

# Feature-Oriented Composition of Declarative Artifact-Centric Process Models

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Abstract. Declarative business process models that are centered around artifacts, which represent key business entities, have proven useful to specify knowledge-intensive processes. Currently, declarative artifactcentric process models need to be designed from scratch, even though existing model fragments could be reused to gain efficiency in designing and maintaining such models. To address this problem, this paper proposes an approach for composing model fragments, abstracted into features, into fully specified declarative artifact-centric process models. We use Guard-Stage-Milestone (GSM) schemas as modeling language and let each feature denote a GSM schema fragment. The approach supports feature composition at different levels of granularity. Correctness criteria are defined that guarantee that valid GSM schemas are derived. The approach is evaluated by applying it to an industrial process. Using the approach, declarative artifact-centric process models can be composed from existing model fragments in an efficient and correct way.

### 1 Introduction

In many business processes, data items are being processed in a non-routine way by knowledge workers. Such data-driven processes are knowledge-intensive [10], since expert knowledge is required to make progress for individual cases. Application domains are case management [1,28,29] and emergency management [10]. *Artifact-centric process models* are a natural fit to model data-driven processes [8,21]. An artifact represents a real-world business entity, such as Product or Order, about which data is processed and for which activities are performed.

Data-driven business processes are much more unpredictable than traditional activity-centric processes. The structure of a data-driven process model depends on the case data that is being processed [10]. Knowledge workers play a key role in determining this structure while performing the process. Given their expertise, they have a lot of freedom in deciding how to process individual cases. This suits a declarative specification of processes [15], in which workers have more freedom in performing processes than with a procedural specification. Several declarative process modeling languages have been proposed in the past years [15], including the Guard-Stage-Milestone (GSM) language for artifacts [9,17].

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Designing declarative artifact-centric process models is currently done in an inefficient way. Such models need to be developed from scratch, even though they could be defined by reusing fragments in existing models. Since similar fragments need to be specified again and again for new artifact-centric process models, the design process is inefficient. Also, maintenance of the different process models is inefficient, since each occurrence of a fragment across different process models needs to be maintained separately, so updates need to be replicated.

To address this problem, this paper proposes a *feature-oriented approach for composing declarative artifact-centric process models*. A feature denotes a fragment of a declarative artifact-centric process model. The approach formally defines how to compose features into declarative artifact-centric process models. From the same set of features, different artifact-centric process models can be composed that share common fragments. The approach supports reuse of those common fragments across different declarative artifact-centric process models.

We use Guard-Stage-Milestone (GSM) [17] as declarative modeling language for business artifacts. GSM is well-defined [9], thus providing a sound basis for the approach. Next, its core modeling constructs have been adopted in the OMG Case Management Model and Notation (CMMN) [7,21]. Therefore, the results can provide a stepping stone towards managing variability for CMMN models.

The approach is inspired by feature-oriented design in software product lines [2,23]. Features are used to distinguish common and variable parts in software artifacts [2] and this way support reuse of software artifacts [5]. Similar to feature-oriented composition for software product lines, the approach supports composition at different levels of granularity [3]. Key difference is that the approach considers the syntactic and semantic level of business artifacts, whereas software product lines only consider the syntactic level of software artifacts [2,23]. Section 7 discusses related work, also from the area of BPM, in more detail.

The paper is organized as follows. Section 2 presents a running example and also introduces GSM schemas [9], which Sect. 3 formally defines. Section 4 defines the feature composition approach while Sect. 5 presents correctness criteria that guarantee that the compositions are valid GSM schemas. Section 6 evaluates the feasibility and potential gain of the approach by applying it to an industrial process that has several variants. Section 7 discusses related work. Section 8 ends the paper with conclusions.

## 2 Motivating Example

To motivate the use of the feature-oriented composition approach and to informally introduce GSM schemas, we first present an example. It is based on a real-world process from an international high tech company. The example is revisited in Sects. 3 and 4 to illustrate key definitions.

In the process, business criteria for a partner contract are assessed: first data about the partner is gathered and pre-checked, and next a detailed check is performed to decide whether the criteria should be changed or not. If new

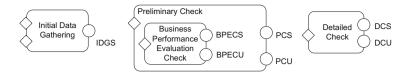


Fig. 1. Base GSM schema Business Criteria Assessment (BCA<sub>base</sub>)

Table 1. Stages and sentries for BCA<sub>base</sub> in Fig. 1. ';' separates different sentries

Stage	Plus sentries (guards)	Minus sentries (closing)
Initial Data Gathering	E:StartAssessment ; E:AdditionalInfo	IDGS
Preliminary Check	IDGS	PCS ; PCU ; E:AdditionalInfo
Business Performance Evaluation Check	+Preliminary Check	BPECS ; BPECU ; -Preliminary Check
Detailed Check	PCS	DCS ; DCU

information arrives before the business criteria have been assessed, the data is gathered anew and the business criteria check is restarted, if applicable. Figure 1 shows a graphical representation of a GSM schema that models this process. Each rounded rectangle represents a stage, in which work is performed. Each circle represent a milestone, which is a business objective. A milestone is typically achieved by completing the work in a stage, represented by putting the milestone on the right border of the stage. The status of each stage and milestone is represented by a Boolean attribute, which is true (false) if the stage is open (closed) or the milestone is achieved (invalid). Stages and milestones change status if certain conditions, called *sentries*, are met (Tables 1 and 2). Each stage has plus sentries, called guards, that specify when it is opened and minus sentries that specify when it is closed, which could be never (false). Each guard of a stage is visualized as a diamond. Each milestone has plus (minus) sentries that specify when it is achieved (invalidated). Sentries can refer to external or internal events. External events are named events (prefix E:) or completion events of atomic stages (prefix C:). Internal events denote status changes of stages and milestones; a status can become true (prefix +) or false (prefix -). Besides status changes, sentries can refer to the statuses of stages and milestones; for instance, the minus sentry of stage Initial Data Gathering closes the stage if the status of milestone IDGS is true (achieved). Section 3 gives more details on GSM schemas.

