 through June 2004, issued October 2004. *Am J Infect Control* 32:470–485
28. Huskins WC (2012) Quality improvement interventions to prevent healthcare-associated infections in neonates and children. *Curr Opin Pediatr* 24:103–112
29. Bizzarro MJ, Sabo B, Noonan M et al (2010) A quality improvement initiative to reduce central line-associated bloodstream infections in a neonatal intensive care unit. *Infect Control Hosp Epidemiol* 31:241–248
30. Schulman J, Stricof R, Stevens TP et al (2011) Statewide NICU central-line-associated bloodstream infection rates decline after bundles and checklists. *Pediatrics* 127:436–444
31. Costello JM, Morrow DF, Graham DA, Potter-Bynoe G, Sandora TJ, Laussen PC (2008) Systematic intervention to reduce central line-associated bloodstream infection rates in a pediatric cardiac intensive care unit. *Pediatrics* 121:915–923
32. Jeffries HE, Mason W, Brewer M et al (2009) Prevention of central venous catheter-associated bloodstream infections in pediatric intensive care units: a performance improvement collaborative. *Infect Control Hosp Epidemiol* 30:645–651
33. McKee C, Berkowitz I, Cosgrove SE et al (2008) Reduction of catheter-associated bloodstream infections in pediatric patients: experimentation and reality. *Pediatr Crit Care Med* 9:40–46
34. Miller MR, Niedner MF, Huskins WC et al (2011) Reducing PICU central line-associated bloodstream infections: 3-year results. *Pediatrics* 128:e1077–e1083
35. Miller-Hoover S (2011) Pediatric central line: bundle implementation and outcomes. *J Infus Nurs* 34:36–48
36. Morgan LM, Thomas DJ (2007) Implementing evidence-based nursing practice in the pediatric intensive care unit. *J Infus Nurs* 30:105–112
37. Wheeler DS, Giaccone MJ, Hutchinson N et al (2011) A hospital-wide quality-improvement collaborative to reduce catheter-associated bloodstream infections. *Pediatrics* 128:e995–e1004
38. Bigham MT, Amato R, Bondurant P et al (2009) Ventilator-associated pneumonia in the pediatric intensive care unit: characterizing the problem and implementing a sustainable solution. *J Pediatr* 154:582–587
39. Brierley J, Highe L, Hines S, Dixon G (2012) Reducing VAP by instituting a care bundle using improvement methodology in a UK paediatric intensive care unit. *Eur J Pediatr* 171:323–330
40. Brill RJ, Sparling KW, Lake MR et al (2008) The business case for preventing ventilator-associated pneumonia in pediatric intensive care unit patients. *Jt Comm J Qual Patient Saf* 34:629–638
41. Chittick P, Sherertz RJ (2010) Recognition and prevention of nosocomial vascular device and related bloodstream infections in the intensive care unit. *Crit Care Med* 38(8 Suppl):363–372
42. Marwick C, Davey P (2009) Care bundles: the holy grail of infectious risk management in hospital? *Curr Opin Infect Dis* 22:364–369
43. Miller MR, Griswold M, Harris JM et al (2010) Decreasing PICU catheter-associated bloodstream infections: NACHRI’s quality transformation efforts. *Pediatrics* 125:206–213
44. Kilo CM, Kabcenell RN, Berwick DM (1998) Beyond survival: toward continuous improvement in medical care. *New Horiz* 6:3–11