The company has offices in different geographic regions, each of which has its own flavor of the process. This results, among others, in three basic variations for the preliminary check in this process (see Table 3). These variations can be combined in a concrete variant, yielding in total eight variants, one of which is the base process in Fig. 1, in which none of the variations has been chosen.

Milestone	Full name	Plus sentries (achieving)	Minus sentries (invalidating)
IDGS	Initial Data Gathering Successful	C:Initial Data Gathering	E:AdditionalInfo
BPECS	Business Performance Evaluation Check Successful	C:Business Performance Evaluation Check ∧ BP_good	E:AdditionalInfo
BPECU	Business Performance Evaluation Check Unsuccessful	C:Business Performance Evaluation Check ∧¬BP_good	E:AdditionalInfo
PCS	Pre-checks Successful	BPECS	false
PCU	Pre-checks Unsuccessful	BPECU	false
DCS	Detailed Check Successful	C:Detailed Check $\land \dots$	false
DCU	Detailed Check Unsuccessful	C:Detailed Check $\land \dots$	false

**Table 2.** Milestones and sentries for  $\mathsf{BCA}_{base}$  in Fig. 1

Table 3. Variations of BCA<sub>base</sub>

1	Business	performance	is	checked	if	the	company	has	more	than	300	employees
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- 2 The credit is checked as part of the preliminary check
- 3 The addressable market is checked as part of the preliminary check

Specifying these eight variants in separate process models leads to redundancy, both regarding the models and the modeling process. In that case modifying one common element like milestone PCS in those eight variants has to be done eight times rather than once. Moreover, drawing each of the eight models has to be done from scratch, since there is no reuse.

To address these problems, we develop an approach based on the technique of feature-oriented composition, well known from Software Product Lines [2]. The same feature can be reused in different compositions. In this paper, a feature denotes a GSM schema, which can be either fully or partially defined (a schema fragment). The GSM schema fragments for variations 1 and 2 in Table 3 are presented and discussed in Sect. 4.

A key challenge is how to compose features that denote GSM schema fragments. In Sect. 4, we define a binary feature composition operator '•' that supports composition at different levels of granularity [2]. A coarse-grained feature composition adds new stages and milestones to a GSM schema. A fine-grained feature composition modifies sentries of existing stages or milestones. Feature composition for GSM schemas requires both granularity levels to be of practical value. For instance, for the variations in Table 3, the coarse-grained feature for variation 2 (defined in Sect. 4) specifies extra work, so it needs to introduce additional stage and milestones to the base schema, while the fine-grained feature for variation 1 (also defined in Sect. 4) needs to modify the plus sentries of Business Performance Evaluation Check and PCS in the base schema.

Designing a new GSM schema variant based on this approach comes down to selecting the relevant features and defining their composition order. The GSM schema variant is then automatically derived by composing the GSM schema fragments corresponding to the selected features in the defined order. This way, the approach shields designers from the complexity of designing GSM schemas and allows them to quickly generate different variants from a set of fragments. Maintaining the variants is efficient, since an update to a shared fragment can be propagated automatically to all the affected variants by recomposing them.

### 3 GSM Schemas

Syntax. A GSM schema [9] consists of data attributes and status attributes. A status attribute is a Boolean variable that denotes the status of a stage or milestone. For a status attribute of a stage, value *true* denotes that the stage is open, value *false* that the stage is closed. For a status attribute of a milestone, value *true* denotes that the milestone is achieved, value *false* that the milestone is invalid.

Event-Condition-Action rules define for which event under which condition a status attribute changes value (action). The event-condition part of a rule is called a *sentry*. The event of a sentry is optional. We distinguish between external and internal events. An external event signifies a change in the environment. It is either a stage completion event C:S, where S is an atomic stage, as defined below, or a named external event E:n, where n is an event name. An internal event signifies a change in value of a status attribute a: internal event +a denotes that a becomes true, -a that a becomes false. For instance, +Preliminary Check in Table 1 is an internal event that signifies that stage Preliminary Check gets opened. The condition of a sentry is a Boolean expression that can refer to data attributes or status attributes. The action of each rule is that a status attribute becomes true or false. Given these two distinct actions, we distinguish between two types of sentries. A *plus sentry* defines when a stage becomes open or a milestone gets achieved. A *minus sentry* defines when a stage is closed or a milestone gets invalid.

Stages and milestones can be nested inside other stages. A milestone cannot contain any other milestone or stage. We require that the nesting relation induces a forest, i.e., the nesting relation is acyclic and if a stage or milestone is nested in two other stages  $S_1$ ,  $S_2$ , then either  $S_1$  is nested in  $S_2$  or  $S_2$  in  $S_1$ . Stage completion events only exist for the most nested stages, which are called *atomic*.

We next formally define GSM schemas. We assume a global universe  $\mathcal{U}$  of named external events and attributes, partitioned into sets of named external events  $\mathcal{U}_E$ , data attributes  $\mathcal{U}_d$ , stage attributes  $\mathcal{U}_S$ , and milestone attributes  $\mathcal{U}_m$ .

**Definition 1 (GSM schema).** A GSM schema is a tuple  $\Gamma = (\mathcal{A} = \mathcal{A}_d \cup \mathcal{A}_S \cup \mathcal{A}_m, \mathcal{E} = \mathcal{E}_{ext} \cup \mathcal{E}_{cmp}, \preceq, \mathcal{R} = \mathcal{R}_+ \cup \mathcal{R}_-), where$ 

- $\mathcal{A}_d \subseteq \mathcal{U}_d$  is a finite set of data attributes;
- $\mathcal{A}_S \subseteq \mathcal{U}_S$  is a finite set of stage attributes;
- $\mathcal{A}_m \subseteq \mathcal{U}_m$  is a finite set of milestone attributes;
- $\mathcal{E}_{ext} = \{ \mathsf{E}: n \mid n \in Ev \}$  is a finite set of named external events, where  $Ev \subseteq \mathcal{U}_E$ ;
- $\mathcal{E}_{cmp} = \{ \mathsf{C}:S \mid S \in \mathcal{A}_S \land S \text{ is atomic } \} \text{ is the set of stage completion events;}$ -  $\preceq \subseteq (\mathcal{A}_S \cup \mathcal{A}_m) \times \mathcal{A}_S \text{ is a partial order on stages and milestones that induces}$ a forest, i.e., if  $a_1 \preceq a_2$  and  $a_1 \preceq a_3$ , then  $a_2 \preceq a_3$  or  $a_3 \preceq a_2$ ;
- $\mathcal{R}_+$ ,  $\mathcal{R}_-$  are functions assigning to each status attribute  $\mathcal{A}_S \cup \mathcal{A}_m$  non-empty sets of sentries (see Definition 2). For  $a \in \mathcal{A}_S \cup \mathcal{A}_m$ ,  $\mathcal{R}_+(a)$  is the set of plus sentries that define the conditions when to open stage  $a \in \mathcal{A}_S$  or achieve milestone  $a \in \mathcal{A}_m$ , while  $\mathcal{R}_-(a)$  is the set of minus sentries that define the conditions when to close stage  $a \in \mathcal{A}_S$  or invalidate milestone  $a \in \mathcal{A}_m$ .

Stage S is atomic if there is no other stage  $S' \in \mathcal{A}_S$  such that  $S' \preceq S$ . The definition of  $\preceq$  ensures that milestones are atomic by default. Relation  $\preceq$  is visually depicted using nesting. For instance, Business Performance Evaluation Check  $\preceq$  Preliminary Check and BPECS  $\preceq$  Preliminary Check in Fig. 1.

Each sentry  $\varphi$  in set  $\mathcal{R}_+(a)$ , where  $a \in \mathcal{A}_S \cup \mathcal{A}_m$ , maps into an Event-Condition-Action rule " $\varphi$  then+a", where sentry  $\varphi$  is the Event-Condition part and action +a denotes for  $a \in \mathcal{A}_S$  that stage a gets opened and for  $a \in \mathcal{A}_m$ that milestone a gets achieved. Each sentry  $\varphi$  in set  $\mathcal{R}_-(a)$  maps into a rule " $\varphi$  then-a", where action -a denotes for  $a \in \mathcal{A}_S$  that stage a gets closed and for  $a \in \mathcal{A}_m$  that milestone a gets invalid. For example, the plus sentry for milestone BPECS (cf. Table 2) is C:Business Performance Evaluation Check Successful  $\wedge$  BP\_good; the corresponding Event-Condition-Action rule is C:Business Performance Evaluation Check Successful  $\wedge$  BP\_good then +BPECS. Each sentry in set  $\mathcal{R}_+(a)$  or  $\mathcal{R}_-(a)$  is sufficient for triggering a status change in the stage or milestone a.

For the definition of sentries, we assume a condition language C that includes predicates over integers and Boolean connectives. The condition formulas may refer to stage, milestone and data attributes from the universe of attributes U.

**Definition 2 (Sentry).** A sentry has the form  $\tau \wedge \gamma$ , where  $\tau$  is the event-part and  $\gamma$  the condition-part. The event-part  $\tau$  is either empty (trivially true), a named external event  $E \in \mathcal{U}_E$ , a stage completion event C:S, where  $S \in \mathcal{U}_S$  is an atomic stage, or is an internal event +a or -a, where  $a \in \mathcal{U}_S \cup \mathcal{U}_m$  is a stage or milestone attribute. The condition  $\gamma$  is a Boolean formula in the condition language C that refers to data attributes in  $\mathcal{U}_d$  and status attributes in  $\mathcal{U}_S \cup \mathcal{U}_m$ . The condition-part can be omitted if it is equivalent to true.

Note that a sentry in a GSM schema  $\Gamma$  may or may not refer to attributes that are defined in  $\mathcal{A}$ . This distinction leads to two disjoint classes of GSM schemas.

**Definition 3 (Base schema; schema fragment).** Let  $\Gamma = (\mathcal{A}, \mathcal{E}, \preceq, \mathcal{R})$  be a GSM schema. Then  $\Gamma$  is a base schema if each sentry in  $\mathcal{R}$  only refers to data and status attributes in  $\mathcal{A}$  and events in  $\mathcal{E}$ . Otherwise,  $\Gamma$  is a schema fragment.

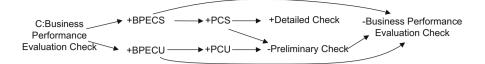


Fig. 2. Event-relativized dependency graph for C:Business Performance Evaluation Check (Fig. 1)

Each sentry in a base schema is "grounded", i.e., it can be evaluated in the context of the schema. A sentry  $\varphi$  in a schema fragment can be non-grounded, i.e., referring to a data or status attribute not defined in the schema fragment. By composing the schema fragment with a base schema or other schema fragments, defined in the next section, sentry  $\varphi$  becomes grounded. The GSM schema presented in Sect. 2 is a base schema; Sect. 4 shows example schema fragments.

Semantics and Well-formedness. In a state of the GSM schema  $\Gamma$ , each attribute in  $\mathcal{A}$  has been assigned a value. Initially, all status attributes are false. An incoming external event  $E \in \mathcal{E}$ , i.e., a stage completion event or a named external event, is processed as follows [9]. Event E can carry in its payload new values for some data attributes; first, these new values are assigned to the relevant data attributes in  $\mathcal{A}_d$ . Next, one or more Event-Condition-Action rules are fired. Each fired rule changes the value of a status attribute a. If abecomes false, internal event -a is generated; if a becomes true, internal event +a is generated. Generated internal events may trigger additional rules to be fired. Eventually a new state is reached, in which no rules can be applied. In this new state, the next incoming external event can be processed. The full effect of processing an incoming external event is called a Business step, or B-step for short [9,17]. For instance, suppose stage Business Performance Evaluation Check is open and milestones BPECS and BPECU are invalid. If completion event C:Business Performance Evaluation Check with payload (BP\_good, true) is processed, in the B-step data attribute BP\_good is assigned *true*, milestone BPECS is achieved, so stage Business Performance Evaluation Check is closed and milestone PCS is achieved, which means stage Detailed Check gets opened; no further rules can be applied.

The rules need to be processed for each B-step in an order that ensures that each rule for a stage or milestone attribute a is only evaluated if the eventand condition-parts of the rule are stable, so the stage and milestone attributes referenced in those parts do not change value in the B-step after the rule for a has been processed. Therefore, the rules of these referenced stages and milestones are processed before the rule for a. The processing order of rules must be acyclic. To check this, for each external event  $E \in \mathcal{E}$  an *event-relativized dependency graph*, denoted erDG(E), can be constructed [9]. The graph contains E plus all internal events (in)directly caused by E. An edge from E or  $\odot a_1$ , for  $\odot \in \{+, -\}$ , to  $+a_2$ (to  $-a_2$ ) is inserted if a plus (minus) rule for  $a_2$  either (i) contains  $a_1$  in the condition-part, or (ii) contains either E, or  $+a_1$ , if  $\odot = +$ , or  $-a_1$ , if  $\odot = -$ , in the event-part. Figure 2 shows the event-relativized dependency graph for event C:Business Performance Evaluation Check of  $BCA_{base}$ , defined in Sect. 2.

**Definition 4.** Let  $\Gamma$  be a GSM schema.  $\Gamma$  is well-formed if for each event  $E \in \mathcal{E}$ , the event-relativized dependency graph erDG(E) is acyclic [9].

### 4 Feature Composition

In this section, we introduce and define feature composition. A feature is a specific functionality of a software artifact that is discernible for an end user [2]. In this paper, each feature denotes a GSM schema. If a feature corresponds to a base GSM schema, we call it *complete*, since it is executable by itself. Otherwise, the feature corresponds to a GSM schema fragment and we call it *partial*, since composition with other features is required to derive a base GSM schema, which can be executed.

To define feature composition, we use a function composition operator '•' [5], also known as superimposition [3]. Let  $\Gamma^{comp}$  be a (partial) feature composition and  $\Gamma^{add}$  a new feature. Both  $\Gamma^{comp}$  and  $\Gamma^{add}$  denote GSM schemas. Then GSM schema  $\Gamma^{add} \bullet \Gamma^{comp}$  is the result of adding, also called applying,  $\Gamma^{add}$  to  $\Gamma^{comp}$ . In  $\Gamma^{add} \bullet \Gamma^{comp}$ , the entire schema of  $\Gamma^{add}$  is embedded into  $\Gamma^{comp}$ . Sentries of stages and milestones that are defined in  $\Gamma^{comp}$  are redefined (overridden by  $\Gamma^{add}$ ) in  $\Gamma^{add} \bullet \Gamma^{comp}$ , if these stages and milestones also are in  $\Gamma^{add}$ .

In some cases, the sentries in the schemas of  $\Gamma^{comp}$  and  $\Gamma^{add}$  for a common stage or milestone should be merged rather than overridden. To specify merging, we use an additional keyword **orig** in conditions of sentries of GSM schemas. Given a feature composition  $\Gamma^{add} \bullet \Gamma^{comp}$ , if a sentry of  $\Gamma^{add}$  contains keyword **orig**, this refers to the original definition of the sentry according to  $\Gamma^{comp}$ . For instance, if a milestone *m* has a plus sentry **orig**  $\wedge x = 10$  in  $\Gamma^{add}$  and *m* has a plus sentry  $\mathbf{E}:n \wedge y < 5$  in  $\Gamma^{comp}$ , then **orig** refers to  $\mathbf{E}:n \wedge y < 5$ . Consequently, **orig** can only be used in sentries for stages and milestones that belong to both  $\Gamma^{comp}$  and  $\Gamma^{add}$ .

*Example.* The example in Sect. 2 has one complete feature, base GSM schema  $BCA_{base}$ , and three partial features, one for each variant in Table 3. The sentries for the GSM schema fragments  $F_1$  and  $F_2$  of variants 1 and 2, respectively, are shown in Tables 4 and 5. Feature  $F_1$  only refers to stage, milestone and data attributes that have been defined already in  $BCA_{base}$ . In  $F_1$  there are two plus sentries for PCS. The semantically equivalent sentry  $orig \lor (IDGS \land employee\_count < 300)$  is not allowed, since it is not sentry composable (defined in Sect. 5). The minus sentries in  $F_1$  are not redefined, indicated with orig.

The GSM schema for feature  $F_2$  does introduce new attributes (see Fig. 3): stage attribute Check Credit, milestone attributes CCS and CCU, and data attribute rating. Since the base schema does not contain these new stage and milestones, their plus and minus sentries cannot use orig. However, these sentries may refer to stages or milestones not present in the fragment. For

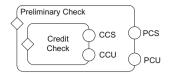


Fig. 3. GSM schema for partial feature Credit Check  $(F_2)$ 

instance, the plus sentry of new stage  $\mathsf{Check}\ \mathsf{Credit}\ \mathrm{refers}$  to milestone  $\mathsf{IDGS},$  which is not part of  $\mathsf{F}_2.$ 

Definition. In the formal definition of '•', sentries in  $\Gamma^{add}$  may contain the keyword **orig** in the condition-part. Given sentries  $\varphi$  and  $\psi$ , sentry  $\varphi[\mathbf{orig}/\psi]$  is the result of replacing each occurrence of **orig** in  $\varphi$  by  $(\psi)$ .

**Definition 5 (Feature composition).** Let  $\Gamma^{comp}$  be a base GSM schema and  $\Gamma^{add}$  a GSM schema fragment that is added to  $\Gamma^{comp}$ . Sentries of  $\Gamma^{add}$  can use the keyword **orig** in their condition-parts. Then  $\Gamma^{add} \cdot \Gamma^{comp}$  is the GSM schema  $\Gamma = (\mathcal{A} = \mathcal{A}_d \cup \mathcal{A}_S \cup \mathcal{A}_m, \mathcal{E} = \mathcal{E}_{ext} \cup \mathcal{E}_{cmp}, \preceq, \mathcal{R} = \mathcal{R}_+ \cup \mathcal{R}_-)$  where

Type	Name	Plus sentries	Minus sentries
S	Business Performance Evaluation Check	$\mathbf{orig} \land employee\_count \geq 300$	orig
S	Preliminary Check	orig	orig
М	PCS	$IDGS \land employee\_count < 300 \ ; \ \mathbf{orig}$	orig
Μ	PCU	orig	orig

Table 4. Sentries for partial feature  $F_1$ . S = Stage; M = Milestone

Table 5. Sentries for partial feature  $F_2$ . S = Stage; M = Milestone; CCS = Credit Check Successful; CCU = Credit Check Unsuccessful

Type	Name	Plus sentries	Minus sentries
S	Check Credit	IDGS	CCS ; CCU;-Preliminary Check
S	Preliminary Check	orig	orig
М	CCS	$C{:}Credit\ Check\ \wedge\ rating \geq 8$	+Check Credit
М	CCU	C:Credit Check $\land$ rating $< 8$	+Check Credit
М	PCS	$\mathbf{orig}\wedgeCCS$	orig
Μ	PCU	orig;CCU	orig

$$\begin{aligned} &-\mathcal{A}_{d} = \mathcal{A}_{d}^{comp} \cup \mathcal{A}_{d}^{add}; \\ &-\mathcal{A}_{S} = \mathcal{A}_{S}^{comp} \cup \mathcal{A}_{S}^{add}; \\ &-\mathcal{A}_{m} = \mathcal{A}_{m}^{comp} \cup \mathcal{A}_{m}^{add}; \\ &-\mathcal{E}_{ext} = \mathcal{E}_{ext}^{comp} \cup \mathcal{E}_{ext}^{add}; \\ &-\mathcal{E}_{cmp} = \mathcal{E}_{cmp}^{comp} \cup \mathcal{E}_{ext}^{add}; \\ &-\mathcal{E}_{cmp} = \mathcal{E}_{cmp}^{comp} \cup \mathcal{E}_{ext}^{add}; \\ &-\mathcal{F}_{or} each \ a \in \mathcal{A}, \\ &\mathcal{R}_{+}(a) = \begin{cases} \{\varphi[\mathbf{orig}/\psi] \mid \varphi \in \mathcal{R}_{+}^{add}(a), \psi \in \mathcal{R}_{+}^{comp}(a)\}, \text{ if } a \in \mathcal{A}^{comp} \cap \mathcal{A}^{add} \\ &\mathcal{R}_{+}^{add}(a) \\ &\mathcal{R}_{-}^{add}(a) \end{cases}, \text{ if } a \in \mathcal{A}^{comp} \cap \mathcal{A}^{add} \\ &\mathcal{R}_{-}^{add}(a) \end{cases} \end{aligned}$$

Most lines in the definition above use simple set union. The definition of  $\mathcal{R}$  is most involved. The basic principle is that if a stage or milestone a is defined in only one of the two input GSM schemas, the sentries for a in the composition  $\Gamma$  are those of the input schema. If a occurs in both input schemas, the sentries for a in  $\Gamma^{add}$  override the sentries for a in  $\Gamma^{comp}$ . Using **orig**, the original sentries in  $\Gamma^{comp}$  can be reused in the definition of the overridden sentries in  $\Gamma$ .

The GSM schema resulting from the composition  $F_1 \bullet BCA_{base}$  (Table 6) illustrates that using the ' $\bullet$ ' operator, sentries can be merged with the original sentries (the plus sentry of Business Performance Evaluation Check in  $F_1$  has been merged with the one in BCA<sub>base</sub>) and added to the original sentries (the plus sentry for PCS in  $F_1$  has been added to the plus sentry for PCS in BCA<sub>base</sub>).

**Table 6.** Sentries of  $F_1 \bullet BCA_{base}$  for the stages and milestones that are both in  $F_1$  and  $BCA_{base}$ . S = Stage; M = Milestone

Type	Name	Plus sentries	Minus sentries
S	Business Performance Evaluation Check	+Preliminary Check $\land$ employee_count $\ge 300$	BPECS ; BPECU ; -Preliminary Check
S	Preliminary Check	IDGS	PCS; PCU; E:AdditionalInfo
М	PCS	$\begin{array}{l} IDGS \land employee\_count \\ < 300 \ ; \ BPECS \end{array}$	false
М	PCU	BPECU	false

Discussion. If more than two features are composed, they are ordered in a composition chain. For instance, a possible chain is  $F_1 \bullet F_2 \bullet BCA_{base}$ . Operator '•' (Definition 5) requires that the righthand feature is complete. Therefore '•' is right associative.

The ordering of features in a composition chain influences the outcome. In other words, the feature composition operator ' $\bullet$ ' is not commutative. A simple

example to illustrate this: consider  $\Gamma_{12} = \mathsf{F}_1 \bullet \mathsf{F}_2 \bullet \mathsf{BCA}_{base}$  versus  $\Gamma_{21} = \mathsf{F}_2 \bullet \mathsf{F}_1 \bullet$  $\mathsf{BCA}_{base}$ . In  $\Gamma_{12}$ , one of the plus sentries for  $\mathsf{PCS}$  is  $\mathsf{IDGS} \land \mathsf{employee\_count} < 300$ . while in  $\Gamma_{21}$  the corresponding plus sentry is IDGS  $\land$  employee\_count  $< 300 \land$  CCS. The first sentry allows PCS to become true while CCS is false, which is obviously not desirable. So in this example, feature  $F_1$  should be applied before  $F_2$ , so the valid composition order is  $F_2 \bullet F_1 \bullet BCA_{base}$ .

In general, there are two options to handle this issue: either define correctness conditions that guarantee that '•' is commutative or help designers to live with this lack of commutativity. Defining additional correctness conditions that guarantee that '•' is commutative would obviously have to rule out features  $F_1$  and  $F_2$ , which are perfectly valid. We therefore favor the other option. In particular, it is useful to define additional dependency constraints between features that help designers to manage the correct sequencing of features, if multiple need to be applied to derive an artifact-centric process model. The feature composition chain then has to respect these dependencies.

#### $\mathbf{5}$ Correctness

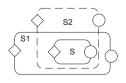
The outcome of feature-oriented composition of two GSM schemas may be a structure that is not a GSM schema or not a well-formed GSM schema. We define constraints in this section that ensure that feature-oriented composition produces (well-formed) GSM schemas.

From a syntax point of view, two constraints need to be satisfied. First, the hierarchies of  $\Gamma^{add}$  and  $\Gamma^{comp}$  should be composable to ensure that the resulting relation  $\prec$ , defined in Definition 5, is a hierarchy.

**Definition 6 (Hierarchy composable).** Let  $\Gamma^{comp}$  be a base GSM schema and  $\Gamma^{add}$  be a GSM schema fragment that is added to  $\Gamma^{comp}$ . The hierarchies of  $\Gamma^{comp}$  and  $\Gamma^{add}$  are composable if the following conditions are met:

- For each pair  $a_1, a_2 \in (\mathcal{A}_S^{comp} \cup \mathcal{A}_m^{comp}) \cap (\mathcal{A}_S^{add} \cup \mathcal{A}_m^{add}), where a_1 \neq a_2,$  $a_1 \preceq^{comp} a_2 \text{ iff } a_1 \preceq^{add} a_2.$
- For each pair  $a_1, a_2 \in \mathcal{A}_S^{add} \cup \mathcal{A}_m^{add}$ , if  $a_1 \preceq^{add} a_2$  and  $a_2 \notin \mathcal{A}_S^{comp} \cup \mathcal{A}_m^{comp}$
- then  $a_1 \notin \mathcal{A}_S^{comp} \cup \mathcal{A}_m^{comp}$ . For each pair  $a_1, a_2 \in \mathcal{A}_S^{add} \cup \mathcal{A}_m^{add}$ , if  $a_1 \preceq^{add} a_2$  and  $a_2 \in \mathcal{A}_S^{comp} \cup \mathcal{A}_m^{comp}$ then  $a_2$  is not atomic in  $\Gamma^{comp}$ .

The first condition states that for stages and milestones that are shared between  $\Gamma^{comp}$  and  $\Gamma^{add}$  the hierarchy relations  $\preceq^{comp}$  and  $\preceq^{add}$  are consistent. The second condition rules out that a new stage is inserted by  $\Gamma^{add}$  in the middle of the hierarchy of  $\Gamma^{comp}$ . For instance, the condition is violated for Fig. 4; if the hierarchies are composed, stage S gets two parents. The third



**Fig. 4.** Base schema  $(S_1, S)$  and fragment schema  $(S_2, S)$  that are not hierarchy composable

condition is that inserting a new stage inside an existing stage S is allowed. provided S is not atomic in  $\Gamma^{comp}$ . If S is atomic in  $\Gamma^{comp}$ , then S generates a completion event C:S, which is not generated if S is not atomic. Hence, the condition ensures that rules triggered by C:S in  $\Gamma^{comp}$  are also triggered in  $\Gamma^{add} \bullet \Gamma^{comp}$ . Under these conditions, the hierarchy relation in the composition  $\Gamma^{add} \bullet \Gamma^{comp}$  is consistent with the hierarchy relations in both  $\Gamma^{add}$  and  $\Gamma^{comp}$ .

The second constraint is that the sentries must be composable if **orig** is used, i.e., merged sentries for  $\mathcal{R}$  as defined in Definition 5 satisfy the sentry syntax of Definition 2.

**Definition 7 (Sentry composable).** Let  $\Gamma^{comp}$  be a base GSM schema and  $\Gamma^{add}$  be a GSM schema fragment that is added to  $\Gamma^{comp}$ . A sentry  $\varphi \in \mathcal{R}^{add}(a)$ , where  $a \in \mathcal{A}_{S}^{add} \cup \mathcal{A}_{m}^{add}$ , is sentry composable if the following conditions are met:

- If φ contains orig, then a ∈ A<sub>S</sub><sup>comp</sup> ∪ A<sub>m</sub><sup>comp</sup>.
  If φ contains orig and has a non-empty event-part, then
  if φ ∈ R<sub>+</sub><sup>add</sup>(a), then each rule in R<sub>+</sub><sup>comp</sup>(a) has an empty event-part;
  if φ ∈ R<sub>-</sub><sup>add</sup>(a), then each rule in R<sub>-</sub><sup>comp</sup>(a) has an empty event-part.
- If  $\varphi$  contains orig and has an empty event-part, then  $\varphi$  is in conjunctive normal form and orig only occurs as conjunct in  $\varphi$ .
- If  $\varphi$  references a stage or milestone a that is not in  $\mathcal{A}^{add}$ , then  $a \in \mathcal{A}^{comp}$ .

The first condition in the definition ensures that if a sentry  $\varphi$  for a uses orig, then the attribute a exists in the base GSM schema. This way, orig can always be substituted by another sentry. The second and third condition ensure that a sentry for a in the base GSM schema and a sentry for a in the schema fragment can be composed properly into a new sentry of the form  $\tau \wedge \gamma$ . For instance, if a sentry  $\varphi$  in  $\Gamma^{add}$  uses orig and is triggered by a completion event C:S, then the sentry of  $\Gamma^{comp}$  referred to by **orig** should have no trigger event. Note that a sentry of the form  $\operatorname{orig} \lor \varphi$ , which is ruled out by the third condition, is equivalent to pair of sentries orig and  $\varphi$ . Thus, this condition does not diminish expressive power. The fourth condition makes sure that each sentry in the schema fragment becomes grounded.

Under these two constraints, the result of feature composition is guaranteed to be a GSM schema.

**Lemma 1.** Let  $\Gamma^{comp}$  be a base GSM schema and  $\Gamma^{add}$  be a GSM schema fragment such that  $\Gamma = \Gamma^{add} \bullet \Gamma^{comp}$ . If  $\Gamma^{comp}$  and  $\Gamma^{add}$  have composable hierarchies and each rule in  $\Gamma^{add}$  is sentry composable, then  $\Gamma$  is a GSM schema.

*Proof.* (Sketch.) We focus on showing that each sentry in  $\Gamma$  satisfies the syntax defined in Definition 2. Suppose a sentry  $\varphi = \tau_1 \wedge \gamma_1$  from  $\Gamma^{add}$  contains orig. By Definition 5, orig is contained in  $\gamma_1$ . By the first condition of Definition 7,  $a \in \mathcal{A}_{S}^{comp} \cup \mathcal{A}_{m}^{comp}$ . We prove that the new sentry is of the form  $\tau \wedge \gamma$  (cf. Definition 2). There are two cases.

(a) Sentry  $\varphi$  has a non-empty event-part  $\tau_1$ . By the second condition of Definition 7, any sentry  $\psi = \tau_2 \wedge \gamma_2$  from  $\Gamma^{comp}$  that **orig** is substituted with, has an empty event-part, so the new sentry is  $\tau_1 \wedge \gamma'_1$ , where  $\gamma'_1 = \gamma_1 [\mathbf{orig}/\gamma_2]$ .

(b) Sentry  $\varphi$  has an empty event-part  $\tau_1$ . Let  $\psi = \tau_2 \wedge \gamma_2$  be the sentry from  $\Gamma^{comp}$  that **orig** is substituted with. Either the sentry  $\psi$  has an empty event-part, in which case the new sentry is  $\gamma_1[\text{orig}/\gamma_2]$ . Or the sentry  $\psi$  has a non-empty event-part. By the third condition of Definition 7,  $\gamma_1$  is in conjunctive normal form with **orig** as a conjunct. Let  $\gamma_{min}$  be  $\gamma_1$  minus the conjunct **orig**. The new sentry is  $\tau_2 \wedge \gamma_2 \wedge \gamma_{min}$ .

Though Lemma 1 shows under which conditions  $\Gamma$  is a GSM schema, it might be that  $\Gamma$  is not well-formed due to a cycle in an event-relativized dependency graph for some event E. Such a cycle is caused by a different processing order of the rules (in)directly triggered by E in  $\Gamma^{comp}$  and  $\Gamma^{add}$ . To rule out such cycles, we introduce a third constraint: the ordering of status attributes in both  $\Gamma^{add}$ and  $\Gamma^{comp}$  is consistent for each event E, so it is not the case that  $a_1$  before  $a_2$ in  $\Gamma^{comp}$  yet  $a_2$  before  $a_1$  in  $\Gamma^{add}$  while processing E. This can be checked by inspecting all the event-relativized dependency graphs of both  $\Gamma^{add}$  and  $\Gamma^{comp}$ .

**Definition 8. (Consistent rule orderings).** Let  $\Gamma^{comp}$  be a base GSM schema and  $\Gamma^{add}$  a GSM schema fragment that is added to  $\Gamma^{comp}$ . Then  $\Gamma^{comp}$  and  $\Gamma^{add}$  have consistent rule orderings if for each event E the orderings of status attributes in  $erDG_{\Gamma}^{comp}(E)$  and  $erDG_{\Gamma}^{add}(E)$  are compatible, so for  $a_1, a_2 \in \mathcal{A}^{comp} \cap \mathcal{A}^{add}$ ,  $a_1$  before  $a_2$  in  $erDG_{\Gamma}^{comp}(E)$  implies  $a_2$  not before  $a_1$  in  $erDG_{\Gamma}^{add}(E)$ .

If the third constraint is satisfied too, then composition  $\varGamma$  is guaranteed to be a well-formed GSM schema.

**Lemma 2.** Let  $\Gamma^{comp}$  be a well-formed base GSM schema and  $\Gamma^{add}$  be a well-formed GSM schema fragment such that  $\Gamma = \Gamma^{add} \cdot \Gamma^{comp}$ . If  $\Gamma^{comp}$  and  $\Gamma^{add}$  have composable hierarchies, each sentry in  $\Gamma^{add}$  is sentry composable, and  $\Gamma^{comp}$  and  $\Gamma^{add}$  have consistent rule orderings, then  $\Gamma$  is well-formed.

*Proof.* By Lemma 1,  $\Gamma$  is a GSM schema. Suppose  $\Gamma$  is not well-formed. By Definition 4 there is an event E such that erDG(E) contains a cycle between nodes  $a_1$  and  $a_2$ . Since  $\Gamma^{comp}$  and  $\Gamma^{add}$  are well-formed, the event-relativized dependency graphs for E in  $\Gamma^{comp}$  and  $\Gamma^{add}$  are acyclic. Hence, in one graph the ordering is  $a_1$  before  $a_2$ , in the other  $a_2$  before  $a_1$ . Therefore,  $\Gamma^{comp}$  and  $\Gamma^{add}$  have inconsistent rule orderings.

## 6 Evaluation

To evaluate the feasibility and potential gain of the approach, we applied the approach to model variants of a real-world process of an international high tech company with offices in different regions of the worlds. In the process the expired due diligence qualification of a business partner of the company is renewed. The company has defined a standard due diligence process, but offices in certain regions can use their own variant of the process. The standard process and the variants had been modeled before in separate GSM schemas [30].

Based on the existing GSM schemas for this process, we defined a base schema  $DDP_{base}$  for the standard process and four features that refine the base schema:  $F_{1a}^{DDP}$ ,  $F_{1b}^{DDP}$ ,  $F_{2}^{DDP}$ , and  $F_{3}^{DDP}$ ; all are available in an online appendix [11]. The first two features are alternatives. Similar to  $F_1$  (Table 4) and  $F_2$  (Table 5), each fragment schema of a feature uses **orig** as sentry or as conjunct of a sentry to specify the connection between the base schema and the fragment schema.

GSM schema	Feature composition	# Stages	# Milestones	# Sentries	Overlap with $DDP_{base}$ in:			
					% Stages	% Milestones	# Sentries	% Sentries
Base schema	$DDP_{base}$	9	15	60				
Variant 1	$F_{1a}^{DDP} \bullet DDP_{base}$	10	16	66	90	93	59	89
Variant 2	$F_{1b}^{DDP} \bullet DDP_{base}$	11	17	71	82	88	59	83
	$F_2^{DDP} \bullet DDP_{base}$	10	16	65	90	93	60	92
Variant 4	$F_3^{DDP} \bullet DDP_{base}$	10	16	66	90	93	60	91

Table 7. Descriptive statistics of due diligence process and its variants

Table 7 shows descriptive statistics of the base schema and four different variants that are derived by applying each of the four features to the base schema. Each variant is equivalent to an existing variant [30]. Note that the base schema is embedded in each of the variants. Hence, there is an overlap between each variant and the base schema. For instance, the first variant shares 9 out of 10 stages and 15 out of 16 milestones with the base schema. Variant 1 and 2 each have a sentry that is derived from a sentry of the base schema; the corresponding sentry in the feature uses conjunct **orig**. Hence, for variants 1 and 2, 59 sentries of the base schema appear in the variant rather than 60.

Table 7 shows that the overlap between the variants is huge. If the variants are modeled separately, this causes maintenance problems. For instance, changing the name of a milestone m shared by all four variants needs to be done four times. By using features, this overlap can be managed efficiently. The milestone m needs to be updated only once, for the base schema. The change is then propagated to the variants derived from the base schema by recomposing them. Another benefit of the approach is that many more variants can be derived than just the ones in Table 7. In total 3\*2\*2=12 variants (incl. the base schema) can be derived, without modifying any of the fragment schemas or the base schema.

To conclude, the preliminary evaluation on a real-world process shows that by using the approach, variants in a family of GSM schemas can be expressed as feature compositions. Using features avoids duplicates and thus eases the design and maintenance of declarative artifact-centric process variants.

### 7 Related Work

For artifact-centric process models, no directly related work on composition of model fragments exists. The general problem of designing artifact-centric process models, either by defining a methodology for specifying declarative business artifacts [6] or by defining an automated synthesis of artifact-centric process models [13, 14, 20, 24] has been addressed. The feature-oriented composition approach facilitates reuse of model fragments and the generation of different but related variants, rather than designing a single artifact-centric process model.

Alternatives to artifact-centric process models are object-aware process models [18,25] and case management models [1,22,28] (though artifact-centric process models can be used for case management too [12,21]). For one of these alternatives, an approach has been defined for composing production case management models out of procedural process models [22]. Composition at a fine-grained level (overriding) is not supported and features are not used.

Variability has been well studied for activity-centric business processes. Recent surveys [4,19] describe the state of the art in variability modeling from the angles of procedural modeling languages [19] and of different phases of the business process life cycle [4], which includes procedural modeling languages. The surveyed mechanisms for modeling variability [4,19] are specific to procedural, flowchart-like languages (e.g. specializing activities [19]). Variability support for declarative, activity-centric business processes has been developed [27], but all variants are encoded in a single declarative process model from which a process variant is generated by hiding activities and omitting constraints, rather than composing a process variant from fragments in a modular fashion using features. Another survey [26] lists papers that have applied variability techniques from software product lines, such as feature models, to activity-centric, procedural business processes. To the best of our knowledge, there is no related work that applies feature composition to declarative or procedural process models.

In earlier work [12], we defined the change operations insertion and deletion for monotonic GSM schemas (each attribute can be written only once during an execution) without hierarchy. An alternative approach for deriving GSM schema variants can be defined by using the GSM change operations in combination with Provop [16], an existing approach for managing variability in procedural process models in terms of change operations. Though that alternative approach allows reducing a base schema, not possible with feature-oriented composition, it is restricted to monotonic GSM schemas without hierarchy, while the feature-oriented composition approach supports non-monotonic, hierarchical GSM schemas.

In software engineering, features have been applied both at the level of modeling languages [23] and programming languages [2]. The feature-oriented design approach defined in Sect. 4 resembles most closely the feature composition approach for software artifacts developed by Batory et al. [5] and extended by Apel et al. [3]. That approach also uses a composition operator (called superimposition [3]) and supports merging of method bodies using an **orig**-like construct. Since merging of GSM schemas can result in incorrect schemas, we consider correctness issues, which are ignored for software artifacts [3,5].

## 8 Conclusion

The main contribution of this paper is a formally defined, feature-oriented approach for composing declarative artifact-centric process models. The approach defines how to compose features that denote GSM schemas, some of which are partially specified, into completely specified GSM schemas. Correctness criteria are defined that guarantee that valid GSM schemas are derived. The approach supports reuse of model fragments. The approach has been evaluated by applying it to a GSM schema of an industrial process. Using the approach, declarative artifact-centric process models can be designed in an efficient and correct way.

One direction for further work is evaluating the approach in more case studies. Another direction is developing tool support for the approach based on an existing feature composition tool like FeatureHouse [3].

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